

July 4 1991

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Country	Index	Change
USA	2,500.00	+10.00
UK	2,500.00	+10.00
Germany	2,500.00	+10.00
France	2,500.00	+10.00
Italy	2,500.00	+10.00
Spain	2,500.00	+10.00
Japan	2,500.00	+10.00
Australia	2,500.00	+10.00
Canada	2,500.00	+10.00
South Africa	2,500.00	+10.00
India	2,500.00	+10.00
Indonesia	2,500.00	+10.00
Malaysia	2,500.00	+10.00
Philippines	2,500.00	+10.00
Singapore	2,500.00	+10.00
Thailand	2,500.00	+10.00
Turkey	2,500.00	+10.00
South Korea	2,500.00	+10.00
China	2,500.00	+10.00
Hong Kong	2,500.00	+10.00
Taiwan	2,500.00	+10.00
South Korea	2,500.00	+10.00
China	2,500.00	+10.00
Hong Kong	2,500.00	+10.00
Taiwan	2,500.00	+10.00

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World News Business Summary

Nuclear fears prompt UK to probe exports to Pakistan

British customs has launched an investigation into the possible export of sensitive computer material with nuclear application to Pakistan. The inquiry is in response to moves by the Norwegian authorities. Police in Norway are holding two unnamed men on charges of illegally exporting sensitive computer equipment and falsifying export documents. Page 16

Lebanese in PLO deal

The Lebanese government said it had reached agreement with the PLO to allow the Lebanese army to deploy peacefully in south Lebanon, after four days of fighting in which at least 66 people were killed and 104 wounded. Page 4

Showerheads quit

Former Soviet foreign minister Eduard Shevardnadze resigned from the Communist party. Page 3

Indian separatists

Maist separatists in India's north-east Assam state said they would kill a kidnapped Soviet adviser and an Indian hostage unless six of their jailed leaders were freed by next Tuesday. Page 2

Mittlerdumps in poll

An poll showed that only 48 per cent of French people, a six-point drop from last month, believe president Francois Mitterrand can solve France's difficulties. Prime minister Edouard Balladur's popularity slipped 11 points in the poll, to 38 per cent. French towns face debt. Page 3

Norway in EC move

Norwegian foreign minister Thorvald Stoltenberg will discuss conditions for his country's possible membership of the European Community during a visit to The Netherlands. Page 2

Vatican link restored

Albania is to re-establish full diplomatic ties with the Vatican after a break of 45 years, prime minister Vili Buri said. Page 2

Rebels reject Najibullah

Afghan guerrilla leader Sibghatullah Mojaddidi said the rebels could not accept the presence of Soviet-backed president Najibullah at any talks to end Afghanistan's 13-year-old civil war. Page 2

A taller story

Japanese researchers have developed a way to extend the length of legs or arms by more than 10 inches (25cm) with a bone-grafting operation and a motor-driven device. The Mainichi Daily News reported. Page 2

FINANCIAL TIMES

Friday July 5 1991

EUROPE'S BUSINESS NEWSPAPER

IBM and Siemens in joint chipmaking deal

By Alan Cane and Michael Skapinker in London

INTERNATIONAL Business Machines (IBM), the world's largest computer maker, yesterday announced a memory chip manufacturing agreement with Siemens of Germany. The deal is designed to challenge Japan's domination of the market.

The two companies announced in Paris that they intended to collaborate in the production of the next generation of silicon memory chips, each capable of storing 16m individual bits of information.

The agreement, which fundamentally changes the balance of the world semiconductor industry, also ends hopes of collaboration between European companies to compete on a world scale.

Yesterday's is the third agreement in as many weeks in which IBM has sought alliances with other big manufacturers in a bid to recover leadership of the industry.

IBM and Siemens will share the cost of expanding the US giant's existing semiconductor manufacturing plant at Corbelle-Ennonnes in France. The capital investment is estimated at around \$800m and their aim is to begin production in the second half of next year.

Output from the plant, 16 megabit read-write memory chips (16MB D-Rams), will be shared equally. Siemens will sell any excess capacity on the merchant semiconductor market. It will be the first time that IBM semiconductor products have been available on the open market.

D-Rams are the building blocks of the electronics industry, used in products from video recorders to supercomputers.

The present leading edge memories are 4m bits in size. Companies using the latest generation chips in their products gain cost and performance advantages.

Seven of the world's top 10 memory producers last year were Japanese, according to Dataquest, a high technology consultancy. One, Samsung, was Korean and only two - Texas Instruments and Motorola - were American.

IBM is the world's largest semiconductor manufacturer and computer maker but all its production has traditionally been absorbed by its own manufacturing activities.

Mr Jack Kuebler, IBM president, said yesterday: "This agreement helps achieve a more global balance by establishing 16m bit manufacturing technology in Europe on a very aggressive schedule."

Mr Karlheinz Kaske, Siemens president and chief executive, said the deal was a further step to strengthen an independent European electronics industry.

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Slovenia fears full-scale attack by federal forces

By Laura Silber in Belgrade and Judy Dempsey in Ljubljana

SLOVENIA and the Yugoslav federal army were last night locked in a war of nerves after the rebel republic rejected an ultimatum to end control of its external borders to the federal authorities by Sunday.

The ultimatum and the rejection added to fears in the Slovene capital Ljubljana that the federal army would carry out its threat to launch a full-scale attack on the republic. Slovene authorities threw steel barriers across some main roads to protect the capital against a tank assault.

While tension remained high, the ceasefire between Slovene forces and the federal army continued to hold yesterday and it appeared that all federal army units had returned to barracks in Slovenia by last night.

Western diplomats said that the collective presidency's tough ultimatum against Slovenia showed that the hardline pro-army republics had given the army the "constitutional" right to take any necessary action against the rebel republic.

The central presidency is dominated by a pro-army faction led by the republic of Serbia, which is supported by the republics of Montenegro, and the two provinces of Kosovo and Vojvodina.

The eight-point ultimatum included a demand that all Slovene forces be returned to barracks and all barricades in the republic be removed by today. The demand was issued in the absence of Slovenia's representative, Mr Janez Drnovsek.

Mr Milan Kucan, the president of Slovenia, said: "An ultimatum of this kind can only be answered by another ultimatum. It looks as though in Yugoslavia force is the only answer."

In eastern Croatia, meanwhile, a clash between two Serbian rebels and members of the Croat national guard left two Croats dead, according to the Serbian Tanjug news agency. The deaths were reported after fighting in the village of Celije, where three reservists were also injured. Another three Croat reservists were injured in the nearby village of Borovo.

There were also reports of a three deaths in eastern Croatia.

Federal army convoys continued to fan out across the country. In Zagreb, Croatian authorities reacted angrily to a move into the republic's territory from neighbouring Serbia by federal army units and Chechiks - Serbian nationalist fighters - some of whom crossed the river Danube in rubber dinghies.

Mr Hrvoje Hitrec, Croatia's information minister, said 10 armoured personnel carriers belonging to the army and accompanied by Chechik forces had taken up positions in the Baranja region of Croatia near the Hungarian border on Wednesday.

In Prague, diplomatic efforts to resolve the crisis of Yugoslavia's rebel republics ran into trouble. Yugoslav and the

Soviet Union were last night holding up an agreement by the 35-nation Conference on Security and Co-operation in Europe (CSCE) to back the dispatch of an observer mission to Yugoslavia and to offer its "good offices" to resolve the crisis.

The Yugoslav delegate objected, in particular, to a sentence in the draft text which said "the establishment of a new constitutional order will be the essential element of a durable solution in Yugoslavia".

EC foreign ministers meet in The Hague today to discuss the crisis.

Earlier in Belgrade, Mr Ante Markovic, the federal prime minister, rejected all responsibility for the army's actions in Slovenia last weekend and the mass mobilisation of federal troops now taking place throughout the country.

"The federal government never ordered, nor could order, any army action in the way it was done," he told a news conference.

"When I accepted the position of prime minister, I knew, constitutionally, I was not commander in chief of the armed forces. That is the presidency's role."

"The federal government did not have anything to do with that decision to send in the army to Slovenia. It is up to the presidency, but there was no presidency," he said.

Voice of reason: Greek fears; Moscow and Belgrade block mission; Page 2

Mr Mark Lee, a Hong Kong businessman, said he was "sensible" about the deal.

Soviet Union must help itself first, says Japan

By John Lloyd in Moscow

THE Soviet Union must help itself before expecting western aid, Mr Toshiki Kaifu, Japan's prime minister, told a senior aide to president Mikhail Gorbachev in Tokyo yesterday.

Plans without action are meaningless, he said, while the Russian harvest would be "30m-35m tonnes below the average", the Ukrainian harvest would be sufficient for its needs.

At the same time, the Russian parliament's legislation committee has said the draft treaty would split the republic, since it allows the 16 autonomous republics on Russian territory to join the union as separate states.

It recommended parliament to reject the treaty unless "major amendments" were incorporated, ensuring that the republics joined the union as part of Russia.

Mr Gorbachev will meet German chancellor Helmut Kohl in the Ukrainian capital, Kiev, today in an effort to win his support for assistance. Germany, with Italy, has been the most enthusiastic member of the Group of Seven industrialised countries in arguing for assistance to Soviet reforms - but it, too, is concerned that Mr Gorbachev will be unable to convince the group that he has a coherent strategy.

Western officials preparing for the summit believe that Mr Gorbachev's best hope is to receive an endorsement of the need for change and a promise of assistance once basic reforms and institutions are set in place.

This commitment could then be used by Mr Gorbachev to persuade the republics to sign a treaty in the expectation that western aid will be available to them.

However, it is now thought possible that further efforts to sign the union treaty in the near future may be dropped in favour of trying to get agreement from the republics on an economic accord. An attempt may be made to convene a meeting of the republican leaders without the Soviet president - a move which may herald such an agreement.

Mr Yevgeny Primakov, who is in Tokyo to brief the Japanese premier on the Soviet proposals, said: "The purpose of Mr Gorbachev's trip to London is to make the direction of reform irreversible."

However, there were continuing indications that a union agreement, the bedrock for effective reform, is proving increasingly elusive.

Mr Viktor Potkin, the Ukrainian prime minister, said in an interview on television on Wednesday night that he had had bitter arguments with the union leadership at meetings of republican leaders in

Colombia's countdown to a democratic constitution

Colombia at last has a new constitution in which political participation and respect of human rights play an important part. In the meantime, President Cesar Gaviria will govern by decree. Page 5

REBUILDING KUWAIT

Firefighters are dousing the inferno of Kuwait's oilfields. Broken tanks, smashed cars and other scars of Kuwait's war have been cleared. Some foreign contractors have begun stripping, clearing and repairing damage caused by Iraq's occupation. Others are bidding for the millions of dollars worth of further contracts. But the ruling al-Sabah family has yet to chart a secure future for the new Kuwait. On Monday, the Financial Times publishes a comprehensive survey on the rebuilding of Kuwait. Page 2

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MEXICAN SUGAR

Not a story of sweet success

Page 26

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Major will visit China to sign Hong Kong airport deal

By John Elliott in Hong Kong

CHINA has secured a growing say in the affairs of Hong Kong and has also persuaded Mr John Major, the British prime minister, to visit Beijing soon, in return for giving its approval for the British colony to go ahead immediately with a controversial HK\$100bn (85bn) airport project.

Mr Major will sign the agreement during his visit as the guest of Mr Li Peng, China's prime minister, who has been in the forefront of his government's opposition to the airport in the past 18 months.

Hong Kong government officials said yesterday that they were sticking to their original target date for opening the airport in early 1997, just before Hong Kong returns to China's sovereignty. They will start inviting tenders for HK\$8bn-HK\$10bn bridge and other contracts soon.

The agreement was reached on Sunday in Beijing by Sir Percy Cradock, Mr Major's foreign affairs adviser, but was kept secret for three days because China's approval was conditional on Mr Major agreeing to make the visit.

This is a considerable diplomatic coup for China, which has been trying to regain international recognition in the wake of its 1989 Tiananmen Square crisis, and shows how vulnerable the UK is diplomatically in the run-up to 1997.

The deal was widely acclaimed in Hong Kong as the "best possible". Local people have a primary economic interest in the airport, overshadowing concerns about China's growing influence. The local stock market rose 1.4 per cent in busy trading.

However, Mr Martin Lee, a leading liberal campaigner and legislator, warned that Hong Kong's autonomy had been whittled down because it was not represented in Beijing when the agreement was reached.

Sir David Wilson, the governor, said it was a "sensible practical agreement" and rejected suggestions that it marked the end of autonomy for Hong Kong or "joint rule" with Beijing.

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Clear for take-off, Page 15



Flying high: Sir David Wilson announces the airport deal

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EUROPEAN NEWS

Slovene border post where voice of reason kept guns silent

By Judy Dempsey in Ljubljana, on the Yugoslav-Austrian border



THE drive up to Ljubljana, set deep in the Slovenian Alps, is spectacular. Freshly mown meadows give way to rolling hills, and then to steep roads which lead up through forests and high into the mountains which are still capped with snow. It is ideal country for walking and climbing. It is also ideal terrain on which to wage a guerrilla war.

At the Ljubljana pass, one of the border crossings into Austria, there are no longer any signs of fighting, few indications of any high-level security, and little to convey a sense of the war which gripped the small western republic of Slovenia earlier this week.

Here all the outward signs are that the republic has already implemented its independence. Yesterday's ultimatum from the Yugoslav

presidency may well demolish these trappings, if federal troops are again sent in to restore control over the border.

But yesterday travellers coming across from Austria were welcomed by a sign saying "Republika Slovenija", instead of "Socialist Federal Republic of Yugoslavia." The red-starred blue and white Yugoslav flag no longer marks the border point. Fluttering in the light breeze is the Slovene flag, with its new emblem of a sea, a mountain and three small golden stars.

Contrary to statements from the army high command earlier this week that the federal army had "achieved its objectives", and had regained all Slovenia's border crossings, the Ljubljana pass was never captured by the federal army. The Slovene flag, hoisted at 1300

hours on June 26, a day after the republic declared its independence, was never pulled down. Until independence day, Slovenia's border posts had been manned by Slovene border police, the frontiers had been protected by federal police, and the federal customs officers were paid by the federal government.

Since then, the Slovenes have taken control of customs, frontier policing and the border crossings.

Mr Bojan Bilak, the commander of the Ljubljana crossing, said: "On Thursday, the day after I raised the flag, about one hundred federal troops came up here. We were prepared."

"Our Territorial Defence Units (TDUs) had already moved into the hotel," he said, pointing to the wooden Alpine-style building not

far from the border. The two sides immediately started negotiations.

"We wanted to prevent bloodshed, we wanted to find a peaceful solution, we wanted to protect the property here, we wanted to protect the lives of the 50 Slovenians who work here," he explained.

By last Monday, the federal units had returned to their barracks without firing a single bullet.

The commander believes that federal troops withdrew because they simply did not have the equipment to stage an attack.

"They could not get their tanks out here because of the road blockades."

"The federal units had no air defence back-up. If the troops had attacked, well, they would have had to take the border with guns."

"We were ready to fight." But there

was little sense of gung-ho attitudes among the republic's young defence forces who were sitting out on their hotel balcony. None of them was gloating about humiliating the Yugoslav army. "It is not good when you talk with arms."

I never thought it would come to this," said Mr Darko Turc, 25, and a forester by profession. Mr Turc, who on June 23 was told to prepare for call-up to the defence units, was sent with 60 other troops to Ljubljana on June 27.

"Seven or eight years ago, I thought that we would be able to live with the rest of Yugoslavia. But now, I don't think so. We have too many different views [among the republics] about political questions."

A colleague interrupted. "The fault lies with the generals at the

top of the federal army". All the young reservists were equally calm. They also seem unconcerned about the fact that the federal army could still unleash a fresh, and massive attack on the republic.

"We would go into the mountains," said Mr Zilko Bosman, 22, who normally works in a shoe factory. "Some of us are trained in guerrilla warfare. We know our way in the mountains. We are mountain people."

As they smoked their cigarettes and drank coffee, a trickle of cars was braving the uncertainty and venturing from Austria into Slovenia.

Only the noise of their engines disturbed the peace.

The reservists hoped they were not being lulled into a false sense of security.

Moscow joins Belgrade to block CSCE mission

By Robert Mauthner and Ariane Genillard in Prague

YUGOSLAVIA and the Soviet Union were last night holding up an agreement by the 35-nation Conference on Security and Co-operation in Europe (CSCE) to back an observer mission to Yugoslavia and to offer its "good offices" to resolve the crisis there.

Although senior officials from the member countries agreed in principle here on Wednesday night that the European Community should organise an observer mission to monitor a ceasefire in Yugoslavia, the decision was referred back to their respective governments for final endorsement.

By the time the officials adjourned for two hours late yesterday afternoon, the Belgrade authorities had still not given their reply.

The proposed "good offices" mission met strong reservations from both the Soviet Union and Yugoslavia. The Yugoslav delegate objected, in particular, to a sentence in the draft text which said "the establishment of a new constitutional order will be the essential element of a durable solution in Yugoslavia".

This was clearly unacceptable to both the federal and military authorities in Belgrade.

The clause was subsequently dropped, but the Yugoslavs still said they could not finally approve the proposal at the present meeting, though they did not object to the CSCE making such an offer.

Soviet objections to the

"good offices" proposal were more fundamental. The Soviet delegate made it clear that Moscow considered it inappropriate for the CSCE to intervene in the internal affairs of a member country.

He openly expressed fears that such a procedure might subsequently be applied to disputes between various Soviet republics and the central government in Moscow, which would be unacceptable.

Other delegations expressed the hope last night that the Soviet Union would, in the end, accept a "good offices" mission to Yugoslavia, as long as it was clearly stated that such a procedure would not serve as a precedent.

Mr Gianni de Michelis, the Italian foreign minister, made an unexpected appearance at the senior officials' meeting, although he is no longer a member of the EC "troika" which has been playing a mediating role in the Yugoslav crisis.

Mr de Michelis, who was accompanying Mr Francesco Cossiga, the Italian president, on a bilateral visit to Czechoslovakia, made an urgent appeal to the conference to approve both the observer and "good offices" missions.

Underlining the importance of the proposals not only for the future of Yugoslavia, but for the whole of Europe, he said it was essential for "the maximum political influence" to be exerted on Yugoslavia and the two breakaway republics of Slovenia and Croatia.

Homesick captives find it all puzzling

FRESH-FACED and homesick, captured Yugoslav soldiers in Slovenia say they thought they were going to defend their country against an Italian attack when they were ordered to seize border crossings. Better reports from Nova Gorica, Yugoslavia.

"Our officer said the Italians were attacking the frontier and that was why we were being sent to the border," Driton Fazli, a 22-year-old from the province of Kosovo said in his makeshift prison in a local school. He is one of 600 Yugoslav soldiers captured by Slovenian militia in clashes around the border town.

Most are young conscripts who appear to have little idea what the fighting was about.

The prisoners, smiling and apparently relieved that for them at least the fighting is over, are being held in the school, sleeping on cots and spread out on classroom floors.

The general view among 13 prisoners interviewed is that Yugoslavia's problems have to be resolved without bloodshed.

"With war, you can't resolve anything," said Petrov Vanc, a

19-year-old Macedonian.

Many are little older than the schoolchildren whose paintings still adorn the walls. Several said they had no idea why they were ordered to seize border crossings.

Many admitted they had given up without firing a shot. "Our lieutenant just said 'Let's surrender'," said one.

Fazli, who came from Kosovo to do his national service at the local garrison, was captured on June 28 when the army tried to seize Slovenia's border posts after the breakaway republic proclaimed its independence.

He was shot in the leg but it was not until he was taken prisoner that he realised who had done the shooting. But he displayed no ill will towards his captors.

The eight wounded prisoners in part of the school include two Yugoslav soldiers who were badly burned when their tank was set alight.

Convoys of parents seeking the return of their captured children have left Belgrade for Croatia and Slovenia.



Members of the territorial Slovene army gather round the flag pole yesterday as the Slovene republic's flag is hoisted at the border town of Radgona after Yugoslav federal tanks pulled out of the city

Separatist upheavals shatter republics' illusions of a robust socialist economy

Some Yugoslav republics are more equal than others, reports Anthony Robinson

YUGOSLAVIA used to be proud of its unique "self-management" socialism and the universal Yugoslav joke was "I wish I could afford to live as well as I do."

It was all an illusion, fed by the foreign loans which flowed in while Marshal Tito was able to override an unwelcome constitution and rule by a communist version of divine right. Over the last 12 months the economy has contracted by more than 40 per cent and the current political and military crisis can only speed the decline as workers and managers are called up for military service and tourists flee in droves.

Even in the "good old days" of Tito, however, the reality was that the best enterprises were those run by a strong entrepreneurial individual. Failing that, self-management was a formula for low investment, inflationary pay increases and over-investing.

Behind the facade of Yugoslav unity each republic demanded its own power stations, steel mills and economic autonomy. The result: a fractured and fragmented economy which reflects the ethnic and other divisions of the country and which has disintegrated further with the imposition of internal customs and other barriers between republics.

In broad terms the economy grew weaker as one moves east. Slovenia is the richest and most export-oriented republic, although the main buyers for

ECONOMIC SITUATION IN YUGOSLAVIA (1990)						
Region	Industrial production % change	% out of work	Average monthly salary (dinars)	Exports \$ per capita	Imports \$ per capita	
Slovenia	-10	5	5,528	5,253	6,821	
Croatia	-11	10	4,987	1,925	2,854	
Serbia proper	-12	20	4,002	1,773	2,368	
Vojvodina	-10	21	4,033	1,937	3,554	
Kosovo	-27	65	2,244	763	841	
Bosnia-Herzegovina	-8	27	3,293	1,899	1,830	
Montenegro	-17	30	3,075	1,379	1,228	
Macedonia	-11	31	3,115	1,138	2,211	
Yugoslavia	-11	20	4,122	2,186	2,886	

many of its products, especially household appliances, are often Yugoslav "gastarbeiter" working in Germany, Austria and elsewhere. It is the centre of the country's electronics and other light engineering industries. The tiny little sub-Alpine republic also has a thriving tourist industry and efficient agriculture. It is where private enterprise is most advanced.

Croatia, in normal times, likewise benefits from its proximity to EC markets and the hard-currency income from a highly developed tourism industry along the fractured, island-studded Adriatic coast. It also has a substantial shipbuilding industry. Thus far however Croatia has not progressed far with privatisation of the still mainly "self-managed" enterprises.

The big exception is the tour-

ism of a smoking steel-mill retains its Stalinist-macho appeal to the old-style communists who still dominate the republic's politics and the army.

The trouble is that a steel plant in the Serbian mountains, far from the sea and far from cheap supplies of ore and coal, makes little economic sense. It would have been better to build a plant on the coast, capable of supplying the entire Yugoslav market and beyond. But most of the potential sites are in Croatia.

Serbia, like Bosnia-Herzegovina, Macedonia and Kosovo, does have mineral resources. But deposits tend to be small and its mines are often old and under-capitalised. In Vojvodina, the autonomous republic now re-integrated into Serbia, the republic also possesses some of Yugoslavia's most fertile agricultural land. The wheat and maize fields stretch as far as the eye can see north of Belgrade and across the Sava river, where the plains of Vojvodina stretch out until they become part of the Hungarian Puszta.

The poorest of all the republics is Kosovo, the 90 per cent Albanian-populated region in Yugoslavia's deep south. For emotional reasons Serbs have sought to re-impose their control over a region which was the heartland of medieval Serbia.

But it is a huge economic drain and in purely economic terms Serbia would gain if, as is almost inevitable in the long run, the republic splits off to

become part of a future greater Albania.

Up to now the EC and other aid donors and creditors have more or less explicitly made preservation of the federation a condition for loans and assistance. But this has become increasingly difficult to sustain, as the International Monetary Fund found earlier this year when fundamental disagreement over the federal budget delayed a \$1bn standby credit.

Significantly, the main point of issue was Slovenia's demand for deep cuts in the military budget, which consumes nearly half the federal budget.

Whatever happens to Yugoslavia the military sector must be cut. If it splits into its constituent parts Serbia alone will not be able to afford the present rate of military spending. If Slovenia and Croatia agree to remain in a form of confederal state they will make military cuts a principal condition of membership. Either way a version of the military economy will be as important to Yugoslavia as it is to the Soviet Union.

As in post-communist east and central Europe, the other ingredients for reconstructing the Yugoslav economy include closure of loss-making enterprises, rapid privatisation and clear control over central and republican budgets.

That means tackling the underlying problems whose neglect did so much to bring the country to its present impasse.

Privatisation and DM6bn boost urged for E German chemicals

By Leslie Collett in Berlin

EAST Germany's huge and inefficient chemical industry can only be saved by rapid privatisation and investments of at least DM6bn (\$2bn) in the four main producers, a high-level inquiry disclosed yesterday.

The chemicals plants, located in the Leipzig-Halle area, lie at the heart of east Germany's industrial problems. They employed 104,000 workers in 1989 and accounted for nearly half of chemicals output.

In order to survive, only 30,000 jobs can be retained "over the long term", the inquiry said. It was conducted by the Treuhand agency for privatisation together with the federal and state governments, trade unions as well as repre-

sentatives of consultants McKinsey & Company and Arthur D Little.

The investigation made clear that the DM6bn in investments did not cover the costs of cleaning up the immense pollution in the area or assuming the large debts of the companies.

The Treuhand has accepted responsibility for these but said the sums could only be calculated when the companies were privatised.

"Initial successes" in privatisation of the chemicals companies were "within sight" and would act as a signal for the entire industry the investigators said.

They arrived at this optimistic view after talks with potential investors which were con-

ducted in co-operation with the Goldman Sachs investment group. The Treuhand claimed its principle of achieving the most extensive privatisation possible had thus been confirmed.

A Treuhand spokesman said earlier that British Petroleum had shown interest in buying a part of the Leuna chemical works if it were permitted to take over the profitable Minol filling station company also held by the Treuhand.

The main chemicals producers - Leuna (which also has a refinery), Buna, Wolfen and Chemie AG at Ritzefeld - were part of the former IG Farben empire and are regarded as among the most difficult east German companies to privatise.

COMPANIES which use their dominant position to cut prices and drive smaller rivals out of the EC market can expect tough treatment in future, the European Commission warned yesterday.

The Commission's powers to act against predatory pricing were clarified and given new impetus on Wednesday by the European Court of Justice,

ending a 12-year battle between a small British chemicals company and the Dutch chemicals group Akzo.

Akzo was fined Ecu10m (\$7m) in 1985 for threatening to undermine the UK market position of Engineering & Chemical Supplies (Epsom and Gloucester) if it did not withdraw from continental European markets dominated by

the Dutch company.

After an appeal by Akzo, the court has now upheld the main substance of the Commission case against the Dutch company, but decided to reduce the fine to Ecu7.5m, partly because the ruling broke new legal ground by defining what constituted predatory pricing.

The court distinguished between the variable cost of

producing a product - which varies according to the number of units produced - and the fixed cost. It ruled that a dominant company could not set prices below the average variable production cost in order to eliminate a competitor. It also outlawed the setting of prices below the average total cost of production if it was part of a plan to eliminate a rival group.

Mercedes-Benz executive backs rail move

A SENIOR executive of the world's biggest truck manufacturing group yesterday urged EC member states to get more freight off the roads and onto rail.

Richard Tomkins writes in Berlin.

Mr Helmut Werner, deputy chairman of Mercedes-Benz,

said this was the only politically and socially acceptable way of coping with the growth in EC road freight.

Volumes were forecast to grow by 40 to 50 per cent by the end of the decade, Mr Werner said. "The only way you could deal with that is by

clearing the roads of cars." Mr Werner, in Berlin for the annual European Railway Congress, said a combination of strategies was needed.

One was to reduce their output of noise and pollution. Another was to make better use of the existing fleet

through more sophisticated logistics. More significantly, Mr Werner said there would have to be a re-division of the way transport was divided between road and rail on main transport routes - particularly in sensitive areas such as alpine transit.

Germans experience conflicting pressures

By Quentin Peel in Bonn

THE GERMAN government is facing conflicting pressures over how far to go in supporting moves to independence of Slovenia and Croatia.

Mr Hans-Dietrich Genscher, the German foreign minister, will be pressing his EC partners in The Hague today for a strongly-worded political declaration on Yugoslavia. This could include the threat at least to consider recognition of the two breakaway republics, if the Yugoslav army were to intervene, according to German diplomats.

The Germans expect other EC states, including Britain, France and Spain, to prevent the declaration from being too explicit.

In theory, the issue concerns the two potentially conflicting articles of the Helsinki declaration on human rights, the one concerning territorial integrity, and the second, self-determination.

However, the real life linkage which concerns both the German Foreign Ministry, and other EC states, is what effect too rapid recognition of Croatia and Slovenia would have on the situation in the Soviet Union.

The west has managed to maintain a firm position that there can be no recognition of the independence of republics such as Lithuania and Georgia until they can demonstrate that they are in control of their own territory.

At the same time Britain, France and above all Spain threatened by Basque and Catalan separatist movements, are all concerned not to give excessive weight to the issue of self-determination, without a counter-emphasis on territorial integrity.

The German government is acutely concerned about the potential disintegration of the Soviet Union.

However, it is also under heavy popular pressure to be more supportive of the Catholic populations of Croatia and Slovenia.

Mr Genscher suffered the ignominy earlier this week of a unanimous vote in the Bundesrat, the federal upper house, to investigate his alleged policy of appeasement towards the Yugoslav government. He has also been strongly attacked on the issue by Mr Volker Rühe, general secretary of the Christian Democrats, the main partner in the government, for not rushing into recognition.

Thus what he needs today is a strong enough political statement to deflect domestic criticism, and hopefully to deter the Yugoslav armed forces, but not one which commits him to early recognition.

"Recognition is really the only major card we have in our hands to use as a means of persuasion with Belgrade," according to one Western diplomat in Bonn. "We cannot afford to play it in any decisive way too soon."

EUROPE

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EUROPEAN NEWS



Angry: Shevardnadze attacked Kremlin's ' kangaroo court'

Shevardnadze says communist smear campaign likely

By John Lloyd

THE FORMER Soviet foreign minister, Mr. Eduard Shevardnadze, yesterday published his letter of resignation from the communist party which had raised him to the top of the Soviet hierarchy - and forecast that a smear campaign would now be launched against him.

He said that his calls last month for a new party to compete with the communists gave no grounds for the investigation which had been launched against him by the party's central control commission.

"Under no circumstances will I agree to be brought as a defendant before this 'kangaroo court'. If I did, I would be against my own will and convictions reaffirming the legality of the CPSU's (Soviet Communist Party's) return to repressions against dissidents."

Mr. Shevardnadze's exit from the party, a few days after his formal launching of the Movement for Democratic Reform with other leading communist reformists and non-party radicals, comes weeks before a special plenum of the central committee will meet on July 25 to discuss a new party programme.

The programme is the first in the party's history to embrace a mixed economy and parliamentary democracy, and is certain to make the special plenum a violently divisive affair. Reformists in the party believe President Mikhail Gorbachev is using the issue to try to force the hardliners out of the party and to reform it round a social democratic programme.

European airlines fly 11% fewer passengers

By Andrew Hill in Brussels

INTERNATIONAL passenger traffic on Europe's largest scheduled airlines slumped by an estimated 11.3 per cent in the first half of 1991 compared with last year.

The Association of European Airlines (AEA), which represents 22 scheduled carriers inside and outside the EC, estimates that passenger traffic in the second half could recover to normal growth, now that the Gulf conflict has ended. But the full year is still likely to show a drop of nearly 3 per cent compared with 1990.

Mr. Bernard Attali, the AEA chairman, said the crisis in the industry was "perhaps the most serious in the history of air transport".

Mr. Attali was in Brussels for the publication of the AEA's policy paper on European air transport and the single market, which was presented to the European Commission last month.

Mr. Karel Van Miert, the transport commissioner, is poised to submit to his fellow commissioners plans for the third phase of the EC's liberalisation drive towards "open skies" in Europe.

Italian pension reform agreed

By Haig Simonian in Milan

PROSPECTS for reforming Italy's huge state pension system, one of the main contributors to its spiralling public-sector deficit, improved yesterday after agreement between the new labour minister, Mr. Franco Marini, and key finance and treasury ministers.

The draft proposals, which envisage a gradual rise in the qualifying age for pensions to 65 for both sexes, now have to be approved by the cabinet, probably next week, before being presented to employers and trade unions for comment.

First reactions from the former communist trade union group were encouraging. However, a representative of the socialist union grouping was hostile to the plans.

Pension reform has been crucial to the attempts by Mr. Guido Carli, the treasury minister, to cut spending. In last May's mini-budget, designed to plug this year's growing gap between income and revenue, Mr. Marini was asked to prepare proposals, which would have been ready by mid-June.

While the latest agreement is a step forward, its effect will not be felt for some time. The proposals envisage that the final stage in the rise in pensionable age for men will only be introduced in 2005. For women, who currently receive pensions at 55, the final step to 65 will not come into effect until 2015.

President Francesco Cossiga yesterday launched a bitter personal attack on Mr. Paolo Cirino Pomicino, the budget minister. Calling Mr. Cirino Pomicino "an illiterate", the president added: "Someone must have talked to him about Keynes, and his theories on spending, and therefore he calls himself a Keynesian because he spends so much. We ought to give him a biography of Keynes, but first we should have it translated into Neapolitan."

Matra in legal move over aid for rival

By William Dawkins in Paris and Patrick Blum in Lisbon

MATRA, the producer of the Espace family van, has taken legal action against the European Commission's approval of Ecu547m (£382.35m) aid for a Ffr2.5bn (£250m) plant to make rival vans in Portugal.

The French space, telecommunications and transport group, has asked the European Court of Justice to overturn the package of EC regional aid and Portuguese tax exemptions for Volkswagen and Ford.

The two leading car groups plan jointly to produce 190,000 compact vans a year in the backward region of Setúbal, near Lisbon.

The Portuguese government reacted calmly yesterday. "I don't think it changes much. Everything goes ahead as planned," said Mr. Miguel Athayde Marques, the vice-president of ICEP, the official foreign investment promotion agency involved in negotiations over the project.

He argued that the complaint was groundless.

The plant's capacity would be well over double current European demand for 90,000 vans per year, expected to grow to between 400,000 and 600,000 by the end of 1994, when the project is due to open.

If Matra wins, Ford and Volkswagen can be made to return the cash. However, the court will take up to two years to decide, during which time the project can go ahead unchanged.

The French group argues that the aid is far too much to compensate for the economic disadvantages of being based in such a poor and remote region and that it makes no sense to subsidise a huge slush of new capacity in such a competitive market.

Mr. Frédéric d'Allent, Matra's managing director, said: "If we thought the aid would only compensate for regional handicaps, we would have nothing to say... but this completely disrupts free competition in the car industry."

He estimated the aid was worth more than Ffr5,000 (£800) per vehicle to Ford and Volkswagen, while the regional disadvantage amounted to Ffr600-Ffr800 (£86-£128) per van.

Matra makes around 50,000 spaces per year - more than half the European market - under the badge of Renault, which has distributed them since Matra pioneered the concept of estate-car type vans in 1984. If market conditions allow, Matra plans to increase output to 120,000 vehicles annually by 1995.

France refines envied training system

A higher portion of company wage bills will now be spent, William Dawkins writes

FRANCE has just kicked off the first reform of its much admired professional training system, the results of which should be instructive to those, like the UK Labour Party, who wish to copy parts of it abroad.

The basic principle is that companies employing more than 10 staff must spend a statutory minimum of their wage bill on training. No other European country has such a rule, introduced in 1970, the brainchild of the young Mr. Jacques Delors, then an adviser to Mr. Jacques Chaban-Delmas, the prime minister of the time.

Over that period, the minimum limit has been an unchanged 1.2 per cent of the wage bill, though in practice employers have on average spent much more. Last year, they spent 3 per cent of the payroll - or Ffr40bn (£4.01bn) - on training, on top of the government's own spending on public training programmes.

Under their first thorough rethink of the system since

PUBLIC SPENDING ON LABOUR MARKET PROGRAMMES*

	% of GDP
Belgium	0.01
Denmark	0.28
France	0.23
Germany	0.07
Greece	0.23
Ireland	0.28
Italy	0.43
Luxembourg	0.02
Netherlands	0.05
Portugal	0.28
Spain	0.03
United Kingdom	0.25
United States	0.00

* Non-targeted support of apprenticeship-type and training for unemployed adults

1970, employers and unions emerged bleary-eyed from an all-night meeting earlier this week, agreed that they want to lift the minimum to 1.4 per cent next year and 1.5 per cent in 1993.

They also agreed that there should now be a minimum

training allocation for small businesses employing less than 10 people - 0.15 per cent of the payroll - that unions should have slightly more say in how the cash is spent and that staff should be obliged to take part of their vocational training in their spare time, to reduce the cost to small business, who spend much less on training than large ones.

All this will be seized on with delight by the French government, which has placed top priority on ways of improving the quality of the workforce, at a time when the jobs rate is climbing, from 9.5 per cent now to 9.9 per cent at the end of the year, according to the latest forecast by Insee, the state statistics body.

Mrs. Edith Cresson, the prime minister, has appointed an inter-ministerial group to study whether the German apprenticeship system can be replicated in France, an idea viewed with some scepticism by officials of the Patronat employers' organisation. Separately, the government will

embody this latest industry-union agreement in a law on training in the autumn.

But how effective has France's professional training system really been? While it does guarantee a minimum amount of investment in training, it does not always channel spending to where it is needed most, nor does it guarantee the quality of training, admits Mr. Claude Michel, president of the Patronat's training body.

The spread of spending is very uneven. Mr. Michel reckons groups employing more than 500 people account for well over half total company investment in training, but only 17 per cent of employment. Medium-sized businesses spend only fractionally more than the minimum, while large groups in technology-related sectors can spend more than six times as much.

Yet most of the new jobs being created in France, as elsewhere in Europe, are in small businesses, says Mr. Michel. The introduction of the new threshold for small entrepreneurs, accepted by the small business federation, should help.

Mr. Michel and his colleagues are also concerned about inadequate links between the education system and industry, especially for the least successful teenagers.

It estimates that out of the 800,000 children who reach school-leaving age annually, some 100,000 have no academic or vocational training qualifications. The figure is falling, from 150,000 five years ago, but the Patronat believes too many of today's school failures go into long-term unemployment.

They would like to see an equivalent of Britain's Youth Opportunities Scheme, which could provide basic vocational training before the age of 16. However, the Education Ministry is unsympathetic and is sticking to its long-held policy that the best solution for every French child is a complete academic education.

Dozen French towns suffer financial stress

By George Graham in Paris

MANY OF France's largest towns are running up debts that could bring them to the brink of financial collapse, according to a study by the French business newspaper, Les Echos.

The 100 largest towns in France have accumulated debts totalling more than Ffr100bn (\$16.1bn), and 17 of them have debts of more than Ffr10,000 (\$1,610) per inhabitant.

This is only Ffr108 less per head than Angoulême, which has been in dispute with its creditors since last September after defaulting on its Ffr1.2bn of debts, and which is too small to be included in the sample.

Angoulême's predicament is shared by a number of other towns in southern France, including nearby Arles and Nîmes as well as the port city of Marseilles, France's second largest conurbation.

The former capital city's debt is equivalent to nearly five

times the capital of the Provence-Alpes-Côte d'Azur region of southern France, as the most heavily indebted large town with a burden of Ffr1.5bn (\$230m) or Ffr20,365 (\$3,279) per inhabitant.

The study shows Avignon, capital of the Provence-Alpes-Côte d'Azur region of southern France, as the most heavily indebted large town with a burden of Ffr1.5bn (\$230m) or Ffr20,365 (\$3,279) per inhabitant.

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The former capital city's debt is equivalent to nearly five

FRANCE'S MOST HEAVILY INDEBTED CITIES (FFr)

	Debt per inhabitant	Tax revenues per inhabitant
Avignon	20,365	4,086
Cannes	15,336	5,487
Dunkerque	14,033	5,820
Brive	13,231	3,350
Bordeaux	13,228	4,805
Nice	13,555	4,222
Nîmes	13,466	3,435
Nîmes-la-Grand	13,239	3,644
Chambery	13,123	4,218
Arles	12,683	4,622
National average	6,888	3,138
Paris	2,022	3,184

Source: Les Echos

years of tax revenues, but its tax rates are already well above the national average, leaving it with little leeway to pay off its debt by raising

taxes. The debts are attributed to a policy of heavy spending by Mr. Henri Dufaud, socialist mayor of Avignon for 25 years, contin-

ued by his right-wing successor, Mr. Jean-Pierre Roux, from 1983 to 1988. Mr. Guy Ravier, the current socialist incumbent, has begun to cut spending and raise taxes.

Avignon also reflects, like Marseilles, the disorganisation resulting from the political divisions between the old inner cities and the surrounding suburban communes.

Whereas the inner city administration has to bear most of the costs of public transport, hospital services and cultural investment, tax-producing businesses and inhabitants are increasingly relocating to the outskirts.

Paris, meanwhile, remains financially healthy, with only Ffr2,022 (\$325) of debt per inhabitant and tax rates only half the national average.

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NATIONAL BANK OF GREECE, S.A.



SUMMARY INVITATION FOR TENDERS NO. 167

The National Bank of Greece S.A. intends to buy customer-oriented banking application software (core application).

The detailed invitation for tenders, the product specifications, the conditions and all other participation terms may be obtained from the Organisation and Systems Development Dept of the National Bank of Greece, 5, Emm. Benaki Street, Floor 7, Office 716, Athens. Where foreign firms are concerned they may be obtained by mail.

The tenders shall be submitted to office 716 of the above Department on 30th September 1991 (8.00 to 15.00) or mail on 30th September 1991, with such mailing date being duly certified. No tenders will be acceptable after the said date.

NATIONAL BANK OF GREECE, S.A.

INTERNATIONAL NEWS

India takes a scythe to its trade curbs

By K K Sharma in New Delhi

INDIA yesterday announced important structural reforms in its foreign trade policy that will eliminate a complicated web of controls on imports and exports and pave the way for a more open economy.

The announcement, made by Mr P. Chidambaram, the commerce minister, also aims at making the rupee convertible for trade purposes in three to five years.

The reforms are obviously meant to send another strong signal to the international lending agencies that the government is taking quick decisions to liberalise the economy in the hope that the International Monetary Fund will sanction a substantial loan to enable India to tackle its current balance of payments crisis.

Mr Chidambaram said yesterday that he had held discussions with the prime minister and finance minister on lifting curbs recently imposed on imports by exporters.

India's protective tariff structure is to be reviewed and any resulting changes are expected to be announced in the budget on July 24.

The two main reforms announced yesterday are the withdrawal of subsidies on exports and the linking of foreign exchange allocations for imports to export effort.

The withdrawal of the subsidies on exports follows the two-stage devaluation of the rupee earlier this week, since

this will increase rupee earnings of exporters by nearly 20 per cent. It will also save the government about Rs20bn (\$481m) and thus help bring down the huge budgetary deficit, an IMF requirement.

A new instrument, to be called Exim scrip, has been introduced, through which all exporters will be entitled to foreign exchange for imports up to 30 per cent of the freight-on-board value of their exports.

This replaces "replenishment licences" which entitled exporters to make imports. Like the replenishment licences, the Exim scrip can be freely traded and is thus an additional source of income for exporters who do not need it for import purposes.

Mr Chidambaram said the government aimed at removing all import licensing for capital goods and raw materials in three years.

Much of the elaborate structure of controls on foreign trade was dismantled yesterday. The foreign trade policy changes are part of planned overall economic reforms and are to be followed by changes in fiscal and industrial policy, to include easing of curbs on foreign investment. Studies on these are under way.

Mr Chidambaram said that the "bewildering number" of administrative controls and licences in India's trade policy had led to "delays, waste, inefficiency and corruption".

Ministry confirms loans to Japanese gangsters

By Robert Thomson in Tokyo

A SENIOR Japanese Finance Ministry official told a parliamentary panel yesterday that affiliates of Nomura Securities and Nikko Securities lent a total of ¥36.2bn (\$263m) to a gangster group, the first government confirmation of the amounts involved.

Meanwhile, the ministry was yesterday still considering how to discipline the two broking houses for providing the funds to the former head of the infamous Yamauchi syndicate, Mr Sumitomo Ichi.

Ministry officials would like to force the companies to suspend trading in their corporate sales division for at least two days, but fear that such a move could further weaken an already shaky Tokyo stock market.

Mr Takao Hotta, director of the ministry's securities companies division, told a House of Councillors audit committee

that Nomura Finance and Nikko Credit reported that they lent ¥15bn and ¥20.2bn respectively to the gangster group.

He said the brokerages deserved particularly harsh criticism because they were aware that the government had incurred its efforts to limit the flow of funds to gangster organisations.

Ministry officials indicated yesterday that they would keep secret the names of corporate clients unfairly compensated by Nomura and Nikko and by the other two members of Japan's Big Four houses, Yamauchi Securities and Daiwa Securities.

Hitachi, the electronics company, was listed yesterday by Japanese newspapers as having received compensation for trading losses, but the company said that it had never requested compensation.

Africa aid office plea rejected

MR JAVIER PÉREZ DE CUELLAR, the UN secretary general, has turned down an appeal by aid agencies for the revival of the Office for Emergency Operations in Africa (EOA), Michael Holman writes.

The decision, taken in Geneva on Wednesday at a meeting of UN agencies, donor governments and aid agencies, has prompted an angry response from European and

US charities.

First set up under UN auspices in January 1965 in response to the 1964-65 African famine, the EOA was disbanded in 1966. Aid officials say that unless there was an "aid supreme" capable of cutting through red tape, and ensuring better co-ordination of relief efforts, the toll could exceed the 1m people thought to have died in 1964-65.

UN sends new investigation team to Iraq

By Our Middle East Staff

A FRESH team of United Nations investigators will travel to Baghdad as the UN Security Council meets today to discuss formulating another resolution to force access to suspected Iraqi nuclear sites.

Security Council members are expected to act swiftly on a report presented by a three-man mission which left Iraq on Wednesday after failing to gain access to all Iraq's suspected nuclear facilities.

Mr Rolf Ekéus, who headed the special mission, said in Geneva that a 37-member team would leave their base in Bah-

rain, the third group of UN inspectors to visit the country seeking to ensure Iraqi compliance with the terms of UN resolution 687.

Mr Ekéus's team yesterday discussed their findings with Mr Javier Pérez de Cuellar, the UN secretary general, during a meeting in Geneva. "It's up to the Security Council to draw conclusions," he told reporters.

The US has accused Iraq of concealing nuclear weapons technology outlawed under resolution 687 and of under-reporting its stocks of chemical and ballistic weapons.

However, although the Pentagon has laid contingency plans to bomb suspected Iraqi nuclear installations, the next step in attempting to prise open the doors to suspected Iraqi nuclear sites is likely to come in the form of a tough resolution to back the latest inspections. This is likely to contain at least a warning to Iraq and possibly a near ultimatum to comply with UN demands.

Mr Ekéus yesterday declined to say whether the Iraqi authorities had promised to be more co-operative during future UN visits. The team complained during their trip that they had been refused permission to inspect a convoy suspected of containing equipment or materials which might be used in the production of nuclear weapons.

However, in Baghdad, Mr Saadoun Hammadi, the Iraqi prime minister, repeated a promise to give UN teams unlimited access to nuclear sites. "We have explained to the mission that the government is ready to meet all requests for inspection in any place in Iraq with the appropriate speed and method," he was quoted by the official Iraqi News Agency as saying.

Mr Hammadi also rejected the charge made earlier this week by President Saddam Hussein had lied about a secret nuclear programme. "Iraq has accepted all Security Council resolutions," he said.

Mr Ekéus confirmed that the destruction of Iraq's ballistic missiles, also called for in resolution 678, was proceeding as planned. Iraqi authorities had declared 63 missiles which would be destroyed.

Mr Hammadi also rejected the charge made earlier this week by President Saddam Hussein had lied about a secret nuclear programme. "Iraq has accepted all Security Council resolutions," he said.

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Confusion over Kuwaiti bank deals

By Victor Mallet, Middle East Correspondent

CONFUSION in the Kuwaiti banking system deepened yesterday when it emerged that at least one local bank had settled its inter-bank obligations to other financial institutions in the country despite a last-minute central bank decision to postpone clearance of such deals.

Burgan Bank, in which the Kuwaiti government has a stake of more than 50 per cent, said it made three dollar payments outstanding from before the Iraqi invasion of August 2 last year, but because of the central bank ruling on Wednesday it did not receive the three dollar amounts it was owed.

Burgan Bank officials said it had enough liquidity to cope with the shortfall.

The confusion over inter-bank settlements, however, underlines the hesitant manner in which the central bank has attempted to tackle the problems facing the Kuwaiti banking sector.

"This time it went a bit too far," said one banker. The banks assume that insufficient funds somewhere in the system prevented all the deals from going ahead. No new date for settlements has been set.

Kuwaiti banks have restored most normal commercial services, and they want the inter-bank market to be unfrozen so they can resume lending rates and provide forward cover to importers.

Kuwait said yesterday it was making redundant thousands of non-Kuwaiti civil servants. Reuters reports from Kuwait City: "We don't have as much money as we used to," said Mr Abdul-Aziz al-Zubair, head of the civil service commission.



Lebanese troops take cover in fighting yesterday with Palestinian guerrillas for control of the village of Mieh Mieh

Lebanon says it has peace deal with PLO

THE LEBANESE government said last night it had reached agreement with the Palestine Liberation Organisation to allow the Lebanese army to deploy peacefully in south Lebanon, after four days of artillery and machine gun battles which left at least 65 killed and 104 wounded, writes Lara Marlowe in Sidon and Beirut.

Mr Abdullah al-Amin, minister of state, said after more than six hours of talks with PLO officials in Sidon that agreement had been reached to

allow the army to impose government authority in the area.

Lebanon did not want to allow the establishment of a demarcation line around the Sidon refugee camps holding some 10,000 Palestinian guerrillas loyal to Mr Yasser Arafat, the PLO chairman. Mr Arafat had called for an end to "the massacre of the Palestinians", but there was no immediate confirmation of the deal from the PLO side.

The government has also appointed a two-man liaison committee to resolve the ques-

tion of Palestinian "civil and social rights" in Lebanon.

Yesterday's more intense battles made it apparent that the army would not enjoy the quick, tidy victory which cabinet ministers had predicted. Sniper fire rattled through the ravines along the Ain el-Dib-Jinsinayra-Kraye road - the back way to Mieh Mieh camp - and a tank fired shells into the 30-foot steel statue of the Virgin Mary at the Christian village of Magdoush.

Two days ago, the army

drove the Palestinians out of Magdoush. The Virgin Mary now brandishes a Lebanese flag in her raised left hand. From their sand-bagged positions near the base of the statue, the army gunners can see the entire expanse of Ein Helwe and Mieh Mieh - home to more than 100,000 refugees.

Troops in the village of Mieh Mieh are just a few yards from guerrilla shelters in the adjacent refugee camp. No-one moved in the streets as machine gun, rocket and shell fire disturbed the afternoon.

Israel wants US to increase military aid

By Hugh Carnegie in Jerusalem

ISRAEL HAS asked the US to increase its annual grant of \$1.8bn (\$1.12bn) military aid to \$2.5bn and invest more in the country's military industries to ensure it keeps its lead over Arab countries in arms quality, Mr Moshe Arens, the defence minister, said yesterday.

Addressing a visiting group from the Zionist Organisation of America in Tel Aviv, Mr Arens said the US was not honouring its commitment to maintain Israel's "qualitative edge". The value of the annual \$1.8bn was being eroded in real terms year by year, he said, and should be increased by 40 per cent.

His demand was in direct opposition to a call made yesterday in Cairo by Mr

Amr Moussa, the Egyptian foreign minister, for all states in the Middle East to be treated equally by arms suppliers.

He was speaking in advance of a meeting in Paris later this month of the five permanent members of the UN Security Council to consider Middle East arms control proposals put forward by President George Bush.

Israel is receiving an additional \$700m in military grants this year to offset extra costs caused by the Gulf crisis, but this is not due to recur. Mr Arens said he had made the request for a permanent upgrade in recent talks with Mr Dick Cheney, the US defence secretary.

"There isn't a single significant piece of equipment that is being sold only to Israel and not to any of the Arab armies. The commitment to assuring Israel a qualitative advantage is not being met and cannot be met as long as this is American policy," Mr Arens said.

However, Mr Moussa said: "Prestigious asymmetries cannot continue. In a region striving for a comprehensive peace," he called for the removal of nuclear, chemical and biological weapons from the region, and a UN mechanism to verify compliance. His proposals reflected the primary concern among Arab states that any arms control measures should neutralise Israel's

role as the region's only nuclear-capable nation. Conventional weapons - which Israel wants at the top of the arms control agenda - did not feature highly in Mr Moussa's proposals.

Li Peng, the Chinese prime minister, said in Cairo on Tuesday that all Middle East countries should reduce their weapons "in a balanced way and ban the use of nuclear, chemical and biological weapons and destroy all they hold".

China, a big arms supplier to Arab states, would continue to support the Arab and Palestinian people, said Li, who is on a tour of six Arab countries. But he also urged them to respect Israel's sovereignty and security.

Mr Nzo provided attendance figures for recent rallies which showed that support has been substantially smaller. He attributed this to poor advance preparation for marches and rallies, which are badly advertised and organised, and likely to start hours after the advertised time. "The same forms of activity are repeated for the same demands," he added.

Mr Nzo concluded: "Clearly we have not utilised our full potential to mobilise millions of our people into effective action," and he warned that the ANC was in danger of being "removed from the leadership pedestal it now occupies".

Sino-British understanding over Hong Kong airport

Accord to be signed during Major visit

By Alison Smith

The following is the text of the memorandum of understanding released yesterday "concerning the construction of the new airport in Hong Kong and related questions".

AFTER friendly discussions in Beijing between representatives of the government of the United Kingdom of Great Britain and Northern Ireland and representatives of the government of the People's Republic of China from 27-30 June 1991, the two governments, hearing in mind:

the urgent need for a new airport in Hong Kong in order to ensure and develop its prosperity and stability;

the need for the airport project to be cost-effective and not to impose a financial burden on the government of the Hong Kong Special Administrative Region of the People's Republic of China after 30 June 1997, and

the need for practical and workable arrangements to allow work connected with the new airport to be carried out speedily and efficiently,

have reached the following understanding:

A. Between now and June 30 1997 the Hong Kong government will complete the airport core programme projects listed in the annex to this memorandum of understanding to the maximum extent possible. The Hong Kong government will be responsible for the construction of projects covered by this memorandum up to 30 June 1997.

B. The Chinese government will support the construction of the new airport and related projects. It will indicate clearly

HISTORY OF THE HONG KONG AIRPORT PROJECT

1974 HK\$350m new airport proposed.
1982-83 Studies completed in 1982-83 decision on combined port development vested PACS.
June 1989 China's Tiananmen Square crisis - Massive Hong Kong democracy protests.
Oct 1989 HK\$127m airport and port developments launched - presented as part of post-Tiananmen confidence.
Dec 1989 First indications of Beijing delegation, that it will build HK\$127m.
Jan 1990 Chinese premier Li Peng warns of concern over post-1997 PACS debt and says no China funds available.
Apr 1990 Beijing orders its own study on airport and requests information from Hong Kong government - Hong Kong maintains China has no right to a say.
Oct 1990 Hong Kong-Side China by announcing, on two of arrival of high-level Beijing delegation, that it will build HK\$127m bridges to airport in public sector to avoid funding China's approval.
Dec 1990 Row escalates as Hong Kong presses ahead with 1997-1998 tenders and China demands scaling down of project.
Feb 1991 UK foreign secretary Douglas Hurd fails to break impasse.
Apr 1991 UK foreign secretary Douglas Hurd fails to break impasse.
May 1991 Sir Robin McLaren, new UK ambassador, arrives Beijing.
Jun 1991 Deadline for calling tenders approaches.
Jul 4 1991 Agreement announced after visit to Beijing by Sir Percy Cradock, personal envoy of UK prime minister, John Major.

to interested potential investors in accordance with the principles enshrined in this memorandum that obligation related to the airport projects entered into or guaranteed by the Hong Kong government will continue to be valid and be recognised and protected by the Hong Kong Special Administrative Region government from 1 July 1997.

The Chinese government has accepted that the Bank of China will play an appropriate part, for example the syndication of loans for the airport

projects, and that Chinese construction firms may complete in the normal way for projects connected with the airport.

C. On important matters relating to the airport projects that standstill June 30 1997, the Chinese and British governments will carry out consultations in a spirit of co-operation and in accordance with the Sino-British Joint Declaration. An airport committee will be constituted for this purpose under the auspices of the Sino-British Joint Liaison Group, with membership drawn equally

from both sides. Its tasks will be as follows:

(i) The British side will consult the Chinese side within the airport committee before the Hong Kong government grants major airport-related franchise contracts straddling June 30 1997 or guarantees airport-related debt straddling June 30 1997. The Chinese side will adopt a positive attitude to such grants, contracts and guarantees. Up to one month after the British side provides details of the proposals will be allowed for discussion between the two sides in each case. Any decision will give full weight to the Chinese government's views. The governing criteria in the case of a decision on a franchise will be the profitability and efficiency of that franchise.

(ii) The British side will consult the Chinese side within the airport committee before the Hong Kong government proceeds with any major airport project other than those in the annex to this memorandum and any of the current airport core programme projects in the annex for which the bulk of government expenditure will fall after June 30 1997. Such projects will only be initiated if the two sides have reached a common view concerning them.

D. The Chinese government will adopt a positive attitude to necessary and reasonable borrowing by the Hong Kong government to be repaid after June 30 1997. If the total amount of debt to be repaid after June 30 1997 will not exceed HK\$5bn (\$366m), the Hong Kong government will be

free to borrow as necessary while informing the Chinese government. If the total amount of such debt will exceed HK\$5bn such borrowing will only proceed if a common view has been reached concerning the proposals.

E. On the basis of the above understanding the Hong Kong government will plan its finances with the firm objective that the fiscal reserves on June 30 1997 to be left for the use of the Hong Kong Special Administrative Region government will not be less than HK\$25bn.

F. In order to facilitate the construction of the new airport in Hong Kong there will be established an airport authority and a consultative committee.

(i) The Airport Authority Ordinance will be modeled as far as possible on the Mass Transit Railway Corporation Ordinance. The Hong Kong government will retain power to direct the authority and responsibility for key areas of policy up to June 30 1997. The Hong Kong government will be willing to consider and take into account views of the Chinese side when the Hong Kong government is drawing up the draft bill on the authority.

(ii) The Hong Kong government is willing to appoint a Hong Kong based individual from the Bank of China Group to sit as a full member on the board of the airport authority. This member will have equal rights with other members. The Chinese side will not doubt give the Hong Kong government some suggestions as to who this member should be.

(iii) The Hong Kong govern-

ment will set up a consultative committee on the new airport and related projects. The committee may discuss any relevant matter but will have no decision-making power. It should not delay the progress of the projects.

(iv) The Hong Kong government will inform the Chinese side of the members of the airport authority and consultative committee whom it is proposed to appoint, and will be willing to listen to any views that the Chinese side might have, before deciding on the appointments. The Hong Kong government is willing to consider the appointment of a vice-chairman of the airport authority about two years after its establishment.

G. Both governments wish to intensify consultation and co-operation over Hong Kong issues in the approach to July 30 1997. As part of this intensified consultation, the British foreign secretary and the Chinese minister for foreign affairs will meet twice a year to discuss matters of mutual concern and the director of the Hong Kong and Macao Office under the State Council and the governor of Hong Kong will also hold regular meetings.

This memorandum of understanding will come into operation on signature by heads of government.

This record represents the understanding reached between the government of the United Kingdom of Great Britain and Northern Ireland and the government of the People's Republic of China upon the matters referred to therein.

THE memorandum of understanding on the Hong Kong airport will be signed by Mr John Major later this year when he becomes the first senior western leader to visit China since the massacre in Tiananmen square in June 1989.

In a statement welcoming the announcement, Downing Street said Mr Major was happy to pay an early visit to China at the invitation of Li Peng, the Chinese premier to discuss bilateral and international matters, and would visit Hong Kong at the same time.

The discussions are likely to include international arms controls, in which China has a central role as a permanent member of the United Nations Security Council.

The agreement, Downing Street said, would "allow Hong Kong to construct a modern airport to meet its growing needs as an economic and financial centre," and was "a mark of confidence in the territory's future and a good example of co-operation between China and Britain in promoting Hong Kong's interests".

In a statement to the Commons, Mr Douglas Hurd, the foreign secretary, said that the Chinese had now accepted the British proposal, made in April, that he and his counterpart should meet every six months to discuss Hong Kong and other issues.

Meetings between Sir David

Wilson, the governor of Hong Kong, and Li Peng, the senior Chinese official dealing with the territory, would also be put on the agenda.

The UK suspended visits to China in June 1989, though Mr Hurd visited Beijing earlier this year. Restrictions on the sales of military equipment, which the UK introduced at the same time, are still in force.

Though the memorandum of understanding will not come into effect until signature, Mr Hurd said that the Chinese had made it clear that they would not object to urgent work on the airport going ahead.

Co-operation would intensify as 1997 approached, Mr Hurd added, but until then, the Hong Kong authorities would administer the territory.

Mr Hurd emphasised that the Chinese had done more than just acquiesce in the project, and had "expressed in the clearest possible terms their support". Without their agreement, he said, the private finance which was an element of the project would not have been forthcoming.

He acknowledged that there would still be difficult problems in the run-up to 1997, but said that the announcement, offered a much better chance than before of tackling them.

Agreement came after a visit to Beijing at the end of last month by Sir Percy Cradock, the prime minister's personal adviser on foreign policy.

AMERICAN NEWS

Progress likely on IMF link for Soviet Union

By Peter Norman, Economics Correspondent

PRESIDENT Mikhail Gorbachev can look forward to plenty of advice on how better to manage the ailing Soviet economy when he meets western leaders after their economic summit in London later this month.

But, according to senior British government sources, financial assistance will not be on offer when he arrives in London on July 17 to meet the Group of Seven leaders.

Instead, it is likely that progress will be made towards offering the Soviet Union a special relationship or "associate status" with the International Monetary Fund.

That would give the Soviet Union access to technical advice and IMF and World Bank training schools. It would also permit the IMF to carry out regular appraisals of the Soviet economy.

"I think it is understood generally and it is understood in

Moscow that the summit is not an occasion for financial assistance decisions and I do not expect that people will be coming to London with that sort of request," one UK official told a pre-summit briefing yesterday.

Instead, the leaders of the seven summit countries will want to hear what Mr Gorbachev has in mind for his economy. "I am sure Mr Gorbachev will want to set out in detail and precisely for the leaders his plans for carrying forward economic reform, political reform, constitutional reform in the Soviet Union."

The UK has gone to considerable lengths to ensure that Mr Gorbachev will not come to London with false hopes. Lord Lawson, the Treasury Secretary, has ordered that Mr Nigel Wicks, the senior civil servant charged with preparing the summit, met him in Moscow on Monday to brief him on arrangements for the summit.



Four US presidents carved in stone at Mount Rushmore overlook President George Bush as he addresses the crowds that gathered at the mount on July 3 to celebrate the 50th anniversary and dedication of the national monument

Corruption row hits Argentine air force

By John Barham in Buenos Aires

ARGENTINA'S air force is in ferment, with its leadership riven by a dispute over corruption and mounting discontent among junior officers.

On Wednesday, Brigadier José Juliá, the air force commander, ordered the house arrest of his second-in-command, Brigadier Tomás Rodríguez, for intimating that he and other officers were implicated in irregular air force purchases.

Yesterday, officers were huddled in meetings at air bases throughout Argentina debating Brig Juliá's future. Discontent is growing over low budgets and wages, and junior officers are unhappy about commanders whom they accuse of not doing enough to defend military spending and who are suspected of corruption.

Yesterday, Brig Rodríguez carried out a threat to send documents to the civilian courts accusing fellow officers of corruption. A civilian judge

is already investigating allegations that air force officers operated a smuggling ring.

In a separate case, nine other senior officers, including the air attaché in Paris and Washington, are also under house arrest after an inquiry headed by Brig Rodríguez accused them of negligence in awarding a contract for 10 instrument landing systems.

The nine are expected to either resign or be drummed out of the service. Brig Juliá said: "No crime or anything like it was committed. There is simply the possibility that errors were made." He said the officers would not have to stand trial because they had not committed a crime.

A diplomat said yesterday: "There is a power struggle for control of the air force. A lot of people at the top are involved in corruption and smuggling. The question is how far will [President Carlos] Menem support Juliá."

States close services

By Peter Riddell

MOST state-run services in Maine and Connecticut have been closed down as a result of a shutdown of services in California, which has been negotiating with the federal government.

A few other states, including Illinois, Louisiana, Massachusetts, North Carolina, Ohio and Pennsylvania, are also without an agreed budget, though they have not ordered an immediate shutdown of services. California was yesterday on the brink of finalising a \$14.9bn deficit reduction package.

The fiscal problems faced by many of the 50 US states have never been more acute, as a result of greater responsibility being shifted from Washington, rising demand for welfare services and lower than expected revenue due to the recession.

State legislatures are reluctant to adopt plans involving tax increases and cuts in existing entitlement programmes. In Connecticut, Governor Lowell Wicker has ordered the shutdown of all but essential services. All but 2,000 of Maine's 13,000 workers have been sent home.

The US, which had blocked agreement at a Madrid meeting

Colombia takes human rights to heart

The new constitution enshrines protection and participation, writes Sarita Kendall

COLOMBIA has a voluminous new constitution, despite a last-minute computer tangle which nearly demolished five months of work. Amid the rhetoric about historic moments and transcendent reforms, it contains two fundamental principles - political participation and human rights.

The democratic fiesta will now be followed by five months of presidential rule without a legislature. Congress has been dissolved and new representatives and senators are to be elected on October 27. Until Congress resumes in December, President Cesar Gaviria will govern by decree, with a 36-member legal commission empowered to veto laws and advise him.

As if to try to exercise the past, the constitution is packed with references to civil rights - not just the right to live, which has been so consistently and brutally violated, but consumers' rights, Indians' rights, children's rights and the right to peace.

A sudden rash of guerrilla violence - including a dozen

attacks on oil installations - during the last days of the constitutional assembly disturbed the lull that had followed the surrender of Pablo Escobar, leader of the so-called Medellín cartel drug ring, and other traffickers.

Although the constitution does not change Colombia's institutional framework - leaving the country with a president and two-house legislature - there are significant changes in many areas: the assembly will curb congressional corruption by cutting off the discretionary funds (budget allocations to congressmen) used to buy political support and by prohibiting family

Congressional candidates will also have to resign from any government-linked job or contract. Cabinet ministers will be able to be censured and forced out by Congress.

The judicial system has been changed to one modelled on the US system, with a public prosecutor and public

defender. The attorney-general's office will have greater powers to investigate corruption and to look after consumer and environmental interests.

Presidents will no longer be able to govern indefinitely with virtually unlimited state-of-siege powers; the new constitution restricts the state of siege to 90 days; civil liberties cannot be suspended and senate approval has to be given for a further 90-day period. Special decrees can also be issued to cope with a social, economic or ecological emergency.

For the first time, Colombia's Indians have been represented in a nationally-elected body. An Indian delegate to the constitutional assembly, Lorenzo Molano, said he was pleased that Indian rights and languages had been recognised.

"But when we touch our deeper economic problems and long-term territorial needs there is resistance. We are supposed to come here and then go quietly back to our communities. I have got here cutting

the first trail and others will come after. We've won a political space." Indians have been allocated two senate seats.

An anxious finance minister hustled in and out of the assembly, trying to prevent too many "goals" against the government as delegates approved infant health care, pensions and other expensive commitments without specifying where the funds would come from.

"The decentralisation proposed is revolutionary - raising 42 per cent of the budget to departments and municipalities for health and education and services," said Mr Rudolf Hommes, finance minister. "The period of adjustment will be difficult, but it's more democratic."

Otherwise, the shape of the economy remains much the same, with greater emphasis on participation in planning. This is a relief to businessmen, who feared that the former guerrilla movement, M-19, might use its considerable vote to erode the private sector.

The central bank, already in the throes of a big upheaval as

part of efforts to liberalise its foreign exchange system, will be more independent of government policy in future, though the details of how this is to be done are not yet clear. The political system has opened up considerably with governors of departments to be elected for the first time. The new constitution also allows for national and local referenda.

The assembly's anti-extradition vote and Mr Escobar's subsequent surgery were a watershed. On Wednesday the "extraditables" - drug dealers formerly eligible for extradition to the US - issued a communiqué announcing that the military wing of the Medellín cartel was being disbanded as a result of the assembly's decision.

Mr Humberto de la Calle, interior minister, said the government is "very satisfied". However, critics are already picking the new constitution apart for its unwieldy size, lack of coherence and timidity - for example, the clauses dealing with the armed forces are almost unchanged.

Rebels step up attacks before talks

LEFTIST guerrillas killed a judicial official, ruptured Colombia's main oil pipeline and dynamited bridges and electricity towers yesterday, AP reports from Bogotá.

The new attacks came days before a second round of peace talks between the government and the two remaining active guerrilla groups, the Revolutionary Armed Forces of Colombia, or FARC, and the National Liberation Army, or ELN.

The guerrillas failed to reach a ceasefire agreement with government officials in recent talks in Caracas, Venezuela. New negotiations are to begin on July 15.

About 80 rebels shot and killed a municipal judge during an attack on the town of Jopet, 125 miles north-east of Bogotá, according to a local police report.

Another group caused a spill of 7,000 barrels of crude oil yesterday when they dynamited the country's main pipeline, according to the state petroleum company Ecopetrol.

Australian group in telecom deal with Kazakhstan

OTC, the Australian telecommunications group, said it had signed an agreement with the Soviet Republic of Kazakhstan for an undisclosed sum to co-operate in the development and management of its international communications network. Reuter reports from Sydney.

Under the five-year contract, OTC would install a digital earth station to provide international telephone and facsimile services for Kazakhstan.

OTC said it would also install a digital inter-city cable exchange and undertake an extensive training programme in Kazakhstan to expand local telecommunications expertise.

"The new agreement with Kazakhstan... is an important foothold for Australia in the telecommunications market," Mr Steve Burton, OTC's managing director, said.

OTC, which is wholly-owned by the Australian government, signed business agreements in the year to June 30 worth about \$350m (\$218.7m) and holds long-term contracts in countries throughout the Asia-

pac region.

Kazakhstan has a population of 17m and is the site of the Soviet Union's main space centre.

The Soviet Union's need for western technology, as well as money, has meant that the market is becoming a battleground for top western manufacturers. West Germany's Siemens, France's Alcatel, Sweden's Ericsson, AT&T of the US and Canada's Northern Telecom have all been seeking to negotiate joint ventures with local companies across eastern Europe.

These deals usually involve the western partner providing technology and finance for new equipment and the eastern partner providing engineers, premises and market access.

In April, AT&T announced it was installing a satellite link with the Soviet republic of Armenia.

That deal, along with the OTC's, are significant politically in that they signal a weakening in the Kremlin's hold on the Soviet Union's telecommunications system.

Hughes wins Saudi defence contract

By David White, Defence Correspondent

A CONTRACT worth \$537m (\$523m) to replace Boeing in supplying Saudi Arabia with command and control systems for the country's air defence has been won by the rival US company Hughes Aircraft.

Hughes, which is part of the General Motors group, secured the deal at the end of a six-month competition in which it was pitted against Westinghouse and Unisys's Westinghouse had been a key sub-contractor to Boeing under the original deal.

The sophisticated air defence network, known as Peace Shield, is being supplied to Saudi Arabia through the US Air Force, which has responsibility for overseeing the contract.

Boeing won a \$1,060m contract for the programme in 1985, in preference to Hughes. But in January this year, the bulk of Boeing's contract was cancelled because of delays in deliveries. Boeing contested the decision, arguing that it was not in default of its contract.

The USAF's Electronics System Division subsequently let out study contracts to Hughes, Westinghouse and Unisys as alternative suppliers.

Boeing is to continue work on installing and maintaining radars under the programme.

© Taiwan Fertiliser, the state-owned group, is to build a \$200m plastics material plant in a joint venture with Saudi Basic Industries, the state-run Saudi Arabian Industrial group, in a move designed to buttress bilateral ties, Reuter reports from Taipei.

Taiwan Fertiliser will take a 50 per cent stake in the venture. The plant will have an annual output of up to 150,000 tonnes of ethyl hexanoate.

© Marubeni, the Japanese trading company, and the UK's John Brown Engineering have received orders worth \$800m for 20 electric-generating turbines from a state-owned Iranian power company, a Marubeni official said yesterday.

AP-DJ reports from Tokyo. The Tavanil company of Iran is building power plants in Shiraz and three other regional cities.

Greek exporters forced to take long route

Turmoil in Yugoslavia has increased Greece's sense of isolation, writes Kerin Hope

BY midsummer, Mr Thomas Katsimarakis, a peach exporter in northern Greece, is usually seeking extra transport permits for Greek refrigerated trucks to cross Yugoslavia.

This year, he is working out alternative routes to the Munich fruit market.

"The road is still safe as far as Belgrade," he says. "From there the drivers head for Hungary and the long way round." Another choice is a slow haul over the Pindus mountains to the western Greek port of Igoumenitsa and a ferry to southern Italy. Either route adds "at least 24 hours and another 25 per cent to the cost of reaching Germany."

For Greek exporters, political turmoil in Yugoslavia underlines an existing feeling of being isolated from the rest of the European Community.

Ireland will soon be the only other member-state lacking a land border with a Community country now the Channel tunnel is under way. "The sea may be rough but it's only a short distance to a big market. Every kilometre makes us less competitive," says Mr Katsimarakis.

Accession to the EC in 1981 changed radically the patterns of Greek trade. Previously, only 40 per cent of trade was with the Community. Arab countries accounted for 20 per

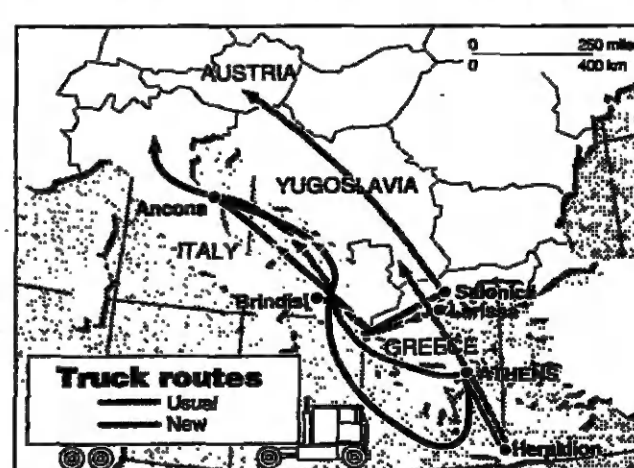
cent and eastern Europe for about 10 per cent, in spite of the inflexible clearing agreements then in force.

Last year EC transactions - mainly with Germany and France - accounted for 64 per cent of total trade amounting to \$27.8bn (£17.3bn). The Arab countries' share shrank to only 5 per cent. According to Greek exporters, this reflected both a steady decline in Arab consumer demand, even before the Gulf crisis, and the squeezing out of Greek manufactured goods by cheaper east European products.

However, a similar decline in trade with eastern Europe was partly reversed in 1989-90 as the inter-state agreements with communist governments collapsed, to be replaced by an entrepreneurial free-for-all.

"It's survival of the fittest now, but there are real opportunities in Hungary, Romania and Bulgaria for anyone who's prepared to take a few risks and try harder," says Mr Sifis Papazis, who owns an export-import company in northern Greece.

At the same time, EC membership triggered a sharp rise in imports from western Europe as tariff barriers came down. These ranged from food to furniture and brand-name consumer goods. Export earnings covered 50 per cent of the



Truck routes

import bill in 1981, but only 41 per cent in 1990.

The trade deficit reached a record \$11.2bn in 1990. This year, however, exports showed a 23 per cent increase in the first five months, while the rate of import growth slowed sharply.

Slackening demand as the conservative government's economic stabilisation programme begins to bite should restrain imports for the rest of the year. The trade ministry's task is to ensure that export growth can be maintained.

"After a long period of stagnation it's hard for producers to make the necessary switch

to exports. The first step is to remove the disincentives," says Mr Sifis Papazis, the foreign trade minister.

Surcharges on bank loans to exporters have been abolished. A complicated web of bureaucracy that required exporters to spend weeks obtaining 20 different documents was recently simplified. Now a single all-purpose form can be issued in one day.

However, plans for a state-owned export-import bank are on hold because of a freeze on public sector expansion. Meanwhile, the trade ministry is trying to encourage the establishment of specialist trading

companies which could help smaller producers start exporting.

Still, the prospect of prolonged chaos in Yugoslavia will remain a disincentive unless the government is seen to be actively developing alternative routes to the EC market.

Priorities in road building are being re-assessed. Two highways linking Igoumenitsa with Salonika and Larissa, both agricultural and manufacturing centres, are planned but much of the funding would have to come from the Community.

Port facilities in western Greece are considered inadequate to handle increased traffic, but fruit exporters are already complaining of a shortage of ferries.

Another pressing concern is to promote trade on a sound footing with both Albania and Bulgaria. "The situation in both countries is rather confused at present, but we can't afford to ignore potentially promising markets on our doorstep," Mr Katsimarakis says.

Agreement was reached last month on a \$20m revolving credit line for Albania. A similar \$50m facility for Bulgaria is being negotiated, although up to \$10m would be held back to cover old debts to Greek exporters.

Total to build \$440m oil refinery in north China

TOTAL Compagnie Française des Pétroles signed an agreement yesterday to build a \$440m (\$275m) oil refinery in northern China, the first foreign company to undertake such a venture, Reuter reports from Beijing.

The company's Chinese partners will build a plant with an annual capacity of 5m tonnes, Mr Serge Tchuruk, Total's chairman, said.

The refinery will be in the port of Dalian, in Liaoning province, near China's largest oilfield, Daqing. It will also be one of the largest French investments in China, he said.

Total will take a 20 per cent stake in the project. The Chinese partners are the Economic and Technical Development Corporation of Dalian Economic and Technical Zone with a 27.5 per cent stake; Sinochem Hong Kong (22.5 per cent); Sinochem (5 per cent); Daping Municipality (5

per cent); and a subsidiary of the Ministry of the Chemical Industry (10 per cent).

The French and Chinese partners are to make an initial investment of \$280m in building the 200-hectare (494 acre) site, which is due to be in operation in the second half of 1994.

The facility will refine equal quantities of Arabian light and heavy crude oils, using only Middle East oil and aiming mainly at the Japanese, South Korean, Taiwan and Hong Kong markets.

Dalian was a desirable location because of its proximity to two of the major markets for the refined oil - Japan and South Korea.

Located next to Dalian's oil terminal which can handle tankers of 150,000 to 200,000 tonnes, the refinery would have good infrastructure and a qualified labour force, he said.

Commission attacked on steel-casting subsidies

By Andrew Baxter

THE European Commission was attacked yesterday for doing nothing to stamp out subsidies by national governments for loss-making companies in Europe's shrinking steel-casting industry.

Mr Andrew Cook, chairman of William Cook, the UK's biggest producer, said he had evidence of European steel-casting plants where loss-making capacity was being sustained and even created, with the aid of government subsidies that either broke, or lay completely outside, EC rules.

In a forthright speech in London, Mr Cook criticised the Commission for being "completely spineless... every job created in Portugal or the Basque country has meant at least one job lost in the UK. If a market has been destroyed as

a result, one job created can mean 50 jobs lost."

His criticisms echo demands this week by Sir Robert Scholley, British Steel chairman, for significant cuts in European steel-production capacity.

Many believe capacity has been brought in line with demand much more quickly in the UK than on the continent.

Mr Cook said the European market for steel castings was shrinking in the UK this had been addressed by the partly government-financed Lazard programme in the early 1980s and later by William Cook's acquisition, rationalisation and investment programme.

"Yet in Spain and Portugal unwanted capacity has been created which, to maintain itself, has plundered the market at all costs."

Shipbuilders in S Korea recover from Gulf war

By John Riddling in Seoul

SOUTH Korea's shipbuilders are quickly recovering from a protracted slowdown caused by the Gulf war, the Korea Shipbuilding Association said yesterday.

New orders received in June amounted to 799,000 gross tonnes, the highest since the Gulf crisis started to affect the industry 11 months ago, the KSA said. The figure compares with orders of 189,000 gross tonnes in May and 130,000 gross tonnes in April.

For the first six months as a whole, however, the volume of new business is still down over last year. Between January and June this year, the volume of shipbuilding orders was 1.7m gross tonnes, compared with 3.52m gross tonnes in the same period last year.

Fight brewing over Gatt's role on the environment

By William Duilforce in Geneva

A CONFLICT over the role the General Agreement on Tariffs and Trade should play in finding solutions to world environmental issues has been foregrounded in two studies published this week.

The International Organisation of Consumers' Unions (IOCU) said decisions on environmental problems were too important to be made in Gatt and too serious to be handled as a side issue in Gatt's current trade-liberalising Uruguay Round.

In contrast the World Wide Fund (WWF) for Nature, the largest international private nature conservation organisation, called on Gatt to amend its rules to take into account environmental concerns.

A debate opened up within Gatt earlier this year when the

Nordic countries, Austria and Switzerland called for the revival of a working group on environment and trade.

Many developing countries saw this European initiative as an attempt to impose high environmental standards which could lead to trade sanctions against nations that failed to meet them and impeded development. Other delegations were reluctant to see Gatt tackle green issues before it had completed the Round.

IOCU's study, Buying the Earth, which will be discussed by national consumer organisations in Hong Kong next week, calls for greater access to western markets for Third World processed goods to ease poverty and reduce environmental degradation.

UK NEWS

Gloom deepens as UK recession hits industries

By Peter Marsh, Andrew Taylor and Kevin Dore

GLOOM about the prospects for the UK economy deepened yesterday, as details emerged of the grim state of the house-building and car industries and as private-sector economists said they had become considerably more pessimistic about the outlook for the rest of this year.

In the motor sector, new car sales in June dropped by 31.2 per cent on the year, the steepest fall in the recession, which is about a year old. New car registrations, which have fallen for 21 of the past 22 months, dropped to 98,204 from 142,697 a year ago, the lowest June sales total since 1970, according to figures from the Society of Motor Manufacturers and Traders.

A survey by the Financial Times of the 10 biggest UK housebuilders said that the muted recovery in house sales which was apparent in the spring had petered out, and that the market was back to the worst levels of the recession.

The bleak news on the industrial front was buttressed by a survey of private-sector economic forecasts released by the Treasury, which said the economy would shrink by 2 per cent this year. In May, the same forecasters said the

decline in growth would be restricted to 1.5 per cent.

Separately, the Icm club, a London-based forecasting group which bases its projections on the Treasury's computerised economic model, said a "minor upturn in the economy at the very end of this year" is likely. This was in pointed contrast to the hopes of Treasury ministers earlier this year that a recovery would have started by about now. Icm said total output would fall 2.4 per cent this year.

The findings intensified the pressures on the government over the economy. Ministers have faced repeated calls for cuts in base rates, now at 11½ per cent, to stimulate demand. In the building industry, some companies said that potential house purchasers who had been deterred previously by high interest rates were now worrying about rising unemployment and the state of the economy.

Mr Fred Wellings, construction analyst for Credit Lyonnais said: "Conditions now are the worst I have seen in 28 years of following this industry. It is posing serious problems for balance sheets which are already overstretched. I expect a further wave of provisions when the

results season gets underway."

Tarmac, Britain's biggest housebuilder, said its sales in May and June had been higher but this was compared with two very bad months for the group last year.

Most housebuilders say that sales, after rallying in March and April, had fallen. June appears to have been a particularly bad month. More than half the companies questioned said sales were at or below those of June last year.

In the car industry, new car sales in the first half of 1991 at 801,694 were 24.3 per cent lower than a year ago and have fallen by a third or 385,000 cars in two years.

Both Ford and Nissan, which together accounted for 26.7 per cent of UK new car sales in the first half of the year, have already announced far-reaching price cuts across a large part of their ranges. Vauxhall last night joined the car price war with "cash-back" offers of up to £1,500 per car.

In the Treasury survey of views among forecasters, independent economists said they thought unemployment would reach 2.55m by the end of the year. In May, they had projected the number at 2.49m. Economic forecast, Page 12

OECD REPORT

Labour launches attack on economic policy

By two Dawsey, Political Correspondent

BRITAIN'S opposition Labour party yesterday fell upon the fine print in this week's Organisation for Economic Co-operation and Development (OECD) report as powerful ammunition in its summer blitzkrieg on the government's economic record.

Mr John Smith, the opposition spokesman on financial affairs, said the report contradicted Mr John Major's claim in April that the UK was coming out of the downturn as other countries faced deepening economic difficulties.

"The government must accept responsibility for a recession home grown and nurtured in Downing Street," he said, adding that the prime minister was personally answerable for his key role in policy-making during the years the UK has been bottom of the growth league.

Including the forecast for next year, he said the UK was set to be bottom of the league for four years - the first time the same country had trailed for four consecutive years since OECD reports began in 1971.

Mr Smith went on to warn that the government continued to misread the causes of the recession as stemming from the cuts in interest rates made in 1987 to offset the impact of the stockmarket crash.

In fact, he argued the current downturn stemmed from the credit and spending boom begun in 1986 which echoed the Tory "boom and bust" cycles of the early sixties and seventies.

Repeating his call for a 1 per cent point cut in interest rates, Mr Smith argued for tax incentives to stimulate investment in manufacturing, an extensive training programme



John Smith: "The government must accept responsibility for a recession"

and a temporary work scheme to help the unemployed.

Mr Smith's attack on the government was repeated in criticism from Mr Gordon Brown and Mr Tony Blair, Labour's industry and employment spokesman.

Concentrating on the OECD's investment figures, Mr Brown said that a "dramatic" fall of 10 per cent in UK invest-

ment for the first half and a forecast 3.4 per cent fall in the second half meant that an industry led recovery was now unlikely.

For 1992 a predicted 0.6 per cent rise in the UK had to be compared with investment increasing by substantially greater rates in all the other G7 nations ranging from 6.4 per cent in the US to 2.5 per

cent in Italy.

Mr Blair underlined that the OECD report showed Britain with fastest rising unemployment in Europe both for this year and next.

He added that the OECD had also revealed the finding that inadequate training was a major reason for the UK's poor performance.

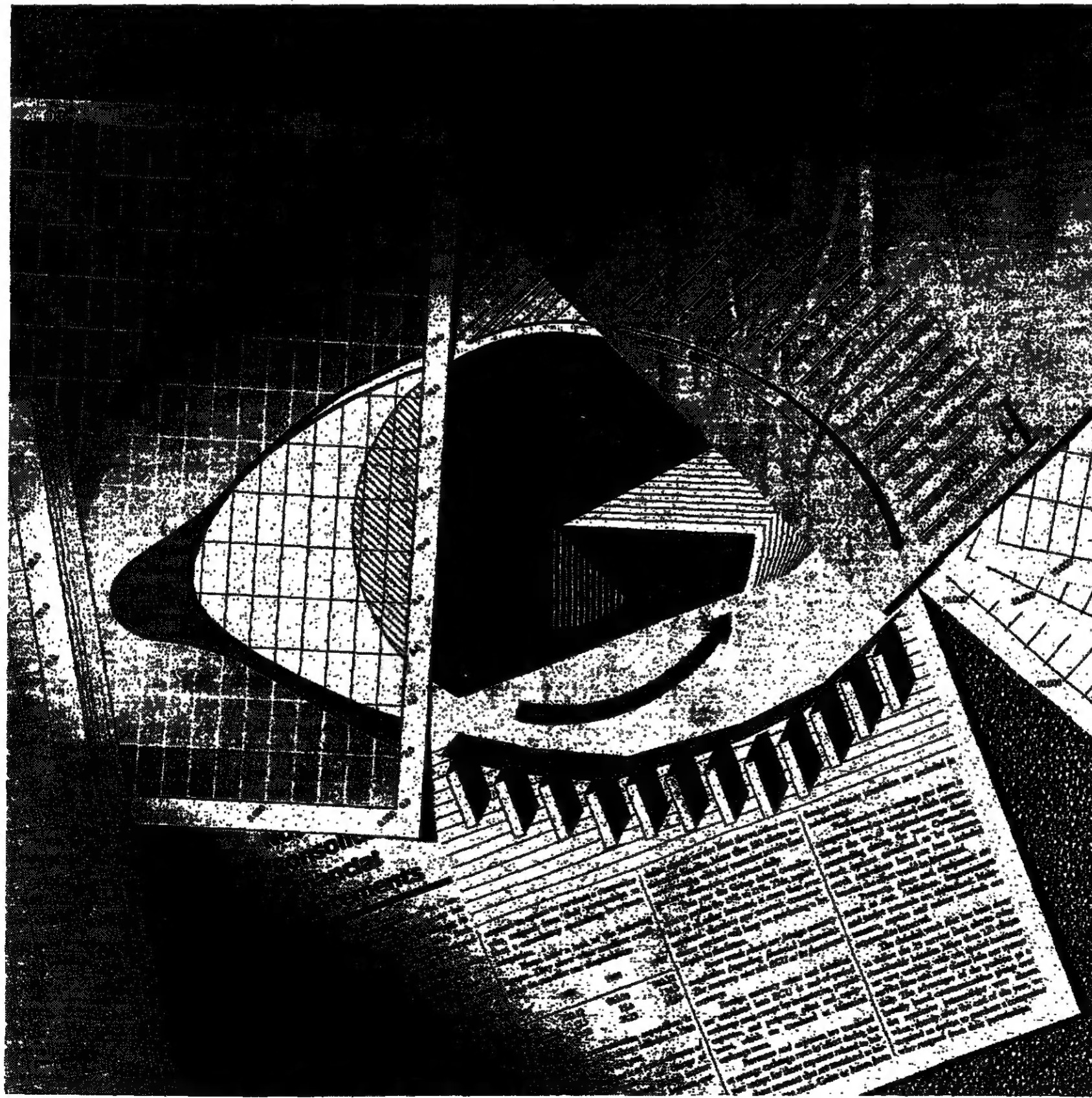
"This confirms exactly what Labour has been saying for years: that training and education are vital to our future economic success and we must invest in them," Mr Blair said.

Mr John Major, the prime minister, rejected complaints by Labour and the centrist Liberal Democrat party about low growth and rising unemployment to insist that the UK economy would be "top of the European growth league" in the 1990s, as it had been in the 1980s.

Speaking in the House of Commons yesterday, Mr Major said he was "proud of a record that had us top of the European growth league throughout the 1980s, and that's where we will be in the 1990s."

He denied suggestions by Mr Terry Leitch, the Labour MP, who said that this week's report from the OECD had shown "that Britain is at the bottom of the league in growth, employment and investment".

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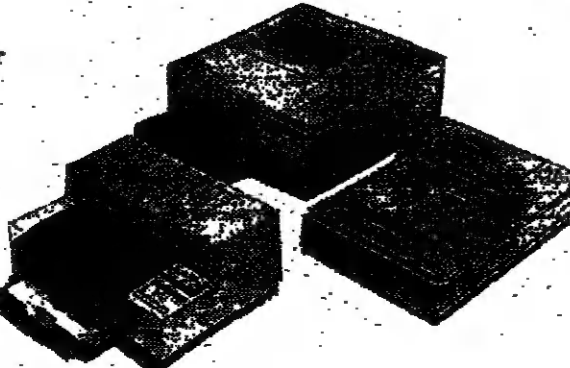


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BRITAIN IN BRIEF



Northern to expand plant in Wales

Northern Telecom is to spend £28m over the next four years turning its plant in south Wales into one of the group's main European centres for telephone production. Northern, a Canadian company, is a leader in Europe of digital exchange equipment and data packet networking. It acquired the works last March when it took over STC, the electronics group. Northern also plans to set up research and development facilities, as well as to expand manufacturing on the site. The investment will create another 200 jobs, taking the workforce in the plant to around 800.

MoD cuts jobs in London

About 5,000 jobs in London are due to be lost as a result of cuts in the Ministry of Defence's headquarters structure. A further 2,000 employees are scheduled to be relocated outside London under plans which include the transfer of a large part of the MoD's procurement staff to the Bristol region.

The MoD has also confirmed its plan for a 20 per cent throughout its 140,000-strong UK-based civilian workforce. Severe cuts are also due among the 30,000 civilians engaged locally in Germany and foreign locations.

Diversification risks quality

Banks jeopardise quality of service and their reputations by diversifying too much, Lord Alexander, the chairman of the National Westminster Bank, has warned. He said that recent experience had taught banks to be more focused in their aspirations and more rigorous in ensuring that they can enhance their business.

Funds sought for centre

The National Exhibition Centre, ultimately owned by the Birmingham City Council, is to seek up to £100m from pension funds and insurance companies to finance the development of 30,000 square metres of new display space.

BR set new grant limits

New borrowing and grant limits for British Rail were proposed in a bill presented by Mr Malcolm Rifkind, the transport secretary, to enable BR to fund its growing investment programme. The BR Board (Finance) Bill sets a revised ceiling of £36m for borrowing, and a new limit of £36m for the Public Service Obligation grant.

Channel link start delayed

Work on the new rail link between the Channel tunnel and London will not start until three years after the route is announced, the transport minister Mr Roger Freeman, has said. "It will take a year to study the environmental impact of the route and two years to consult with local authorities and obtain planning permission," he said.

Power chief in 77% pay rise

National Power chairman Mr John Baker received a 77 per cent pay rise this year to £240,000 before bonuses, the company has revealed. It is likely to exacerbate the row over top people's pay. The company said that it had not released this year's figures at the time because it wanted first to explain the situation to its employees.

Tories attack wage plans

The Conservative party stepped up its attack on Labour's policy of a statutory minimum wage - with Michael Howard, employment secretary, denouncing it as so "extraneous, dangerous and absurd" that it would lose Labour the general election on its own. The attack by Mr Howard and two other cabinet ministers coincided with the publication of a study of 120 UK companies at which low-paid workers have received higher percentage increases than more highly skilled colleagues.

Lloyd's presses for tax break

Lloyd's of London is pressing ahead with its campaign to win more favourable tax treatment from the Inland Revenue. Mr Alan Lord, the chief executive of the Corporation of Lloyd's, said. Mr Lord said Lloyd's recognised that its efforts to allow Names to offset insurance losses against profits earned in the previous three years had failed.

Bank may alter bond issue

The Bank of England is considering ways of changing the system of issuing government bonds as the government needs to borrow heavily over the next two years to pay for public-sector spending. The review by the Bank applies to its procedures for selling gilt-edged securities by auction - which is one of the main routes by the Bank for placing the securities with market-makers.

Council pay deals above 8%

Local authorities that have broken away from national pay negotiations for white-collar staff are settling at levels considerably higher than the 6.1 per cent offered nationally, according to a survey. Most have settled above 8 per cent and the median rise is 9.1 per cent. About two dozen of the UK's 450 councils have started negotiating local pay deals over the past two years.

UK NEWS

Legislation will harmonise British law with EC

Government to strengthen UK consumer rights

By Guy de Jongh, Consumer Industries Editor

THE British government plans to introduce a Consumer Rights Bill in the next parliament which would strengthen consumers' rights of redress over the supply of defective goods and services and impose stricter controls on misleading or dishonest marketing.

The proposals were announced yesterday by Mr Edward Leigh, consumer affairs minister, in a speech in the House of Commons.

Mr Leigh said the reforms aimed to strengthen consumers' rights by requiring more openness and information in their dealings with suppliers, without imposing excessively burdensome regulations on business.

Customs and police raid property of businessman

By Richard Dorkin

CUSTOMS and excise officers and police working for the Serious Fraud Office raided homes and factories yesterday connected to the fashion empire of Mr Charles Costa, a Greek Cypriot businessman.

Fourteen people were arrested and were being questioned last night at different locations in London.

The co-ordinated raids, using 100 customs officers and 15 police officers, were part of a collaborative investigation centred on different areas of suspected fraud.

Customs and Excise officers are investigating unpaid Value

Added Tax totalling more than £1m. The SFO is looking at allegations of false accounting and obtaining property by deception. Mr Costa is a former friend of Mr Neil Kinnock, Labour Party leader and of Mr Aeil Nadir, the chairman of Polly Peck, who is facing charges surrounding his own business dealings.

Mr Costa is believed to be in Cyprus. He has been at the centre of fraud investigation into the collapse of his companies last February. The inquiries concern allegations of false accounting and obtaining property by deception.

British Gas may be forced to cut prices to industry

By Deborah Hargreaves

BRITISH GAS could be forced to reduce prices for power station customers in a matter of weeks, Mr James McKinnon, director of the Office of Gas Supply said yesterday, as the three-month row about the supply of gas to new power projects escalated.

Mr McKinnon said he would meet British Gas on Tuesday to review plans for a new power price schedule that would be extended to all power station customers. "If they refuse to do it, they could be overwhelmed with litigation," he said.

National Power, one of the UK's newly-privatised electricity generators, said it was seeking a judicial review of the action taken by Mr McKinnon after British Gas raised its gas prices by 35

per cent in March. British Gas made a surprise move to raise prices from 16p a therm to 22p a therm in March in an effort to stem growing demand for gas from new power stations.

As a result of the outcry this caused, Mr McKinnon stepped in to force British Gas to continue negotiations with two power projects - a Thames Power consortium that plans to build a power station at Barking, east London and a Mobil-Eastern Electricity venture in Essex - over gas supply at the old price.

National Power says it was close to signing a contract with British Gas just before the price increase, which would cost it £30m a year, and should be

treated in the same way. "We believe we have a better claim and others have comparable if not better claims than these two companies," Mr Colin Webster, commercial director of National Power, said.

Mr McKinnon said National Power's action "is premature and based on a total misunderstanding of the legal position".

Thames Power, Mobil and Eastern Electricity have already issued writs against British Gas following three months of tortuous negotiations which have so far failed to reach a conclusion.

Mr McKinnon said the new price schedule should come into effect immediately with a price close to the old price of 16p a therm. The timing of the

gas deliveries will be the key as to whether the new schedule will work because British Gas simply does not have enough gas available to supply all the power projects under consideration.

Mr Webster said Ofgas had "unfairly singled out the two companies for favourable treatment". National Power agreed a contract with British Gas in January for 120m cubic feet of gas a day to supply its Didcot power project from 1994 at 16p a therm. The finalising of this contract in mid-February is widely believed to have triggered the gas price rise since British Gas realised it was running out of available gas. However, National Power was close to agreeing a second tranche of 120m cubic feet a day of gas when the prices rose.

Deadline set for claims against drug companies

By Robert Rice, Legal Correspondent

THOUSANDS of alleged victims of tranquilliser addiction were yesterday given a deadline by the High Court for bringing claims against Roche and Wyeth, the Swiss and US drug companies.

The judge, Mr Justice Kennedy, set a deadline of April 16 next year in what will be the biggest personal injury action in British legal history.

He also set a September 20 deadline for applications for state assistance for legal costs known as legal aid - by those wanting to join the "group action" against the makers of benzodiazepine drugs.

Nearly 7,000 applications for legal aid have been made already in the action. Legal aid has been granted to 5,086 people, 2,510 in respect of alleged dependency to Ativan, made by Wyeth, 1,495 in respect of Valium made by Roche.

Just over 700 writs have been served on the two drug companies so far, about 100 relating to Valium and 600 to Ativan.

A list of 15 other benzodiazepine drugs have been approved by the Court for inclusion in the litigation, but apart from Valium and Ativan the only other tranquillisers for which there is a significant number of claims are Librium made by Roche and Serenid, made by Wyeth.

There is, however, a growing number of claims in relation to Halcion and Xanax, both made by Upjohn, which suggests the US drug manufacturer may join the litigation.

Solicitors co-ordinating the claims were reluctant yesterday to estimate the final number of claimants. However, the mental health charity says more than a million people in the UK may have been addicted to benzodiazepines, but the final number of claimants is not expected to exceed 10,000.

The deadlines were welcomed by the drug companies which have said they will vigorously defend the claims. A spokesman for Roche said the company was eager to see the claims progress.

Scottish steel faces another hammer blow

As one industry ends a recovery programme is already considered, says James Buxton

KNOCK-OUT blows are now landing at alarming speed on the Scottish steel industry. On Monday Sir Robert Scholey, chairman of British Steel, announced that the Dalzell plate mill at Motherwell, south-east of Glasgow, will close in five years as it builds a replacement mill on Teesside.

Already this year British Steel has shut its hot strip mill at Ravenscraig, Motherwell, with 770 jobs lost, closed one of the two active blast furnaces at Ravenscraig, making 1,245 people redundant; and shut the nearby Clydesdale tube works, paying off 1,200 people. Taking into account sub-contractors to British Steel, some 4,400 jobs are expected to be lost this year.

Ravenscraig now employs only 1,250 people and has a conditional - guarantee against closure only to 1994. The closure notice for Dalzell, with its 550 employees, attacks almost the last pillar of the Scottish steel industry.

The Dalzell decision, though widely feared, shocked trade unionists and politicians who had nursed hopes of persuading British Steel to invest in improvements there. There is now a sombre acceptance that the Lanarkshire area of Scotland (once a county but now part of Strathclyde region) has to look to a future beyond steel.

That is a crucial change from a year ago when any talk of Lanarkshire without steel was regarded as defeatist. The remorselessness of British Steel's closures, plus a govern-

ment-commissioned report which undermined arguments in favour of a reborn steel industry, have between them seen to that.

Although the effect of British Steel's closures has yet to work its way into the official figures, unemployment in the Lanarkshire travel to work area is expected shortly to rise from 11.8 per cent in May to between 14 and 16 per cent. If British Steel pulls out altogether it could mean between 22,000 and 25,000 men out of work.

Lanarkshire therefore requires a recovery programme similar in scale to those carried out with some success in former steel centres such as Corby in Northamptonshire and Consett in Durham.

Although there is no formal strategy yet, the foundations for that recovery programme are now being laid.

A working party led by the Scottish Office but involving Scottish Enterprise and the Lanarkshire Development Agency (LDA), the newly formed local enterprise company, has proposed a large number of projects, mainly to improve the area's infrastructure.

To implement them all would cost between £200m and £300m but they could help generate between 6,000 and 8,000 jobs.

According to Mr John Condliffe of Scottish Enterprise, Lanarkshire is one of the most promising areas in Scotland for a recovery programme. Close to Glasgow, it lies at the heart of the central industrial belt of



Lone figure: Scottish steel making is threatened

the country.

Yet, partly because it already had the steel industry and some heavy engineering companies, new businesses tended to go elsewhere, such as the new town of East Kilbride, on the fringe of the area, or further afield.

Lanarkshire has a low business start-up rate and a poor image as a location with a quarter of all the derelict industrial land in Scotland.

Apart from a very small number of large businesses, most companies in the area are small and many are far too dependent on subcontracting work for British Steel.

Mr Condliffe points out that Scottish Enterprise has recently purchased about 500 acres of potential industrial sites around Motherwell which the LDA is now rehabilitating. "These sites are essential if we are to attract new industry to the area," he says.

The LDA is pressing British Rail to locate its railfreight terminal for Scottish Channel Tunnel traffic at Mossend, north of Motherwell, believing this to be the best location in Scotland.

However the Mossend project faces formidable competition from a site at Hillington on the west side of Glasgow.

Old cars go to
scrap yards.

Old Porsches go
to museums.

PORSCHÉ

MANAGEMENT

Corporate strategy

Building on brainpower

Andrew Baxter and Andrew Taylor explain how Trafalgar House aims to construct a formidable competitive force with its assimilation last week of Davy

Just seven weeks ago today, a party of managers from the European aluminium industry spent a day in a rural retreat just outside Frankfurt, while engineers from Davy McKee extolled the virtues of their new computerised control system for rolling mills.

Absorbed in the intricacies of squeezing huge rolls of aluminium through sophisticated machines at ever-faster speeds and tolerances, the rolling mill men happily ignored the wider drama building up around Davy Corporation, their hosts' parent company.

The arcane sales patter of Davy's metals division must have seemed worlds away from the disastrous Emerald Field contract to convert an oil rig into a production platform, which cost Davy £114m and forced it into the willing arms of Trafalgar House, the UK conglomerate, in an agreed £114m takeover last week. But there is a connection; Trafalgar House is as keen to obtain access to Davy's world leadership in several key areas of process technology as it is to inject the financial backing and risk management into Davy that it has lacked for years. This lack was crucially exposed in its signing of the £114m Emerald Field contract in 1988.

The takeover of Davy completes a strategy developed at Trafalgar House in the early 1980s to concentrate on the "brainpower" end of the engineering business - designing and managing complex process plant projects worldwide - by putting together Davy and John Brown, another big UK engineering contractor.

The aim was to create the leading, British-owned force in engineering contracting to rival the big US and Japanese players such as Bechtel and Chiyoda. There was just one problem: Trafalgar House owned neither John Brown nor Davy when this strategy was hatched.

There are significant differences between the two contractors - John Brown grew into a general engineering contractor from a diversified manufacturing base, while Davy developed via a series of mergers into a contractor with a strong commitment to research that generated a string of proprietary processes for producing chemicals and metals.

But there is a remarkable similarity in the events which led to Trafalgar's takeover of John Brown in 1988 and Davy, five years later. John Brown, like Davy, had lacked rigorous

risk management controls and came close to the brink of collapse during the worldwide recession in the mid-1980s for process plant contractors.

Trafalgar has made a habit of acquiring world-famous names in industries which have hit hard times - such as the Cunard shipping group and the Ritz hotel in London. The experience gained in integrating these groups, and instilling financial disciplines without sacrificing operating independence, will be needed if the takeover of Davy is to work.

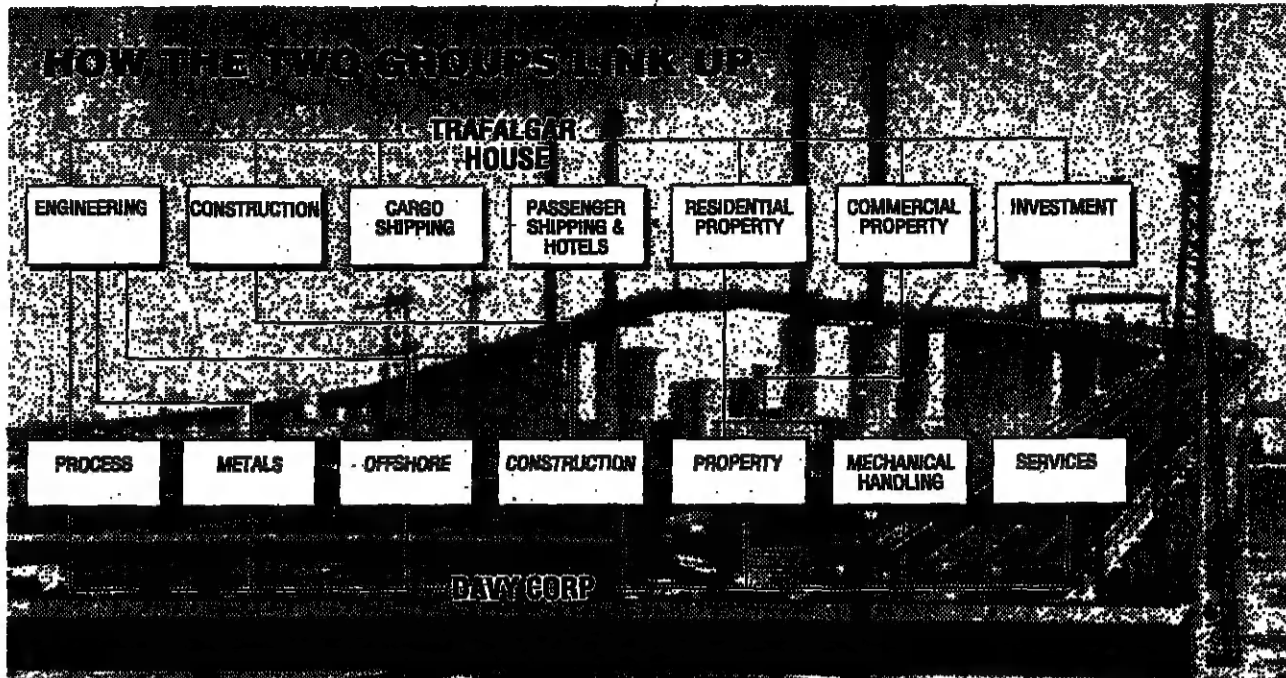
The challenge of changing the business culture at Davy without losing key personnel should not be underestimated. Engineering contracting is a people-based business where "your main assets can walk out of the door if they are not happy," says Allan Gormly, managing director of John Brown.

Trafalgar House argues that it faced a similar challenge when it took over John Brown. Gormly, along with his deputy, Ted Bavier, was one of the many key executives who remained when Trafalgar acquired the company.

If all goes well, Trafalgar House will be able to offer what it sees as "the biggest menu of skills" in process plant contracting, as well as general construction expertise, through such companies as Davy McKee, Scott Lithgow, Cleveland Bridge and Cementation.

In engineering and contracting (E&C), Trafalgar House will employ 20,000 workers in 12 countries, putting it in the world's top three. "The combination of John Brown and the Davy McKee end of Davy makes a lot of sense, and does create a very strong process contracting business," says Michael Milner, director of the British Chemical Engineering Contractors Association.

Trafalgar House has two advantages to help it surmount the challenges of integrating Davy with its other construction and engineering companies. The first is that these businesses already know each



other very well - "there are a hell of a lot of ex-Davy people working in John Brown," says Patrick McKee, Davy's chief executive.

The companies have worked together on projects for almost 40 years. Trafalgar cites a steelworks at Durgapur, India, built in the 1950s by what was then Davy United, Ashmore Benson and Pease (now part of Davy), Cleveland Bridge and Cementation - at that time separate quoted companies which should soon be under the same roof.

The second advantage is that, despite the differences between Davy and John Brown, they are both engineering contractors used to designing and managing projects. Gormly points out that the clients who buy aluminium rolling mills from Davy's metals division have the same kind of basic requirements as chemicals manufacturers requiring John Brown's process plant expertise.

Not only will Trafalgar be able to provide a much greater

range of skills under one roof, but it will also have the financial strength to take on big projects without risking the future of the whole company on a single venture. Davy, even before the Emerald Field fiasco, had suffered a number of mishaps which might have broken the company.

Financial strength also allows a contractor to stand up to large clients if things start to go wrong. To win orders, contractors must agree to deposit "performance bonds" against failure or poor performance. Smaller contractors which can ill afford the risk of a client calling in the bond are in a much weaker bargaining position if the contract starts to go wrong.

In Davy's case, integration with Trafalgar House will focus on three key areas:

• The metals division: the biggest and most successful of Davy's divisions, it was the jewel in the engineering contractor's tarnished crown and the major attraction for Trafalgar House, along with other

potential purchasers such as Mannesmann of Germany.

The division had turnover and operating profits of £771m and £28.5m, respectively, in the year ended March 31, but can simply be "bolted on" to John Brown as a new business. The most important result of the takeover for this designer and contractor of electric arc furnaces, rolling mills and casting equipment will be intangible - the removal of uncertainty caused by Davy's problems elsewhere.

The division has already made the moves necessary to give it a broad international client base, notably last year's takeover of Clecim, the French metals engineering company. But Trafalgar House will need to continue the research which has given Davy world leadership in many technologies connected with producing metal.

In return, Trafalgar House will gain an important entrée into the US steel-mill market. There may be a question-mark over short-term prospects, but US plant is archaic by western

standards and needs major modernisation over the next decade, says Tim Bennett of the Birmingham broker Albert E Sharp.

• The process division: this chemical plant contractor will also be slotted into John Brown, but will require greater effort. There is some overlap, especially in the 300-strong London process operation.

The division lost £5.6m last year on turnover of £454.8m, and has yet to recover from the uncertainty among clients caused by the Gulf war. But its long-term potential is illustrated by the £30m that both John Brown and Spie Batignolles, the French engineering company, was prepared to pay for the division before Trafalgar House made its full bid.

The attraction of the division is proprietary technology ranging from a low-pressure oxo-alcohol process that has been a money-spinner for nearly 20 years to Davy's own version of ICI's low-pressure methanol process. Over recent years John

Brown has also been increasing its technology base via acquisitions, but the Davy takeover represents a quantum leap that rivals will find virtually impossible to emulate.

• Construction and property: It is in this division, which made £5.13m on turnover of £273m last year, that the greatest overlap exists between the two businesses and some rationalisation may be required. Monk, Davy's construction subsidiary, is mainly a regional builder and is strong in Scotland and the north of England. Willett, Monk's nearest equivalent within Trafalgar's construction division, is stronger in the south of England.

Very large projects which are undertaken on a national rather than on a regional scale such as the roadbridge across the River Thames at Dartford, east of London, (see illustration) are likely to continue to be handled by Cementation, another Trafalgar acquisition. Cementation is also a successful international contractor. Monk, judging by previous experience of Trafalgar acquisitions, will remain a separate business, probably concentrating on its regional strengths.

As for the rest of Davy, the remnants of the offshore division, once the Emerald contract is completed, will become part of Trafalgar's offshore construction side and the much smaller mechanical handling and services divisions may be sold.

Independent observers of the merger say the industrial logic of the merger looks impeccable, and not only because of the complementary nature of John Brown and Davy McKee's expertise.

In a world becoming increasingly full of competent contractors with all-round project management ability but lacking specific technological skills, analysts say the UK's dominant player will be able to offer something different through a combination of technology and financial muscle.

Trafalgar says it will encourage Davy to continue with its research and development, based at Stockton, and in the long term that will be a key element in the success of the deal.

There is, after all, a lot riding on it, even without the Emerald Field risk that Trafalgar is shouldering; the conglomerate's centre of gravity will shift towards engineering and construction, which will account for 80 per cent of a \$4m turnover and 50 per cent of net profits.

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THE PROPERTY MARKET

Health service holdings put under the spotlight

By Vanessa Houlder

The government's wide-ranging reforms of the National Health Service have lifted the vast NHS property holdings out of the shadows and into the public arena.

As controversy over the changes to the health service deepened, Mr Robin Cook, the shadow health secretary, demanded to know in March if the NHS was "safe in the hands of estate agents". He pointed out that property development represented the largest business interest for self-governing hospitals, which are free to sell land they consider surplus after they opt out of local health authority control. Had the government turned over hospitals to developers and agents to supervise the asset-stripping of surplus land and buildings, Mr Cook asked.

These concerns are shrugged off by Mr John Locke, chief executive of the NHS Estates, a government agency which advises NHS management and health authorities, and Mr Trevor Whiteley, an adviser on policy towards the estates.

The "asset-stripping" charge cuts little ice with Mr Locke. He says

that a more commercial approach to property, including the sale of surplus property, will improve the efficiency of the service as a whole. "Our resources are money, manpower and property. In the past we have just focused on money and manpower," he said.

The number of property people on the boards of the trusts is just 19 out of several hundred, says Mr Whiteley. He thinks their relatively high prevalence was unintended, even though it has brought useful expertise to the hospitals. "It is an accident, a happy accident," he says.

Whatever the desirability of the overall health service reforms, it is hard to argue against the case for a more rigorous focus on the NHS's property. The estate is unwieldy and partly outdated. It has 1,700 hospitals as well as scores of clinics, ambulance stations, offices, stores and workshops.

Although a large hospital rebuilding programme started in the 1980s, the bulk of the estate was inherited from local authorities and voluntary societies in 1948. It includes

nearly 800 listed buildings, more than 100 former workhouses and nearly 50 chapels and churches.

One measure of the old-fashioned nature of the estate is that it would cost £70bn to replace it in every detail, down to the last gargyle. By contrast, its value for its existing use is estimated at £20bn, and for alternative use at £18bn.

Though the NHS is hampered by the nature of some of the property it has inherited, it could have managed its affairs better. The main problems relate to maintenance and allocation of resources.

In a critical report in March, the Audit Commission said that health authorities had to spend at least £2bn to bring their hospitals up to modern standards. It found management was of a poor standard, with high levels of absenteeism and too much attention given to low-priority tasks.

Many hospitals do not even meet statutory and safety requirements for waste incineration and fire precautions. These shortcomings could leave them open to legal action now that the health authorities no longer have crown immunity.

The NHS has also been criticised for the way it allocates its resources. As a result it has been easier for a hospital to build a new wing than to maintain an existing one. The easiest way for a hospital to get a new lift or X-ray machine was to allow existing equipment to deteriorate.

The NHS has been trying to improve the way it handles its property for several years. The reforms to the NHS system have provided an opportunity for more sweeping changes to its property management. Efforts are being focused on:

● **Surplus property.** In 1983, a working party issued a report on under-used property, which recommended that health authorities should systematically rationalise their holdings. This has led to the disposal of several hundred acres of NHS land each year. This process - together with the controversial closure of mental hospitals as part of the community care programme - could mean that a quarter of the estates become surplus in the next 10 years. Surplus property is usually sold to be redeveloped for houses or shops.

● **Improving maintenance.** The target is to reduce the amount of property that is unacceptable or needs to have cash spent on it from 40 per cent to 30 per cent.

● **The devolution of functions from region to district and individual units.** Regional health authorities will oversee strategy on property matters but individual hospitals will have to appoint their own facilities managers.

● **Capital charge.** All hospitals will have to earn a return on capital of 8 per cent, as well as covering depreciation and the cost of maintenance. "The effect will concentrate their

minds on what they need to do the job properly," says Mr Locke.

Not all these changes are going smoothly. Even though sales of surplus land are expected to reach £200m this year, Mr Locke says that "land disposal is extremely difficult at the moment. In many cases, the nature and location of the property is not best suited to disposals".

The NHS is also handicapped in its ability to profit from developing its surplus land by the Department of Health's disapproval of excessive risks. At a recent seminar held by Edward Erdman, a firm of chartered surveyors, the question of how to contain risk while making certain of gaining the greatest value was seen as one of the biggest difficulties for authorities with surplus property.

Devolving responsibility from regions to hospitals is also causing uncertainty. It is not clear how rapidly or enthusiastically regional health authorities will shed labour and hospitals appoint facilities managers. "There is no model," admits Mr Locke. "It sounds chaotic. It is not as chaotic as it sounds."

Even NHS Estates itself does not appear entirely confident about those in the service who take decisions on property, judging by its efforts to raise awareness of estate issues. For instance, an introductory booklet called "A strategy for a healthier estate", seems pitched at an absurdly elementary level.

Finding its customers is not the



John Locke of NHS Estates: more commercial approach

only challenge for the 127 staff of the NHS Estates, which include architects, engineers and surveyors to provide advice on hospital design and selling spare property.

Until April, when it was called the NHS Estates Directorate, it had a secure customer base. This is gradually being phased out and it is seeking business from the private sector. In four years it will have to sink or swim. On top of that, it is moving to Leeds next year, which

may result in the departure of nearly two-thirds of its staff.

These changes to NHS Estates will have to be assimilated at the same time as the general reforms to the service, which, it seems clear, were devised without much immediate thought to the implications for property. In long run, they should improve the management of the estate, but strain will be felt before the reforms have worked their way fully through the system.

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Friday July 5 1991

Computing in crisis

COMPUTER makers often point out that if car manufacturing had matched their rate of innovation, a Rolls-Royce would cost £1,000 and run on a hundred miles on a gallon of fuel. That boast has a hollow ring today, as much of the world's computer industry is threatened by the relentless technological change which once provided its prosperity.

The industry turmoil is accentuated by slower economic growth, particularly in the US and Europe. However, real trouble is deeper. They stem from structural upheavals provoked by rapid advances which enable ever more powerful microchips to be produced at steadily lower prices. The impact is likely to spread in time to Japanese computer makers, which owe much of their current strength to the buoyancy of their insulated home market.

Availability of cheaper and cleverer chips has led more suppliers to enter the computer market, while product lines have shortened and small machines have displaced large mainframes as the engine of sales growth. The result is a fiercely competitive and volatile business, in which many types of equipment have become commodities. Margins have been further squeezed by an industry-wide move to common standards, which has made it harder for suppliers to differentiate their products.

These trends have exposed traditional computer makers as lumbering giants, weighed down by top-heavy cost structures. Many have responded by shedding staff and by forging alliances to develop and make new products, as International Business Machines has recently done with Siemens Germany and Apple of the US. But while these measures may yield savings, they do not address the central problem.

Arrogant belief

The power which proprietary standards once gave suppliers over their customers induced an arrogant belief that they could confine forever to fore-seeable largely captive markets with high-price hardware. Not only is that power waning, but there are increasing signs of market saturation. They are particularly apparent

in the US, where huge investments by business in information systems have conspicuously failed to enhance productivity.

If suppliers are to stand any chance of re-kindling sustained growth to compensate for the declining value-added on hardware, they must find ways to help their customers to get more out of their computers. Competitive advantage will no longer be based on the technical performance of equipment but on the ability to build mutually-reinforcing relationships with users and acquire a detailed understanding of their businesses. That requires a radically new approach by an industry which has long lived by the maxim of "stack 'em high and sell 'em fast".

Driving force

In short, marketing is gaining the upper hand over technology as the driving force of growth, while the industry's fortunes are increasingly determined by the way its products are applied. The implications of this sea-change extend well beyond the suppliers who are seeking to grapple with it. There are also lessons for policymakers, particularly in the European Community, which has given a high priority to maintaining control over "strategic" electronic technologies.

In practice, this has often boiled down to plying uncompetitive European-owned traders with subsidies and trade protection - with little positive effect on their performance. The EC needs to re-think its approach, for two reasons. First because the concept of a self-sufficient indigenous electronics sector is being rendered obsolete in a global industry which is being radically re-structured by take-overs and alliances.

The second reason is that as computers and other types of electronic equipment become increasingly embedded in the economy, the benefits from using them effectively exceed the gains from producing them. That does not mean that Europe should abandon efforts to strengthen its technology base. But the aim should be to enhance the competitiveness of strong user industries, not to shore up weak producers.

China shows its clout

THE ARGUMENT over a new airport for Hong Kong has always been at root political. That it should be resolved with a decision by the British prime minister to visit Beijing only serves to underline this, for at stake has been the degree to which China can exert influence over Hong Kong before and after Britain relinquishes control in 1997.

The British government says China's backing for the project represents a victory for Britain and for Hong Kong. Some will say it demonstrates Mr Major's ability to cut through tangled and strike a deal - he had taken a personal interest in the issue, changed the new airport to China with sorting it out, and then sent his own adviser to Beijing.

While there may be something in this, the most striking political judgement about the accord is the scale of success it represents for China. Beijing has set a significant precedent for its role in Hong Kong's affairs and furthered its post-Tiananmen Square rehabilitation in the international community.

Under the 1984 Sino-British Joint Declaration, the colony is to become a Special Administrative Region of China when Britain's lease on much of the territory runs out in 1997. Its "high degree of autonomy" for 50 years applies to all matters except defence and foreign affairs.

The declaration, agreed while China remained on a reformist path, made no provision for intervention by Beijing in issues such as airport-building. But since Tiananmen, China has argued persistently that it allowed for consultations on issues which straddled 1997.

Beijing's victories

Yesterday's agreement contains a number of victories for Beijing. The Bank of China will appoint a representative on the airport authority board and will play a part in loan syndications. Chinese construction companies will bid for work. There is a low limit on the amount of project finance which can be raised for repayment after 1997 without asking Beijing for permission. China has a guarantee that at

least HK\$25bn will be left in Hong Kong's foreign exchange reserves at the handover.

These terms, however, do contain compromises. Britain had sought no borrowing limit; China had wanted HK\$50bn of reserves and veto power on the authority. But the very fact such an agreement has been struck represents a recognition of a greater role for Beijing in Hong Kong's affairs than Britain envisaged in 1984. In return, the airport will be built Hong Kong and its business community have argued that without it, business confidence in the colony would drain away, eventually killing its unique entrepôt status.

Existing mistrust

That consultations with Beijing on the airport should have turned into a cliff-hanging negotiation points up the mistrust which exists between the parties. In the end, the British position represents a realistic one which reflects the reality of China's future influence.

In consultations over many other issues which will occur before 1997 - the appointment of judges to a new Final Court of Appeal is one such - Hong Kong and London will struggle to strike the right balance between toughness and realism. The reinforced series of bilateral meetings announced yesterday should help to give early warning of contentious issues. In discussions about them, principled protection of the rights of the people of Hong Kong should continue to be Britain's priority.

Britain's hand is not empty in this poker game. China will wish to continue to advance its status in the international community - recently enhanced by indications that the US will renew its most-favoured nation status by the Japanese premier's planned trip to Beijing, and now by Mr Major's.

Given improved communication between London, Hong Kong and Beijing, the years between now and 1997 can be profitably used for the benefit of everyone involved. A China which understands in detail the British position and sets it in the context of its overall relations with the west, will be less prone to rash behaviour.

The five years since Mr John Akers became chairman of International Business Machines have been among the most turbulent in the computer company's history. The past five months have been possibly the worst.

In March, IBM reported dismal first-quarter earnings. Wall Street was warned that second-quarter results would also be disappointing. To make matters worse, Mr Akers's purported remarks to a group of IBM managers, that the company's business is "in crisis", have made waves in the press.

Yet even as IBM is assailed by headlines predicting its impending death, it is making uncharacteristically bold moves to boost sales and counter competition. On Wednesday, the company unveiled an unprecedented alliance with Apple Computer to collaborate on personal computer technology. This followed a strategic agreement to sell computer hardware to Wang Laboratories. Yesterday, IBM announced an accord to make the world's most advanced memory chips in collaboration with Siemens of Germany. These tie-ups illustrate the company's determination to find new avenues for growth, its desire to prevent Japanese competitors increasing their dominance in crucial areas of the electronics industry, and its need to spread the huge costs of developing the most advanced technologies.

At the same time as it is aggressively pursuing new opportunities, IBM is also preparing to make wrenching changes to its organisation. Survival is not the least of IBM's enormous financial resources ensure that it will continue to operate for decades. What is in question is whether the company can regain its financial momentum by improving

In this environment, there are going to be winners and losers. IBM is going to be one of the winners.

profit margins, and whether it can reverse its declining share of important segments of the business.

Until mid-1980s, IBM seemed invulnerable. Sales and profits reached a record \$11.6bn in 1984. In the mistaken belief that growth would continue unabated, IBM expanded production, hired tens of thousands of workers and projected that revenues would reach \$100bn by 1990.

Instead, growth slowed. IBM responded by repeatedly reorganising, consolidating operations and trimming its workforce through early retirement and by not replacing staff. Despite these adjustments, IBM still has pockets of corporate "fat" that are adversely affecting productivity and inhibiting its ability to respond to rapid changes in the computer market. Advances in semiconductor technology and the trend towards standardised "open system" software, combined with the recession, are causing what Mr Akers calls a "fundamental structural change" in the industry.

"In this environment, there are going to be winners and losers. IBM is going to be one of the winners, I'm very sure of that," Mr Akers stresses. But IBM's sheer size has meant that it has seemed like a lumbering giant, unlike to respond rapidly to changes in the computer market. Last year it had revenues of \$69bn, and more than 374,000 employees, making it one of the world's largest manufacturing companies.

In an effort to overcome the inevitable inertia of such a huge organisation and to emulate smaller, nimbler competitors, IBM is "disaggregating" its business. Mr Akers wants to form independent business units within IBM that will be measured in terms of their individual revenues and profits. This step marks a change in IBM's

IBM is planning wrenching changes to retain its dominant position in the turbulent world computer market, writes Louise Kehoe

Lumbering giant starts to stir

structure, where managers will from now on be assessed in terms of the results of their units.

The more we can have individual business independence, the faster on our feet we will be, and the quicker we will come to market, and the more skilled our people will be in that business. We are moving from an environment of generalists, in marketing for example, to an environment of specialists. The more specialised our sales and service force is, the more skilled it will be and the more valuable it will be to our customers.

Getting products to market faster is critical to the effort to boost sales. IBM has been very late in entering both the workstation and laptop personal computer markets, two of the fastest-growing areas. "We must address markets more adroitly than we have historically," Mr Akers acknowledges with characteristic understatement.

The global trend towards focusing on specific market sectors also poses a challenge. While the white-shirted IBM salesman was once an industry model, renowned for his in-depth knowledge of IBM products, today he or she is also required to have a thorough understanding of the customer's business, whether banking, retailing or manufacturing.

Critical to the success of IBM's strategy is improved productivity. Mr Jack Kuehler, IBM president, says: "It is more than just resources, it is more than numbers of people... it is the quality of the workforce. It is about putting your money where the return is greatest. Where you are making long-term investments, are you sure you are right?"

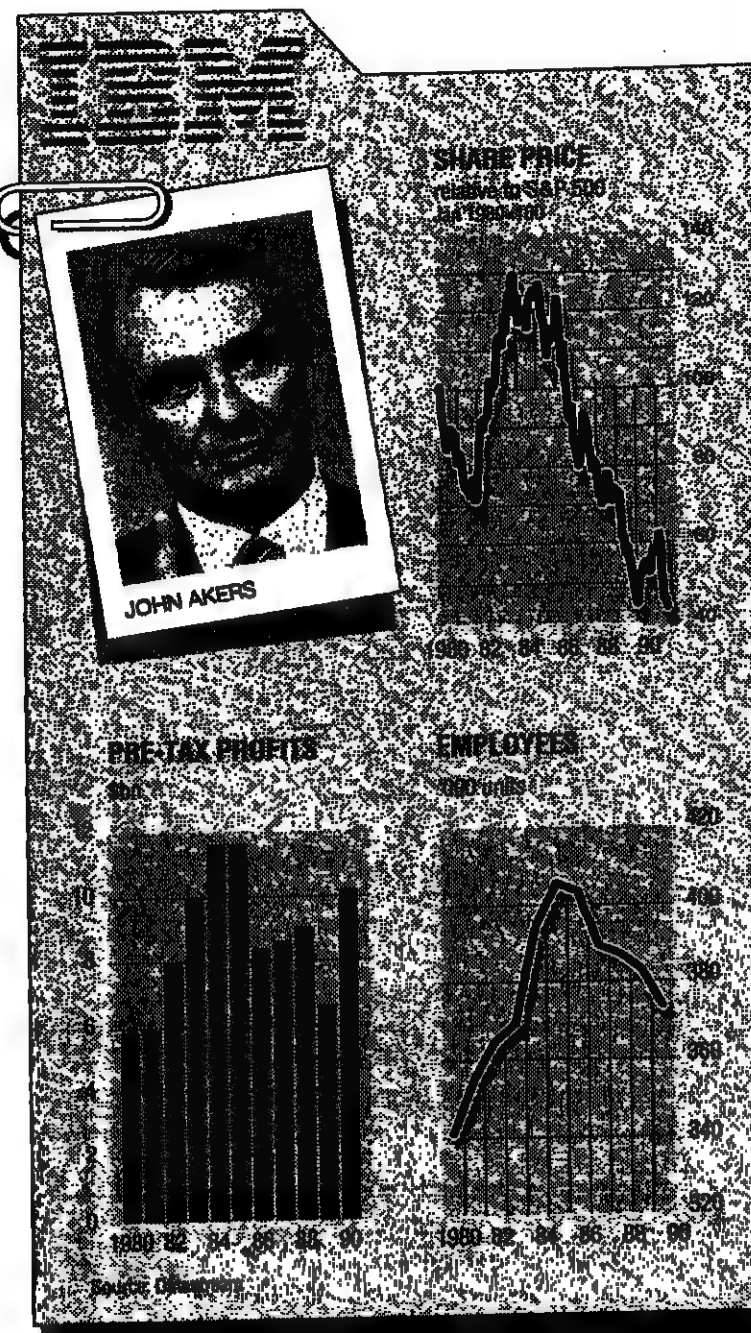
Drastic cost-cutting appears essential if IBM is to boost its profit margins. Although Mr Akers is not tipping his hand, IBM-watchers expect the company to announce plans to axe as many as 25,000 people. IBM is also expected to consolidate operations this summer, and to make a multi-million-dollar charge against earnings.

Mr David McKinney, former head of IBM's European operations, has been put in charge of "reducing overheads". His brief will include identifying the "core competencies" of the company and those peripheral operations that can be spun off.

"I'm not prepared to say that we need to do something radical, and if the time were there that it was necessary to do that, I certainly could not announce that through the media," says Mr Akers guardedly.

Inside IBM, what has caused the most alarm are the chairman's calls for improved performance from all employees. He has instructed managers to identify poor performers and encourage them to leave the company. "I think that it is appropriate in difficult times to point out that the competition is fierce and that one needs to respond by working smarter and in some cases working harder," Mr Akers says.

But some employees feel he places part of the blame for the recent disappointing results unfairly on their shoulders. But Mr Akers replies:



"My remarks were meant to be a rallying cry for managers, not a commentary on IBMers in general."

He says long-term trends cannot be extrapolated from a quarter of disappointing figures. A strong rebound in earnings next year is forecast by financial observers. They point out IBM's sluggish sales, and the decline in its market share, are explained by the slow-down in the market, as well as by the recession. In particular, mainframe sales, which generate more than 60 per cent of IBM's profits, have dropped in anticipation of shipment later this year of its new high-performance Enterprise System 9000 mainframes.

In personal computers, which represent IBM's second-largest product segment, the company's dominant market share is waning. But IBM has plans to boost its personal computer sales by offering cheaper models under the product labels of other companies. In the long term, IBM's alliance with Apple Computer could give it a personal computer products competitive edge. The plan is to form a joint venture with Apple to develop advanced personal computer software which both IBM and Apple will offer on future products.

IBM's recent agreement with Wang Laboratories is also a trend-setter. This arrangement, under which IBM will supply Wang with computers to resell under its own name, is one of the last big "Original Equipment

Manufacturer" contracts signed by IBM. Such contracts could help IBM to become a manufacturing powerhouse which sells its products through the distribution channels established by former competitors.

IBM will sell virtually any part of its technology to other computer companies, says Mr William Bowles, assistant general manager for OEM business. "Nothing is sacred." This represents an about-turn for IBM, which has seldom followed this path. Mr Bowles admits his efforts to build OEM sales encounter varying degrees of enthusiasm in the company.

Being open and ready to respond to change will, however, be a key to success in the 1990s, IBM recognises. "We are really working hard not to be trapped or captured by the rules of the past," says Mr Kuehler.

One of the most difficult rules for IBM to break has been its traditional adherence to proprietary software. While rivals such as Hewlett-Packard, Data General and NCR whose sales have been less severely affected by the downturn have embraced versions of AT&T's Unix as a "standard, open" computer-operating system, IBM remains lukewarm.

Unix does not equal open systems, IBM maintains. What customers really want is "inter-operability, and portability", or the ability to link different types and brands of computers to share data and applications programs. IBM believes its approach to "open systems" is, therefore, to ensure that its own systems software adheres to industry standards. The company has gone so far as to write software that will run on competitors' computers, so that the computers can be integrated into an IBM network, but that has been a "difficult cultural shift" within IBM, according to Mr Schneider, IBM vice-president, worldwide development.

IBM's change is, however, diminishing. "The situation has changed, and we must change too," says Mr Walton Burdick, IBM senior vice-president personnel. The example is IBM's shift towards "services" such as systems integration and facilities management, driven by customer demand for external support in managing increasingly complex information technology systems.

Ultimately IBM's target is the \$100bn market for computer services that is growing at about twice the pace of hardware sales. To hit the mark it must develop new skills and overcome assumptions that IBM "consultants" will always recommend that their customers buy IBM computers. Established computer services companies, such as Andersen Consulting, are skeptical about IBM's ability to be seen as impartial, but they cannot dismiss the power of the industry giant.

Mounting competition in its stronghold, the corporate data centre, is also forcing IBM to seek new opportunities. While IBM still rules the market for mainframe computers, with a 44 per cent share of the world market, the role of the mainframe is being diminished by the rise of distributed computing based upon resources of desktop and minicomputers. The "death of the mainframe" is, however, exaggerated. "We feel pretty positive about the growth potential of large systems," says Mr Irving Wladawsky-Berger, assistant general manager of IBM's mainframe business.

His confidence will be tested by IBM's only serious group of rivals, the Japanese. "Japanese computer makers are and will remain among the most challenging competitors that IBM faces," says Mr Akers. "The competition is fierce and we must execute perfectly."

IBM is, he acknowledges, at a crossroads. While defending itself against frequent Japanese inroads, the company must continue to find new ways to marry its vast resources with greater agility if it is to find the right direction in the rapidly changing world computer market of the 1990s.

Cometh the hour...

Who is responsible for the about-turn in American policy towards Yugoslavia? The answer: Lawrence Eagleburger, the 60-year-old US deputy secretary of state.

A former ambassador to Belgrade, he has accomplished the shift virtually single-handed. No longer is the Bush administration upholding the union at any cost, being now ready to offer the prospect of recognition provided independence is reached peacefully.

Career diplomat Eagleburger is not one of the confidants surrounding the secretary of state himself, James Baker. While many of the inner circle push as chief spokeswoman Margaret Tutwiler are tacticians, their grasp of history is questionable. Baker's recent speech on Yugoslavia, raising the spectre of the 1914 Balkan crisis in pointing to the risks of disorder spreading in central Europe, may have been well intended. It certainly made many states department career diplomats grimace at the flawed comparison with the run-up World War One.

By contrast, Eagleburger has shown refreshing confidence and candour. He deflected the Serbian Marxist, and spoke out early in favour of the "market oriented, democratic" forces in Slovenia and Croatia. The central government was fast losing relevance, he said in that wheezy voice betraying his emphasis.

As for Baker, his speech has rebounded in accusations that his stated approval of preserving the territorial integrity of Yugoslavia may have encouraged the Serbian-dominated Yugoslavian military's drive to crush the breakaway republics. The charge is unfair as it over-estimates not only his own, but Washington's influence.

OBSERVER

Even so, the secretary of state must be relieved to see up by a safe pair of hands when he drops the diplomatic ball.

Over the top?

"The old man's not known for oversteering," says City public relations eminees. The First National Radio company has won Britain's first national commercial radio licence.

But as Sir Peter Parker's consortium probably bid over three times as much as rival Jimmy Gordon's UKFM, there's room for doubt. Lord Hanson is among the smart money merchants who backed Gordon. With no quality hurdles and only three bidders, Gordon is convinced Parker's bid paid far too much. He will be there to pick up the pieces if it all goes wrong.

Robert Kennedy, the brains behind the National Radio, is unrepentant. He has a good record in establishing new media ventures and expects the latest to generate a return exceeding 35 per cent annually over 18 years.

Saying it should be profitable in year three and projecting \$40m a year turnover with 100 overheads, Kennedy is confident he'll have no trouble raising the £15m or so needed via a private placement in the City. A shade incautiously, however, he tells some potential investors may have to be scaled down.

Perhaps they should talk to Jimmy Gordon first.

Out of the bag

China-watchers, recalling the political anthems of Mao's era such as "The East is red", suspect they're about to see a resurgence of pressure for liberalising economic



"Never mind your Croats, what about my turnips?"

reform to the strains of "What's new, pussycat".

The cat concerned is the one 86-year-old titular Deng Xiaoping popularised in his active reforming days by saying "It matters not whether a cat is black or white as long as it catches mice."

Deng has now retired from all main government and Communist Party posts, and his economic reforms have been rolled back by hardliners since the putsdown of pro-democracy demonstrations two years ago. His cat, once famous, has meanwhile stayed in the bag, albeit after a bit of plastic surgery, according to Beijing's China News Service, CNS.

quoted Deng as saying the test of policies should now be whether "they are beneficial to the development of productive forces."

Moreover it coupled remarks about the "handover of power" with Communist Party leadership with Communist Party leader Jiang Zemin, Deng's apparent protégé.

The new generation, CNS added, "with Jiang Zemin as

will take bolder steps forward in the future under the guidance of Deng Xiaoping's new cat theory."

Strange echo

Are South African President F.W. de Klerk's still ruling off on the African National Congress? Yesterday the ANC declared its strongly in favour of the principle of affirmative action, but in the best conservative traditions declined to practise it.

The issue was a proposal to the ANC's conference that one third of members elected to its new national executive must be women. After hours of contention, it was decided.

"Although we support the principle of affirmative action, we don't think the quota system is best," an spokesman said. As it happens, de Klerk recently voiced something strangely similar about affirmative action for black Africans: "I don't think one should ever... relinquish the principle of merit just for the sake of numbers."

Exactly, agrees the ANC - at least for numbers of women.

Censored

It tips his hand to fellow fellow-back William Cash, a trainee on The Times, for ringing up Britain's national newspaper editors asking what they are paid. Given all the editorialising about "knouts in the trough", it seemed a subject worthy of inspection especially when newspaper profits are in steep decline.

He says in the Spectator that only the independent's Andrew Whitam Smith, who's chief executive as well, spilled the beans - £113,000 a year. The rest (the FT included) made clear that the line questioning was unwelcome. David Lipsey, deputy editor of The Times, summed it up nicely by telling his ambitious underling: "You're walking into a minefield with nothing but your own feet."

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RECRUITMENT

JOBS: No simple way to improve services of organisations insulated from market forces

Why 'citizens' charters' won't work

AHA - procrastination pays off again, the jobs column said to itself while scanning the press headlines the other morning. The particular one that prompted the thought concerned British Prime Minister John Major's plan for a Citizens' Charter to improve the services of public organisations such as British Rail.

Ever since he first mooted it in March I have been meaning to send him a missive stating simply: *Jeremiah 13:23* I am sure that, like readers, he would have instantly recalled the biblical passage cited. It is the verse in which the Old Testament prophet questions the realism of expecting leopards to change their spots and so forth.

But by putting off sending same, I've avoided fruitless labour. For the headline mentioned appeared above a piece of "speculation" - the governmental term for reports both unauthorised and inevitable. Its nub was that Mr Major's drive to give citizens rights to acceptable services from market-insulated organisations, has been hobbled. The hobbler was reputedly fellow ministers, who were prompted in turn by civil servants' analyses showing the scheme impractical.

If so, it may be of significance that the civil servants who did the analysing are themselves on the

payrolls of organisations insulated from market forces.

Even if that is significant, however, I'm not so cynical as to accept that the self-interest of employees of such bodies forever forbids improvements in their services. And the mainstay of my faith that they can be improved is that - to judge by letters from readers who work for outfits cushioned against competition, yes even unto British Rail - a lot of people within them would dearly like to do better by the poor consuming public.

Bedevelled

The problem, in short, is not a lack of good intentions. It is just that the organisation somehow bedevils them.

Which brings us back to the prophet's warning, because that is all it was. Although Jeremiah was scarcely a cock-eyed optimist, his words were not a ruling that the changing of leopard's spots and whatnot is absolutely impossible; only a caution that it isn't a doddle. Certainly, the trick is unlikely to

be done by ~~leopards~~ on high that the ~~leopards~~ will be replaced by pinstripes, and laying down ~~leopards~~ accordingly. Whatever changes ~~leopards~~ would probably ~~leopards~~ intended: if a leopard might well mutate into a camel.

Anyone who disagrees might care to consult a ~~leopard~~ by Swedish management researcher Nils Brunsson who has ~~leopard~~ ways organisational changes, productive and otherwise, occur.

One prime point he makes is that ~~leopard~~ executives, perhaps influenced by ~~leopard~~ school teaching, often suppose that deciding - in the sense of choosing what should be done - is the be all and end all of their job. "However," he adds, "the organisation's main problem is not choosing; it is taking organised action."

Moreover, whether anything useful actually gets done depends less on the cogitations of high command than on the complicated social organism beneath, whose workings are strange indeed. For

** The Irrational Organisation. John Wiley, £17.95.*

example, which of the following two organisations, A and B, would readers expect to be the better at transforming itself productively?

A is permissive. Employees are encouraged to put forward any ~~leopard~~ they have ~~leopard~~ profitably changes, and assured they will be considered by their seniors.

B is ~~leopard~~ more restrictive. Employees are discouraged from suggesting changes unless they fall within a narrow and precise definition of its business.

After studying both closely, Professor Brunsson found that B achieved the more successful new developments. The explanation, he thinks, lies in the pair's respective organisational "ideologies" - defined as the ideas shared by all employees, so forming a common basis for work-related discussion and action - which are bound up with staff's expectations, individual motivation and, above all, collective commitment.

In his terms, A's ideology is *inconsistent and inconclusive*. Since there are no preconceptions about what constitutes a good idea, before any proposal is accepted or dropped

it is subjected to detailed, rational analysis of its pros and cons. That process inevitably casts doubt on the success that can be expected from the proposal, so weakening motivation and commitment.

B, pervaded by the belief that it thoroughly knows the complicated ins and outs of its business, has a *consistent and conclusive* ideology. Its clear and narrow definition of what is a useful idea reduces the need for doubt-sowing cerebral analysis. The emphasis falls instead on testing if the idea will work in practice and, if the prospects look good, the effect is to generate motivation and commitment.

Complexity

But the professor says that B's ideology is marked by a further trait. It is also *complex*, in that it doesn't simply prescribe that some things are good and others bad by their very nature. Its practical orientation makes it recognise that circumstances alter cases, leaving room for argument as to why a proposed action is or is not worthwhile at any particular time.

That enables information about shifts in customers' wants and other operating conditions to be fed back and, albeit slowly, modify the ideology which in turn shapes the actions undertaken. So companies with "strong" ideologies on the B pattern tend to evolve themselves in line with the world around them - Nils Brunsson's word for them is *changeable*.

Those with vague or "weak" ideologies of the A type have no firm gauges of the appropriateness of their underlying set of ideas to external circumstances. But that does not rule out transformations in their behaviour.

Although not changeable in themselves, they may be changeable by an outside agency, such as a new management. The key seems to lie, not in their ideology's degree of consistency or conclusiveness, but in the third factor.

As long as the ideology is simple, perhaps holding that the organisation is always right and anyone who suggests otherwise is wrong, the chances are small. But if it can be made complex enough to admit that the real world is far

more intricate, change can begin. Unfortunately, such adding of complexity would not be sufficient to enable Prime Minister Major and his like to transform the behaviour of the civil service.

The reason is that in order to be changeable, organisations have to have weak ideologies, whereas those of civil service departments are apt to be strong. Indeed they are typically far more consistent, conclusive and complex than the ideologies of the political groups supposedly in charge who, despite belonging to the same party, tend to share only vague ideas about what specifically should be done.

So according to the professor, the national model of government in which the elected political submit decides the policies and the administrative submit puts them into force - is distinctly suspect. "It is easier for the administrative submits to control the politicians than the other way round," he says. "Even if the political unit perceives the need for change, or changes its ideologies, or achieves majority shifts, there is a good chance that this will not result in new organisational actions."

Or, to put it more succinctly: "Yes, Minister".

Michael Dixon

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ACCOUNTANCY COLUMN

The institute prepares to flex its muscles

David Waller

THERE was a time when senior figures in the UK's accountancy profession were happy to combine their services at the top of the big firms with service to the Institute of Chartered Accountants in England & Wales (ICAEW), the largest of the three professional accountancy bodies.

Sir Ronald Leach and Lord Benson - former senior partners of Peat Marwick and Coopers & Lybrand respectively and regarded as titans of the profession in the 1960s and 1970s - were glad to crown their careers by taking on the most visible job in accountancy: president of the ICAEW.

In the 1980s, the complexion of the profession changed, as accountancy became a business like any other. The barons of the big firms took less interest in institute affairs. They came to view the 110-year-old institute as a nuisance, rather than as a repository of traditional values.

Later this year, the institute is poised to play a much greater role in the lives of the big firms, whether the big firms like it or not. In the autumn, the ICAEW will be taking on powers as a recognised supervisory body under the Companies Act 1985.

The government has yet to take a formal decision as to whether to grant the ICAEW status as a recognised supervisory body, but it is likely to do so later this year. Mr John Redwood, minister for corporate affairs, says that the effectiveness of the new regime will be reviewed after a year.

The change comes at a sensitive time, as the ICAEW has been heavily criticised for alleged audit

failures in the wake of several large corporate collapses. These failures have prompted calls for effective regulation and critics such as Austin Mitchell, Labour MP for Great Grimsby, have pointed out that the big firms are effectively immune from disciplinary action.

For the first time since the institute was founded in 1881, it will take direct responsibility for regulating auditing, mainstay of accountants' business.

Under schedule 11 of the Act, the ICAEW and accountancy firms will have to be registered if they are

These measures, however, do not answer Roques' fundamental point: that the institute's regulatory role is incompatible with its trade association status

to conduct audits.

The institute will have to satisfy the public that its firms and individuals wishing to be registered are "fit and proper". It will have the power to withdraw authorisation and to discipline the power to put a firm out of business. It will also take responsibility for monitoring the UK's 10,000 audit firms.

From its inception in 1880, the institute has had powers to discipline its members, and it took on some regulatory responsibilities under the Financial Services Act. Its new role under the Companies Act, however, threat-

ens to transform its relations with its 95,000-plus members and the UK's 10,000 firms of chartered accountants.

The ICAEW's prime function will be to act as the "agent" of government in regulating auditors. Until now, its main purpose has been to represent the interests of its members.

The disciplinary action that the institute took helped to preserve the standing of the profession.

Some senior partners of the large firms - and many smaller practitioners - are questioning whether the roles of regulator and "trade association" are mutually compatible. The fear is that the more effective the ICAEW is in regulating its members, the less able it will be to represent them, and the less accountants will want to be represented by the body.

The argument runs that, in other professions, the two functions are split; for example, the medical profession has a British Medical Association and a General Medical Council.

Mr John Roques, senior partner of Touche Ross, the UK's fifth-largest firm of accountants, is the most vocal critic of the new arrangements. He has broken ranks with his fellow senior partners and called for an investigation into the whole basis on which audit firms are to be regulated.

Mr Roques, whose relations with the institute are severely strained, believes that the institute is an inappropriate body to take on the new regulatory responsibilities. A blunt man, he sums up his feelings with the remark: "The institute is a mess".

A briefing note circulated by the firm states that "the institute is a mess" and that "the institute is a mess".

a multiplicity of departments and committees concerned with regulating accountants in practice.

It then lists no fewer than 13 committees, including the Ethics Committee, the Investigation Committee, the Disciplinary Committee, the Practice Regulation Review Committee, and the Professional Standards Committee, not to mention the Joint Disciplinary Scheme and the Audit Regulation Policy Co-Ordination Committee, all of which have some responsibility for regulating accountants.

"It is in the interests of everybody

The institute will have to satisfy itself that those firms wishing to be registered are "fit and proper". It will have the power to withdraw authorisation

that the structure should be as simple as possible," Touche Ross argues. "This would help not only to keep costs to reasonable levels, but to make the arrangements more understandable to the members of the ICAEW and outsiders."

Roques believes that audit regulation is an important task left in the institute. He would like outsiders - non-accountants, directors, fund managers and so forth - to be part of the regulatory structure, as they are on the Financial Reporting Council, a body which took over the supervision of accounting rules last summer.

The institute argues that it would be unproductive to revive the debate at this point. The issues were aired in government discussions in 1987 and the institute's right to conduct the regulation was voted through by its membership last summer.

The institute points to other measures. It has recently introduced tough new ethical rules for its members; it is reviewing the scope of its powers to discipline firms as well as individual chartered accountants; it has set up an auditing practices board, which deals with technical auditing rules; its disciplinary procedures have been reviewed by a City firm of solicitors; it is reviewing the joint disciplinary scheme, the most powerful disciplinary committee.

These measures, however, do not answer Roques' fundamental point: that the institute's regulatory role is incompatible with its trade association status. Other senior partners also have private doubts.

"The trouble is that when these matters were debated a few years ago, no-one queried the proposition that the institute should be the regulator for the audit activity," says one eminent senior partner. "If one is starting from scratch, it might be a different view."

Another senior partner says: "I agree that the functions don't mesh together. If the Police Commission Authority using policemen for investigations: no-one would say they have done a proper job."

It bodes ill for the new audit regime that senior partners have their doubts before it has even got off the ground.

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Major Consumer Foods Group

STRATEGIC AND OPERATIONAL PLANNING

This market leader, with a turnover in excess of £1 billion, is now vigorously pursuing a major programme to radically change its business culture and operations.

To achieve the above, it is seeking a highly motivated and experienced professional to take the role of Strategic and Operational Planning Director. Periodically you will be required to report to the Managing Director.

As a qualified Accountant, in your 30s, with strong analytical and business acumen, you must have a proven track record in strategic planning processes. This will include acquisition evaluation, business development, systems development and the implementation of new products and services in line with changing consumer trends.

An essential part of the role will be to work through the short, medium and long term planning processes. This will include working with Operational Management Teams and Board Members to achieve "demanding targets".

Operationally you will be a central focal point, co-ordinating the planning process around the Company. At a more strategic level you will be alerting Directors at an early stage to issues likely to have an impact on the Company's performance. Periodically you will be required to report to the Managing Director.

This role will require a high level of motivation and a proven track record in strategic planning processes. This will include working with Operational Management Teams and Board Members to achieve "demanding targets".

If you feel that you could both undertake this exciting challenge and progress to a Finance Director or General Management role in the medium-term, you should write to Karen Wilson BA, ACMA at FMS, 14 Cork Street, London W1X 1FF enclosing a recent CV and a note of current salary.

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Surrey

£45,000

plus bonus

and car

FMS

Business Management Services
14 Cork Street, London W1X 1FF

THE UNITED MEDICAL
& DENTAL SCHOOLS
OF
GUY'S & ST THOMAS'S HOSPITALS
(UNIVERSITY OF LONDON)

Director of Finance

c. £40,000 pa incl.

This major dental school is seeking a Director of Finance to take responsibility for the provision of financial services to the School and, equally importantly, to play a front line role in its management. This is a demanding post calling for someone with a strong drive to get things done in a complex environment. Applicants must be qualified accountants and able to demonstrate well-developed management skills.

The School employs some 1450 clinical and non-clinical staff and has an annual turnover of c. £50m.

Further details of the post are available from the Personnel Officer, UMDS Personnel Department, Medical School Office, St Thomas's Campus, Lambeth Road, London SE1 7EH tel: 071-922 2244 (24 hour answerphone), quoting ref G/C/741. Closing date: Friday 7 July 1991.

FINANCIAL CONTROLLER

London

We are a UK based international trading group occupying a unique position in our industry, with subsidiary companies in Europe, North America, Australia and the Far East. Our annual turnover is approximately £100 million.

Our main operating company currently needs to recruit an experienced qualified accountant to be based at our head office in London. You should be a self-starter, have had several years practical experience of financial control in multi-currency operations, be a good and effective manager, and be prepared to adopt a "sleeves rolled up" approach to work. You should ideally have had exposure to a trading environment and be familiar with the financing techniques used therein.

You should also have had experience in implementing and upgrading computer systems.

You will, in due course, be expected to assist and deputise for the Group Finance Director and play an increasingly active role in the overall management of the Group. Some degree of overseas travel will be involved.

The position carries a remuneration package in the region of £35,000. Age is not necessarily a limiting factor, but we feel that it is unlikely that anyone less than 35 years of age will have the required depth of experience for this role.

Please send a comprehensive CV, together with details of current salary, to:

Box A406 Financial Times,
One Southwark Bridge,
London SE1 9HL

Richard Ellis

FINANCE in Public Sector Property Consultancy

Package to £35,000 + car

London

We are a leading firm of International Property Consultants with 33 offices in 18 countries throughout the world. Included in our client base are some of the most prestigious national and multinational organisations and public sector bodies.

We have now set up a specialist team to concentrate on providing property strategic planning and consultancy advice to public sector occupiers. The volume of work is expanding rapidly and we are currently working in the UK on instructions in central government departments, public authorities and local government.

Our growth plans have always included adding financial expertise to the team. To accelerate our current success we now wish to recruit a qualified Accountant, in their late 20's, who has also had exposure to property and the public sector, ideally in a consultancy environment. You will be expected to take the lead with clients in the financial aspects of instructions and also developing new business. Career prospects, in a progressive and forward thinking environment, are excellent.

Please apply with a full, concise CV to:-

Jeff Booth,
Richard Ellis, International Property Consultants,
55 Old Broad Street, London EC2M 1LR

Financial Controller

c£35,000 + Car

This client, part of a major British plc, is an £100 million industrial services business which has grown organically and by acquisition in the UK and Europe.

They now intend to appoint a Financial Controller to report to the Finance Director with an initial brief to work alongside the UK business managers to improve their financial management further - particularly the return they achieve on assets; to streamline the bedding down of reporting systems; to sharpen up the quality of reported information and to supervise the regional accounting staffs. During 1992 the responsibilities will be extended to Europe.

Applicants should be graduate chartered accountants with about 5 years post qualification experience, at least half of which should have been gained in the industry in a senior financial analytical or management accounting capacity. Good interpersonal skills are very important together with the energy, drive and ambition to take the initial role quickly in order to progress. There will be some business travel with an emphasis on Inner London and the Midlands of the South West of the M25.

Please apply in confidence quoting Ref: L482 to:

Brian H Mason
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 071-240 1111

Mason & Nurse
Selection & Search

FASTER STRIPES



Starting salaries to £29,000+
Prospects to £46,000 and beyond

Even if you're good enough to join the Accountancy Fast Stream, we'll still expect you to earn your stripes. But if you have the ability, commitment and ambition to fulfil your true potential, you'll find opportunities to go beyond the confines of your accountancy training and get to grips with projects that offer real intellectual challenge.

Our fast-stream programme is exactly what it says, a 'fast-stream' carrying people with talent and drive on an accelerated career development path to senior levels of management.

We're currently going through a time of substantial change which involves developing and implementing strategies geared to achieving greater financial accountability and quality of service. So, whichever area you choose to work in, whether it's in planning financial strategy, developing initiatives, implementing change or advising ministers, you'll start at management level and enjoy immediate responsibility for matters of national importance.

As a qualified accountant, with two or more years' experience in practice or as a high level financial manager in industry, you'll be looking for a real challenge. A challenge that entails driving the business forward, managing policy changes and achieving long term objectives.

And that's exactly what you'll find with us.

Your Grade 7 salary in central London will be in the range £24,401 - £34,301 including performance related increments. Most posts are in a variety of government departments in London but there may be opportunities elsewhere including Edinburgh.

For further details and an application form (to be returned by 31 July 1991) write to Recruitment & Assessment Services, Alencon Link, Basingstoke, Hants RG21 1JB, or telephone Basingstoke (0256) 252222 (answering machine operates outside office hours).

Please quote ref: A92/1070.

Serving Civil Servants can apply for these posts.

The Civil Service is an equal opportunity employer.

RAS
Recruitment & Assessment Services

FAST STREAM ACCOUNTANTS

FINANCE DIRECTOR

East Midlands

Fast expansion by acquisition and organic growth is the keynote for this major division of a large household name and UK based PLC. From headquarters in the East Midlands the divisional executive team has been tasked with the worldwide development of a business supplying consumer goods. The nature of the role will ensure excellent wide ranging experience in a Group committed to quality.

The divisional Finance Director will play a pivotal role in reviewing, communicating, and advising on performance throughout the division. This involves ensuring that a well developed control and reporting infrastructure is in place in all profit centres. As a member of the divisional executive team, the appointee will evaluate new and existing business opportunities both in the UK and overseas and provide advice on the financial implications of available options.

The candidate sought must be able to apply their

c. £45,000 + high bonus + car

financial skills to the commercial advantage of the business. This will require first class interpersonal skills combined with a proactive approach to both problem solving and the review and presentation of financial information. Aged late 20s to mid 30s, they will be qualified accountants with ambition, drive and a willingness to travel.

As the division grows, there is the prospect of both working overseas and moving into general management. Being a performance oriented business moreover, remuneration includes high bonus potential.

Please reply in confidence, giving concise career, personal and salary details to Michael Rahey quoting Ref: L565.

Egor Executive Selection
58 St. James's Street
London SW1A 1LD

EGOR
EXECUTIVE SELECTION

United Kingdom • Belgium • Denmark • France • Germany • Italy • Netherlands • Portugal • Spain • Sweden

Finance and Administration Manager

NIGERIA

c.£30,000 Tax Free

Plus Fully Comprehensive Expatriate Package

Providing high calibre offshore and onshore services to the oil industry has recently enabled client to win a number of substantial contracts worldwide. To administer strong financial controls within an expanding business they wish to appoint a Finance and Administration Manager for their office in Lagos. Responsible for a staff of 9, this is a varied role providing operational and financial support for a growing company.

Working on a rotational basis with one other, you will enjoy:

- 6 weeks on duty in Lagos and 4 weeks off in your home country
- autonomy for local office management and systems development
- opportunities for European career development within 18-24 months

This appointment will best suit a qualified professional with previous experience of working in an expatriate environment, preferably in a third world country, who can demonstrate strong accounting and administrative skills complemented by a firm but diplomatic management style.

Remuneration includes an attractive tax free salary, and full comprehensive package covering accommodation, living and transportation costs plus the provision of a chauffeur-driven car.

Interested candidates should write in confidence or fax their CV immediately to:
Fiona Davidson, Nicholson International (recruitment consultants), Imperial Buildings, 48/56 Kingsway WC2B 6DX quoting reference 9249, or call directly on 071 404 5501 for an initial discussion. Fax: 071 404 8128.



NICHOLSON INTERNATIONAL

Financial Controller

West Country £30K plus

The company, a major subsidiary of a highly successful British engineering plc, is based in a very scenic part of the countryside easily accessible to Exeter. It has a profitable turnover approaching £30m, designing and manufacturing sophisticated components for a range of industries both in the UK and overseas. The management team is young, very professional and enthusiastic. The person appointed will report to the Financial Director and will be responsible for the day to day running of the financial function within the company.

Candidates, aged 28-35, must have a CIMA qualification and already be holding a senior post within a manufacturing company, preferably in sophisticated, small batch engineering. It is essential that they are computer literate and have a good knowledge of P.C. usage.

A salary will be negotiated to attract the right person but will be not less than £30,000. A fully expensed car is provided and the benefits package includes a good pension scheme, private health insurance etc. The company will be based where necessary.

Please write - in confidence - with full career details to A.D. Percival.

Raouenscroft & Partners

20 Albert Square, Manchester M2 5PE

FLEMINGS INTERNAL AUDITOR

Robert Fleming is a major UK based investment bank with significant activities in the Far East, Continental Europe and the USA. It is also one of the largest investment management groups in the UK.

Promotion has resulted in an opportunity for a new member to join the group internal audit team at Robert Fleming. Reporting to the Group Internal Auditor in a fast changing environment, the role will demand your highest abilities in analysing problems, making clear judgements and offering practical, constructive solutions; and can involve travel to the USA and Europe.

The successful candidate will need to be a qualified Chartered Accountant with an excellent academic record including first time passes and have at least 18 months post-qualified experience. Ideally you will have trained with a large firm of International Accountants and be computer literate. Banking or securities industry audit experience would be a distinct advantage. You should be self-motivated and self assured, aged mid twenties, have sound inter-personal communication skills and a second language would be beneficial.

A competitive salary, together with a first-class banking benefits package is offered. Prospects for career development within the company are excellent.

Applicants should write enclosing their C.V. and details of current remuneration to:

Marianne Montgomery,
Personnel Officer,
ROBERT FLEMING & CO. LIMITED,
25 Copthall Avenue, London EC2R 7DR.

Finance Director

Midlands,
To £50,000

Part of a major multi-national group this well established organisation is one of the UK's leading specialist distribution companies. They operate a wide range of service options and their business plans reflect a high level of growth and development including continued expansion in Europe. Due to the continued growth of the business they now seek to recruit a finance professional of the highest calibre to join the Executive Group. Reporting to the Managing Director the key responsibilities will be to ensure tight financial control and management, the monitoring and reviewing of results and advising the Managing Director on all financial performance, plans and strategies as a senior member of the executive board. Ideally aged 35-45 you will be qualified with experience at Financial Controller level or above within a large multi-national organisation preferably with multi-site operations. It is essential that you have well developed communication skills and are commercially aware. The very attractive package includes a fully expensed car and other benefits usually associated with a large group. Relocation will be given where appropriate.

Male or female candidates should submit in confidence a comprehensive c.v. to telephone for a Personal History Form to, G.J. Deakin, Hoggett Bowers plc, 22 Frederick Road, Edgbaston, BIRMINGHAM, B15 1JD, 021-455 7575, Fax: 021-454 2338, quoting Ref: B18240/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, EDINBURGH, LEEDS, LONDON, MANCHESTER, NEWCASTLE, WINDSOR and EUROPE

Manager Accounts

c£34,000 + mortgage, bonuses & car

Centre-file Limited is a wholly owned subsidiary of the National Westminster Bank with annual turnover in the region of £1. Our reputation as a leading computer services company is based on the high quality service we provide to a client base of over 1000 companies. The Finance Director, has been recruited in order to meet the future management requirements of the organisation. But it is more than just a financial role. The successful candidate will be required to bring strong leadership skills which will be needed to appreciate complex business issues involved. Initially there will be a very broad scope to improve the department in every possible

- The ideal person will be a qualified accountant who has:
- excellent management skills, capable of handling and developing a team of 10
- a broad business background which must include a solid management accounting background with experience of costing techniques
- first-class inter-personal skills together with the negotiation techniques necessary for dealing with senior management
- a determination to achieve the objectives of the department.

Please send your cv, in confidence, with an indication of your remuneration to: L.J. Field, Personnel Consultant, Centre-file Limited, 75 Leman Street, London E1 8SZ. Closing date for applications is July 19th 1991. Centre-file is an equal opportunities employer.

Centre-file

THE COMPLETE COMPUTER SERVICE

A member of the National Westminster Bank Group

Group Financial Analyst

c£40,000 + Car

This Group is a substantial UK plc, global in scope and outlook, with a strong balance sheet and good quality profits derived from several well focused and vigorously expanding international service sector divisions. The Group is dynamically managed and is undergoing significant change.

The Group Financial Analyst is a member of a small high calibre headquarters team, will have specific responsibility for operating alongside top Divisional Management on strategic issues, monitoring major capital investment proposals (acquisitions and large scale business developments) and ongoing projects from inception through completion post-project appraisal. There is also a high profile requirement to provide briefing packs for the Executive, and the Group Finance Director plus a variety of key ad hoc assignments.

Applicants must be outstanding graduate Chartered Accountants, with a successful record in a Big 4 firm in audit and/or corporate services. Understanding advanced concepts of investment analysis and corporate financial management and the ability to convey them in practical form is operating management is essential. Regular PC experience together with a disciplined report writing style and good presentation skills are all key requirements. Prospects are very good for an ambitious self starter with flair for delivering solutions. Location - Central London. Age guide c.30.

Please apply in confidence quoting Ref. L42111

Brian Haddon
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 071-240 7815

Mason & Nurse
Selection & Search

FORENSIC ACCOUNTANT

LITIGATION SUPPORT

c£30K + Benefits + City + International Travel

This is an exceptional opportunity for an ACA to join an international accounting organisation as a forensic accountant.

Specialising in the field of investigative accounting and litigation support you will be based in the City and would enjoy worldwide travel. The assignments are varied and interesting enabling you to develop your analytical, professional and communication skills.

Initially working on joint assignments you will quickly be given every opportunity to develop your knowledge and will ultimately be involved in the development of future work for the international practice.

Above average with initiative and who are to develop their professional skills should send C.V. to:

Tony Levitt
Campus & Stratle
17 Devonshire Square
London EC2M 4SQ
(No Agencies)

Appointments Advertising

every Wednesday & Thursday

Friday
(in the international edition only)

Finance Manager

South Manchester

£30,000 + Car

Our client is a newly formed international industrial conglomerate which has embarked on an exciting programme of development and growth that will be achieved through revitalising existing operations and by acquisition. The Group's most recent acquisition, a c£10m turnover manufacturing company, is internationally recognised as a brand leader within its field and supplies a variety of industrial applications and industries.

To strengthen and significantly upgrade financial controls of newly acquired company a Finance Manager is now sought who will report to the Finance Director. The role will concentrate on bringing a 'shirt sleeve approach' to improving the management accounting, computerisation and costing systems as well as providing information to support commercial decision making.

Candidates, indicator 30-35, should be qualified with an industrial background, have sound PC skills ideally within a management accounting environment and have good man management abilities. A practical and positive outlook is essential as the potential to progress within this lively strong Group is excellent.

telephone or write enclosing full curriculum vitae quoting ref. 584

Phillip Cartwright FCMA,
97 Jermyn Street,
London W1T 6JE
Tel: 071-839 4111
Fax: 071-2336

Cartwright & Hopkins

FINANCIAL SELECTION AND SEARCH

TREASURY MANAGER

DEALING PACKAGE c£40,000

Guinness PLC is one of Britain's ten largest companies and in terms of profitability, second only to Coca Cola amongst the world's beverage groups. With almost 24,000 employees, a turnover in excess of £3 billion and an impressive record of profit growth, the Group's earnings are spread evenly between North America, Europe, the UK, Asia Pacific and the Rest of the World.

With brand names like Johnnie Walker, the world's best selling Scotch, and Gordon's, the world's favourite Gin, the Guinness group has an enviable portfolio of prestigious brand names sold in over 200 countries. And of course Guinness itself is unquestionably the world's most celebrated stout, brewed in 36 countries and sold in over 120.

In order to support our world wide business operations, Guinness has a well established centralised Treasury function which manages the foreign exchange and central funding for the Group's companies. We now need to expand and strengthen our dealing team by recruiting an additional Treasury Dealing Manager.

Based in Central London, you will be reporting to the Assistant Treasurer Operations and will be responsible for managing the day to day funding operations in a range of foreign currencies. Utilising the company's borrowing facilities and managing and developing the company's commercial paper programmes, you will also be maximising the returns from the investment of surplus cash.

In addition, you will be able to contribute towards continuing development of the departments reporting and procedural systems, with the opportunity to become involved in a wide range of the department's work. You will also be encouraged to develop your interests and initiative to the advantage of the department.

The successful applicant will be a proven Treasury professional, aged around 30 with substantial dealing experience probably gained in a corporate treasury or banking environment. You should also have or be working towards the A.C.T. (Dip) qualification. The personal qualities required are leadership skills, sound commercial judgement and the ability to think around a problem whilst working under pressure. A high degree of computer literacy is essential; fluency in French would be a distinct advantage.

This is an excellent opportunity for an ambitious Treasury professional who wishes to further develop their treasury expertise. The benefits package includes a highly competitive salary, a company car and BUPA. Relocation assistance would also be offered where appropriate.

To apply, please write enclosing a full curriculum vitae, to Robert Bowler, Personnel Officer, Guinness PLC, 39 Portman Square, London, W1N 9MB.

GUINNESS PLC

Financial Controller

£30,000-£35,000 + Car

City

Our client, the UK subsidiary of Footwork International Corporation, is looking for a capable individual to fill the position of Financial Controller for its small London office.

Reporting to the UK President, the position will involve responsibility for the timely production of financial management accounts together with the improvement of management accounting systems. Specifically this will involve liaison on a European level necessitating occasional travel, the transference of all manual accounting records to a computer based system and the provision of consolidated accounts and management information to the parent company in Japan.

Footwork International Corporation has built up a rapidly emerging global profile with some 54 business

operations worldwide. The UK is now seen as a developing market for European operations which will grow both organically and by acquisition.

Candidates for this position should be qualified accountants, aged 30-45 with first hand experience of a developing small/medium operation together with the implementation of computerised accounting systems. Knowledge of German would prove beneficial.

Please write enclosing a detailed curriculum vitae with salary details and quoting reference JC341 to Ernst & Young Corporate 21 Conduit Street, London W1R 9TB.

ERNST & YOUNG

Sector Leader

PLANNING & CONTROL

Central London

c£40,000 + Car

Strong organic growth and a successful programme of acquisitions have established our client as a world leader in its service.

This stimulating role offers exceptional scope for creativity and personal initiative. As Planning and Control Manager you will play a full part in the financial management of the Group which is highly profitable and continues to grow.

Responsibilities will include introduction of financial control disciplines; long and short planning; budgetary control; performance analysis; financial modelling and a variety of special projects.

Applicants should be highly qualified accountants with proven analytical, computer and communication skills.

Salary will be negotiable if necessary.

Please write, enclosing a full career/salary history and daytime telephone number, to David Tod BSc FCA quoting reference D/988/F.

GROUP FINANCIAL CONTROLLER

c.£55k + Car + Benefits

Glasgow

Our client is a major construction group based in Glasgow which is a Group Financial Controller.

The ideal candidate will be a chartered accountant who has held a similar position in a plc group environment. Key responsibilities will include subsidiary company performance reviews and preparation of financial reports for the Group Finance Director.

Candidates should have excellent interpersonal skills as the postholder will work with senior management at group level and in the subsidiary companies on a regular basis. The post will include a significant amount of travel within the UK and occasionally overseas. IT experience is essential.

This is an excellent opportunity to join a well established, successful and growing company. If you believe you have the skills and experience to cope with the demands of this post, write in confidence with career and salary details to Connie Allardice quoting Ref. CA101.

KPMG

Peat Marwick McLintock

Management Consultants
Blythwood Square, Glasgow G3 7QS.

'Accountants make a social contribution'

FINANCE MANAGER

London c.£20,000

For eight years North West London Housing Association has managed housing and provided support for mainly young ex-offenders and for people with drink related problems. A Finance Manager is needed to develop and manage the operation which has an annual budget in excess of £1m.

To meet this challenge you will need good accounting, management and communication skills with a commitment to the work of the Association. You could be a successful accountant now wanting to make a real contribution to social problems.

If you want to know more about this post contact Danny Levine, the Association's Director, on 071-284 1212 or Derek Joseph of HACAS Recruitment, the Association's advisors on this appointment on 071-609 9491.

For an application form and further details contact:

North West London Housing Association, 3rd Floor
293-295 Kentish Town Road London NW5 2JL
Tel: 071-284 1212
Fax: 071-284 2139

NWLHA

part-funded by the London Borough's Grant Scheme

NWLHA is striving to be an Equal Opportunity Employer.

STOCKBROKING

£40,000

Head of Finance

Our client is developing international fund management and stockbroking subsidiary in an international company. A Head of Finance and Operations based in London you will report to the Chairman and take full responsibility for the day to day financial control, operational management and compliance requirements of the business.

From 30, you will be a qualified accountant who can demonstrate previous achievement in your career within the financial services industry.

preferably within a Member Firm of the London Stock Exchange.

Please send full personal and career details, including daytime telephone number and current remuneration level, in confidence to Edward Simpson, Coopers & Lybrand Deloitte Executive Resourcing Ltd, 76 Shoe Lane, London EC4A 3JB, quoting reference ES840 on both envelope and letter.

Coopers & Lybrand Deloitte

Executive Resourcing

Finance Director

Consumer Products

£60,000 + Benefits

South East

First class position for a talented finance professional to play a major role in the development of a fast growing consumer products business with a top ranking British plc.

THE COMPANY

- ◆ Leader in its field. Highly regarded business. Turnover £100 million.
- ◆ Requires strong financial direction to maximise future business performance and profitability.

THE POSITION

- ◆ Responsible for MD for financial strategy, controllership, treasury management and information technology.
- ◆ Key role in improving operating performance.
- ◆ Design and implement effective financial policies, budgeting, planning and reporting.
- ◆ Full participation in overall business strategy.

QUALIFICATIONS

- ◆ Graduate Chartered Management Accountant, aged 38-45, with successful track record of financial management in an international business.
- ◆ Highly motivated self-starter with strong leadership qualities.

- ◆ Broad management information systems experience.

THE REWARDS

- ◆ Attractive base salary and highly geared performance related bonus scheme.
- ◆ Significant career opportunities within the Group.

Please reply in writing, enclosing full cv, Reference 120550
34 Jermyn Street, London, SW1Y 6EX
071-493 6592

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FINANCIAL RECRUITMENT

LONDON

SLOUGH

BIRMINGHAM

MANCHESTER

BRISTOL

GLASGOW

ABERDEEN

Corporate Finance Executive

Major Multinational Plc

c. £45,000 + Benefits

London

An outstanding young finance professional is needed to work with the Group Finance Director at the heart of this leading international group. An unusual opportunity to tackle a broad range of responsibilities including analysis, planning and funding.

THE COMPANY

- ◆ Top British based plc. Turnover approaching £1 billion.
- ◆ Well managed, profitable businesses in primary, manufacturing and services industries worldwide.
- ◆ Devolved corporate style with central strategic direction and tight financial controls.

THE POSITION

- ◆ Key role in corporate centre. Report to Group Finance Director.
- ◆ Widely varied projects including business performance review, investment appraisal, acquisitions and divestments, funding and investor relations.

- ◆ An excellent springboard to even more senior positions in the Group.

QUALIFICATIONS

- ◆ Graduate with and/or MBA, preferably aged 28-35.
- ◆ Exceptional numeracy, literacy, analytical and modelling skills. Drive, self confidence and tact.
- ◆ Relevant financial experience with a major business.

Please reply in writing, enclosing full cv, Reference 120550
NBS, Bennetts Court, 6 Bennetts Hill, Birmingham, B2 5BT
021-233 4636
(Interviews in London)

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FINANCIAL RECRUITMENT

LONDON

SLOUGH

BIRMINGHAM

MANCHESTER

BRISTOL

GLASGOW

ABERDEEN

NHS Estates

Resource Director

c. £35,000 + Comprehensive Relocation Package

Leeds/London

NHS Estates is a "Next Steps" Agency of the Department of Health whose business is to act as property advisers and consultants to the healthcare industry. With a team of 130, including 80 architects, engineers and surveyors, and a turnover approaching £10m, the Agency now seeks an outstanding finance professional to play a key role in its transition to a commercially driven business.

THE POSITION

- ◆ Full responsibility for all financial matters including funding, accountancy, costing, pricing, liaising with the Department of Health.
- ◆ Member of small, senior management team. Originate and implement corporate and business plan. Manage relocation of agency to Leeds by summer 1992.
- ◆ Manage, through direct reports, personnel, administration and IT functions. Report to Chief Executive.

QUALIFICATIONS

- ◆ Minimum commercial experience with senior financial control, systems and management experience.
- ◆ Confident administrator with excellent management skills.
- ◆ First class communicator. Ability to build a team and influence and motivate a multi-functional department.

Please reply in writing, enclosing full cv, Reference 120550
34 Jermyn Street, London, SW1Y 6EX
071-493 6592

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PUBLIC SECTOR FINANCE

LONDON

SLOUGH

BIRMINGHAM

MANCHESTER

BRISTOL

GLASGOW

ABERDEEN

CORPORATE TAX SPECIALISTS

CIRCA £45,000 + CAR - LONDON

Are you interested in helping to build a world class international tax team which encourages individual initiative and creativity? If so you could be the right person to join one of three specialist teams currently operating in BP's tax team.

Initially your role will encompass a wide range of planning problems as well as having some responsibilities for the review of tax computations. Thereafter you will be considered for a secondment to the USA, Japan, Singapore, Belgium or Australia as part of a broad-based international career development.

To merit consideration you will be aged 24-30, fully mobile, and a graduate (minimum 2.1) qualified in accountancy having passed part of your professional examinations at the first attempt. Additionally you will have had at least 3 years' corporate tax experience with a major accounting partnership. Alternatively you will be a graduate fully qualified in tax up to 1992.

The benefits package includes a bonus scheme, employee share schemes, and a pension scheme.

Please write with CV to: David Lear, Tax Department, The British Petroleum Company plc, Britannic House, 1 Finsbury Circus, London EC2M 7BA.

BP is an equal opportunity employer



FREEDOM · SCOPE · AUTHORITY

THE ESSENCE OF SUCCESS

Chief Internal Auditor

Salary c. £38K + Car & Competitive Benefits Package

You will already be a successful Audit Professional, preferably within a major retail institution. The time is now right for your next career move. A move into a senior management role. A move that will offer you the prospects of real personal advancement in the years to come. A move to Britannia.

Highly innovative one of the UK's top ten Building Societies, we operate from around 100 offices across the country. As Chief Internal Auditor you will head a team of more than 30 professional staff providing an independent Audit function that covers a diverse range of activities from Head Office to Branches and Subsidiaries.

With the freedom and scope to address key issues within the Society, you will be responsible for the continued development of corporate audit teams, audit strategy and standards. In an environment of rapid change, you will also be called upon to ensure that statutory and internal requirements are met at all times.

In addition, you will make certain that all appropriate steps are taken to ensure the prevention, detection and investigation of any fraudulent activities perpetrated against the Group.

A graduate qualified Accountant with at least 5 years' post-qualification experience, you will also require strong operational, procedural and computer audit skills. You will be working with a wide range of highly sophisticated systems. A natural leader, you will have the authority and credibility to influence policy, and the diplomacy to ensure that change is readily accepted.

In return, you can look forward to the career prospects we would expect from such a high profile role in one of the UK's most innovative Building Societies. Full relocation assistance will be provided where appropriate.

Please apply with full C.V. in confidence to: Ms. Philippa Harrison, Personnel Controller, Britannia Building Society, P.O. Box 20, Newton House, Leek, Staffordshire ST13 5RG.



Britannia Building Society is an equal opportunities employer.



Bankers Trust Company

Experienced Product Accountants

Substantial Salary + Car + Bank Benefits

Bankers Trust investment banking and trading division has an established reputation for creativity and innovation across a wide range of businesses. They are now seeking to strengthen their Financial Control group with outstanding accountants who have worked in at least one of the following product areas:

- ◆ Equity Derivatives
- ◆ Funding & Treasury
- ◆ Foreign Exchange

Working for our highly profitable Global Markets businesses they will provide a full accounting service, with international scope, to the sales, trading and operations areas in London.

Ideally candidates will:

- ◆ be graduates with strong accounting skills
- ◆ demonstrate strong analytical and numerical skills

- ◆ have at least two years' experience working with Traders
- ◆ have excellent communication and influencing skills and developed strong working relationships with both front and back office staff
- ◆ have a background in banking financial control, audit, consultancy or corporate treasury.

These positions offer excellent career opportunities to candidates aged between 28 and 35 who have exceptional potential, are motivated by personal challenges and wish to work for a leading financial institution.

Apply in the first instance to Diane Forrester ACA, Executive Recruitment Division, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH.



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Specialists in financial recruitment

Recently Qualified ACA - International Role

to £30,000 + Car

Our client, a UK Top 100 service-based multinational, is a market leader with an unrivalled record of continued growth and profitability within its sector. This has been achieved by a management team dedicated to pursuing the highest levels of quality throughout the business.

The Group's commitment to continually improve and enhance the financial performance of its international activities has led to a highly visible operational review function being created.

Interfacing directly with the Group's senior finance team, the individual must have outstanding accounting and interpersonal skills, combined with the flexibility to handle an extremely varied role encompassing operational audit,

mainstream accounting and ad hoc projects.

Candidates must have a second European language (French/German/Italian/Spanish), with the maturity and confidence to act on their own initiative and be prepared to travel up to 25% of the year.

This position represents an excellent opportunity for a newly/recently qualified ACA to embark on a commercial career, with a definite career plan which will include the possibility of an overseas posting.

Interested candidates should forward a comprehensive CV to Liam Doran, at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH, or alternatively, fax your details to him on 071-831 2612.



Michael Page Finance

Specialists in financial recruitment

INTERNATIONAL COMPANIES AND FINANCE

Nedlloyd
sells stake
in Nimox to
NV BrabantBy Ronald van der Kroel
in Amsterdam

NEDLLOYD, the transport and shipping group based in the Netherlands, has sold its 15.4 per cent stake in Nimox, a Dutch trading house, to NV Brabant, a venture-capital company.

Nimox, whose trading activities range from car dealerships to sportswear, has annual turnover of around £1400m (\$200m).

Nedlloyd declined to give the sale price, but said the divestment was part of its strategy of selling off several non-core businesses to raise £180m by March 1992. Last month, it announced that it planned to sell its remaining 40 per cent stake in Transavia, a Dutch charter airline, to KLM.

Since early 1991, Nedlloyd has come under intense pressure from its single largest shareholder, Mr Torstein Hagen, a London-based Norwegian investor, to speed up the sale of businesses unrelated to its core activities, shipping and land transport.

Mr Hagen argues that the sale of all non-core businesses would yield £1.7bn for Nedlloyd, which swung into heavy losses last year. Nedlloyd has so far refused to meet Mr Hagen's demand for a seat on its supervisory board.

Statoll plans
offices in Warsaw
and Singapore

By Karen Fossell in Oslo

STATOLL, the Norwegian state oil company, plans to open representation offices in Singapore and Warsaw.

Initially, the Warsaw office will aim to develop business opportunities in the Polish market with a view to opening its first Statoll-branded petrol stations there by 1992. Statoll said that over the past three years it had tripled sales of crude oil and refined products in Poland.

In Singapore, Statoll's office will be a trading unit for crude oil and refined products, enabling it to expand its business to global trading.

Banesto group lifts Urbis holding

By Tom Burns in Madrid

CORPORACION Banesto, the Spanish conglomerate, yesterday increased its equity in one of the country's domestic real estate companies as part of a new investment strategy.

Corporacion, which has recently made several large asset disposals, bought 10 per cent of Urbis, a company developing commercial and industrial estates in Madrid and in southern Spain, from Mr Jacques Hachel, an Argentine-born financier who resigned as Urbis' chairman following the acquisition.

The deal, worth some Ptas4.3bn (\$37.3m), Urbis' current market price, raised the real estate company to 35 per cent.

Last week, the conglomerate, which is controlled by the retail bank Banesto, acquired a 10 per cent of Sanson, a large cement-producer, to raise its shareholding in the company to 47 per cent.

The 4 per cent of Sanson equity had been held by Petrobrás, an oil refining company in which Corporacion had a 24 per cent stake, and which is

now being acquired by British Petroleum. Banesto's conglomerate sold its Petrobrás equity to BP last month, paying the way for the UK group's takeover of the Spanish refinery.

Also sold 10 per cent of its insurance affiliate, Union y Fenix, to France's AGF.

Banesto said Corporacion was in the process of divesting from companies that it did not control, as well as from sectors, such as the oil industry, which were dominated by multinational groups.

The equity purchases in

Urbis and in Sanson were part of Corporacion's strategy of concentrating part of its resources in the construction industry, a sector in which the conglomerate has considerable weight for its controls Agro-

man, one of the leading domestic building contractors.

Mr Mario Conde, chairman of both Banesto and Corporacion, hinted at a reappraisal of the conglomerate's assets at its recent shareholders' meeting. Further disposals and acquisitions are expected after the summer.

Customers had substantially switched from using next day delivery services to economy services which commanded lower margins.

The hotels, vehicles and employment service division also suffered, with pre-tax profits down from \$955,000 to \$502,000. In particular, the company had failed to sell its Ford dealership as part of the strategy to leave car retailing.

A fall in interest earned from the balance of a rights issue helped the fall in investment and insurance income from \$2.51m to \$2.03m.

The communications retailing business continued to make losses rising from \$2.94m to \$4.52m and is not now expected to break even before 1993, Mr Wiggs said.

Mr Wiggs said Securicor's non-cellular, or managed businesses, had suffered from the recession much as expected.

The biggest problem was in the parcels business which accounted for most of the \$5.6m fall to \$4.96m in the security and parcels division.

Cellnet returns dent Securicor profits

By Richard Gourlay in London

SHARES in Securicor, the UK security and parcels delivery company, plunged yesterday after sharply lower-than-expected profits from its 40 per cent stake in Cellnet, the cellular radio telephone operator.

Pre-tax profits in the six months to March fell 56 per cent to £13.47m (\$21.5m) with the largest factor a \$7.7m fall to £15.13m in Securicor's share of Cellnet's pre-tax profits.

After a decade of growth in dividends, including a 46 per cent jump last year, Securicor held its interim dividend at 0.62p. The shares fell 60p to 459p.

Mr Roger Wiggs, the chief executive, said Securicor and the market had been expecting a \$10m greater contribution from Cellnet in year ago.

BT, which controls 80 per

cent of Cellnet, insists that any announcements about the network's performance should originate from it, which had prevented Securicor warning the market as the year progressed.

Cellnet said its under-performance compared with expectations last year was because net additions of subscribers were not as much as expected and the company had led to a 10 per cent lower usage by existing subscribers than a year ago.

The average Cellnet subscriber, of which there are now 520,000, was spending £700 a year, Cellnet said.

Cellnet is also receiving 10 per cent less usage per subscriber than Vodafone, Rascal Telecom's cellular network market leader, because it had

less penetration into the higher value added service sector, Cellnet said. Cellnet only reveals its results when it places them in Companies House up to 11 months after the end of its financial year.

The total connections on the cellular market showed its first monthly fall in April this year. Cellnet says it is closing the gap with Vodafone, which controls 55 per cent of the market, taking 65 per cent of net new additions in the last six months.

Mr Wiggs said Securicor's non-cellular, or managed businesses, had suffered from the recession much as expected.

The biggest problem was in the parcels business which accounted for most of the \$5.6m fall to \$4.96m in the security and parcels division.

full subsidiary of privately owned Interbrew, strengthening its market position.

Interbrew, which produces Stella Artois lager beer, is one of Europe's leading brewers. Consolidated net profit was Bfr2.3bn in 1990 on consolidated turnover of Bfr58.4bn.

Union des Assurances de Paris, the French insurer, and Banque Nationale de Paris have created a joint venture to market UAP's damage insurance products to BNP clients, Reuter reports.

The venture, to be named Natio Assurances, will have initial capital of \$10m (\$800,000) and is equally owned by BNP and UAP.

UAP and BNP, which last year took 10 per cent cross-stakes in each other, already

have an informal pact to sell UAP products through BNP branches.

Immobiliere de Belgique, Belgium's largest property group, intends to acquire fellow Belgian building and property group Monto, by transferring 10 per cent of its capital to the present owner.

Immo said it would pay Monto's current family owner, Mr Thomas De Waele, with 450,000 shares subject to agreement. The shares closed at Bfr3.190 in Brussels yesterday, valuing the deal at about Bfr1.4bn.

Immo's main shareholder is the holding company, Tractebel, which bought 31 per cent this May from Belgium's largest holding company Société Générale de Belgique.

Volvo ends
talks with
E European
producersBy Robert Taylor
in Stockholm

VOLVO Truck Corporation, part of the Swedish auto group, announced yesterday it had decided to terminate talks with Tatra and Liaz, the Czechoslovakian truck manufacturers, over a co-operation agreement.

Discussions have been going on for the past 18 months about areas where the two could work together. However, Volvo said yesterday that "after careful consideration and in-depth analysis" it had decided "not to give priority to a comprehensive engagement with or a possible takeover" of the truck-makers.

This will disappoint Tatra and Liaz, although Volvo said the discussions had been carried out in a positive and constructive atmosphere.

Last year, Volvo, in alliance with Renault of France, failed to acquire a substantial stake in Skoda, the Czechoslovakian state-owned car-maker.

However Volvo - like other truck-makers - is going through a lean period at the moment with the decline in the size of the European truck market over the past 12 months. Despite this, in Germany the company enjoyed an 8 per cent market growth during the first quarter of this year.

Total deliveries of Volvo trucks fell by 14 per cent, or 11,000 units, in the same period. The backlog of orders for trucks was slightly lower at the end of the quarter.

Deutsche Babcock buys state group

DEUTSCHE Babcock, the engineering group, said it had taken over IER Industrie- und Kraftwerksrohrleitungsbau GmbH in eastern Germany, Reuter reports.

Mr Hoyo Schmiedeknecht, the chairman of Babcock's management board, said that IER, a Bitterfeld-based maker of pipes for the power industry, was the 11th state-owned company acquired by the group in the former communist east.

Lucas Industries
warns of 50%
second-half fall

By John Griffiths in London

SIR Tony Gill, chairman of Lucas Industries, used yesterday's evidence of a continuing slump in UK new car sales as a convenient peg on which to hang a warning that Lucas' second-half pre-tax profit will be only about half the £55.3m (\$88.5m) achieved in the six months to January 31.

Implicit in the warning was that, unless the UK's badly depressed automotive sector picks up, further jobs will have to go at Lucas, which has already shed 3,000 in the past 12 months.

Virtually all the jobs have gone in the UK motor component operations, and Sir Tony blames the automotive sector almost entirely for Lucas' problems.

Shares in the automotive-to-aerospace group, which employs 29,000 in the UK after the recent cuts, promptly fell 8p to close at 129p.

The warning about this year's second half follows an interim performance which was itself 31 per cent lower than the pre-tax profit level than in 1990. Turnover on automotive business in the first half fell only slightly, from £742.8m to £725.7m, but the squeeze on margins was reflected in operating profit sinking from £51.5m to £23.4m. Aerospace sales were flat at £338m, as were operating profits of £32m.

However, Lucas is by no means alone in the predicament. Chairman of virtually all the large UK component firms with a heavy dependence on British automotive markets and manufacturers have either already warned of worse times ahead unless

While Sir Tony did not specifically refer to potential job losses yesterday, he has warned elsewhere in the past few days that "if market conditions continue to worsen we will have to take action to ensure our competitiveness".

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Group Expansion sells title

AGEFI, the French financial newspaper, said by Groupe Expansion to its rival, the Cote d'Azur, writes George Graham in Paris.

Groupe Expansion, which also owns the fortnightly business magazine Expansion and the daily Tribune de l'Expansion, will take a 15 per cent stake in the Cote Desfosses, which made pre-tax profits of

FFr28m (\$4.5m) last year.

Agefi, a profitable specialist financial daily with a strong coverage of financial market statistics, is sold on subscription only, with a circulation of around 7,000.

It was acquired by the Expansion group in 1987, along with the Tribune and the stock market weekly La Vie Française.

This announcement appears as a matter of record only.

The approval by the Philippine SEC of this announcement and the issuance by the Philippine SEC of the Certificate of Permit to Sell the Offered Shares are permissive only and do not constitute a recommendation or endorsement by the Philippine SEC of the Offered Shares. AD Resolution 80, Series 1991.

New Issue/June 14, 1991

96,000,000 Class B shares
par value P1.00 per share



AYALA LAND, INC.

(Incorporated as a company with limited liability under the laws of the Republic of the Philippines)

Offer Price P26.00 per Class B share

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FEB Investments, Inc.
Philippine Capital Corporation
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AEA Development Corporation
Citytrust Investment Philippines, Inc.
Equitable Banking Corporation
Multinational Investment Bancorporation
UBP Capital Corporation

Domestic selling agents

Participating Members of the Manila Stock Exchange
Participating Members of Makati Stock Exchange

International managers

I.P. Morgan Securities Asia Ltd.

Baring Brothers & Co., Limited
The Nikko Merchant Bank (Singapore) Limited
Banque Indosuez
DBS Securities Singapore Pte. Ltd.
Smith New Court Far East Limited
Sun Hung International Limited

Jardine Fleming International Inc.
Salomon International
Credit Lyonnais Securities (Asia) Ltd.
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Ayala Corporation

and

Ayala Land, Inc.

The undersigned acted as financial advisor to Ayala Corporation and Ayala Land, Inc., in connection with Ayala Land's initial public offering of Class B shares and its exchange offer for the 74% of the shares of Ayala Property Ventures Corp., held by the public

JPMorgan

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Lex, Page 16

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MURRAY SPLIT CAPITAL TRUST PLC

This advertisement is issued in compliance with the requirements of and has been approved by the Council of the International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("the London Stock Exchange") pursuant to Section 154(1)(a) of the Financial Services Act 1986.
This advertisement contains the terms and conditions of application, notes on the completion of the Application Form(s) and Application Form(s). This advertisement does not contain any information about Murray Split Capital Trust PLC (the "Company") (other than the information set out below) and should therefore be read in conjunction with the Listing Particulars dated 28 July 1991 (the "Listing Particulars") which are available to all members of the Company.
Applications for the Company's Shares and Units should be made to the Council of the London Stock Exchange for all the Zero Dividend Preference Shares ("Preferred Shares"), the Income Shares and the Capital Shares of the Company issued and to be issued pursuant to the Offer to be submitted to the Official List. The Preferred Shares, the Income Shares, the Capital Shares and the Units will be separately dealt in on the London Stock Exchange. It is expected that dealings in each of the Preferred Shares, the Income Shares and the Capital Shares (together the "Shares") and the Units will commence on 20th July 1991.
Definitions set out in the Listing Particulars shall apply to this document unless the context requires otherwise.

MURRAY SPLIT CAPITAL TRUST PLC

(Incorporated in England and Wales under the Companies Act 1985 in 1987 with registered number 2615988)

OFFER FOR SUBSCRIPTION
sponsored and underwritten by
GREIG MIDDLETON & CO. LIMITED
of
6,400,000 Zero Dividend Preference Shares of 10p each at 102.5p per share,
8,000,000 Income Shares of 10p each at 100p per share
and
5,600,000 Capital Shares of 10p each at 100p per share
all payable in full on acceptance

Applications may apply for Shares of any or all classes and in any ratio, or for Units at £25.20 per Unit, each Unit comprising 8 Preferred Shares, 10 Income Shares and 7 Capital Shares. The application list for the Shares now being offered for subscription will open at 10 a.m. on 22nd July 1991 and may be closed at any time thereafter. The procedures for application and Application Forms are set out below. Completed Application Forms must be received by Clydesdale Bank PLC, Corporate Investment Services, 30 Lombard Street, London EC3V 9BB by not later than 10.00 a.m. on 22nd July 1991.

Murray Split Capital Trust PLC is a new split capital investment trust formed to provide shareholders with three different investment choices from the same portfolio: Income Shares, designed to provide high income; Preferred Shares, for pre-determined capital growth; and Capital Shares, providing a highly geared investment in the residual capital value of the Company's net assets. The Company, which has a projected life of approximately seven years until 1998, will be managed by Murray Johnston Limited.

Availability of Listing Particulars
Listing Particulars are included in the Companies Fitch Service available from the London Stock Exchange. Copies of the Listing Particulars may be obtained by collection only during usual business hours up to and including 9th July 1991 from The Company Announcements Office at 46-50 Finsbury Square, London EC2A 2EL and during usual business hours on any weekday (Saturday and public holidays excepted) up to and including 19th July 1991 from the registered office of the Company at 30 Coleman Street, London EC2R 5AN and from:

Greig Middleton & Co. Limited
64 White Horse Lane
London EC2A 2EL
Murray Johnston Limited
7 West Nile Street
Glasgow G1 2PX
Greig Middleton & Co. Limited
70 Wellington Street, Glasgow G2 6UD
Clydesdale Bank PLC
30 Lombard Street
Glasgow G1 9BB

Greig Middleton & Co. Limited is a member of the London Stock Exchange and the Securities and Futures Authority. Murray Johnston Limited is a member of I.M.C.O.
5th July 1991.

Terms and Conditions of Application for Shares and Units

- The Company issued by the acceptance of applications under the Offer will be conditional upon (a) the completion of the Listing Particulars, the Income Shares and the Capital Shares issued and to be issued under the Offer, to the Official List of the London Stock Exchange and such admission becoming effective in accordance with the London Stock Exchange's rules by no later than 20th July 1991 (or such later date, not being later than 13th August 1991, as the Company, the Manager and Greig Middleton may agree) and (b) the Offer for Subscription Agreement referred to in Section 8 of Part III becoming unconditional and not being terminated in accordance with its terms.
- The right is reserved to reject all cheques and bankers' drafts for payment on receipt by 22nd July 1991 and to retain certificates and surplus application money pending clearance of successful applicants' cheques. The right is also reserved to reject in whole or in part, or to scale down or limit, any application (but on the basis that applications on Unit Application Forms shall be subject to scaling down only in the Offer ratio of 8 Preferred Shares: 10 Income Shares: 7 Capital Shares).
- If any application is not accepted in whole, or is accepted in part only, or if any contract entered by acceptance does not become unconditional, the application money, or, in the case of a cheque, the balance thereof will be returned without interest (such interest being retained for the benefit of the Company) by returning the applicant's cheque or banker's draft or by crossed cheque in favour of the face-named applicant, through the post to the end of the proceeds) entering in the account. In the meantime, application money will be retained by Clydesdale Bank PLC in a separate account.
- By completing and delivering the Application Form(s), you:
 - offer to subscribe for the number of Preferred Shares and/or Income Shares and/or Capital Shares and/or Units specified in your Application Form(s) (for each class of Shares and/or Units your application is accepted) at the Offer Price and on the terms of, and subject to, the conditions set out in this document, including these terms and conditions, and subject to the Memorandum and Articles of Association of the Company;
 - agree that, in consideration of the Company agreeing that it will not prior to 13th August 1991 offer securities for subscription to any person other than by means of the procedures referred to in this document, your application may not be withdrawn until 13th August 1991 and that this paragraph shall constitute a collateral contract between you and the Company which will become binding upon dispatch by post to or, in the case of delivery by hand, on receipt by Clydesdale Bank PLC of your Application Form(s);
 - warrant that the statements accompanying your Application Form(s) will be honoured as true and correct and that if it is not so honoured the Company may (without prejudice to any other rights it may have) void the agreement to issue Shares and may take steps to issue other securities, in which case you will not be entitled to any refund or payment in respect thereof;
 - agree that, in respect of those Shares and/or Units for which your application has been received and in the event of acceptance of your application, you shall be deemed to have agreed to accept the terms of the Application Form(s) by notification to the London Stock Exchange of the basis of allocation (in which case acceptance shall be on that basis) or (b) by notification of acceptance of your application to Clydesdale Bank PLC;
 - agree that any cheques or bankers' drafts or any money remitted to you may be retained by Clydesdale Bank PLC pending clearance of your remittance and that such money will not bear interest;
 - authorise Clydesdale Bank PLC to send (a) fully paid definitive share certificates and/or a fully paid receipt for the Shares and/or Units to you or to any other person named by you in the Application Form(s) and (b) to sign any documents or to execute any documents or to do any act or thing necessary to give effect to the application of your Shares and/or Units on the case may be, by which your application is accepted and/or crossed cheque for any money remitted, by post to the address of the person (or in the case of joint holders the first-named person) named as an applicant in the Application Form(s);
 - warrant that, if you sign (an) Application Form(s) on behalf of someone else or on behalf of a corporation, you have due authority to do so on behalf of that person or corporation and to endorse your power of attorney or a copy thereof on the Application Form(s) by a solicitor, where that is required by the "Notes on how to Complete the Application Form(s)";
 - agree that all applications, acceptance of applications and contracts resulting therefrom under the Offer shall be governed by and construed in accordance with the law of England and that you submit to the jurisdiction of the English courts and agree that nothing shall limit the right of the Company to bring any action, suit or proceedings arising out of or in connection with any such application, acceptance and contract in any other manner permitted by law or in any court of competent jurisdiction;
 - confirm that in making such application you are not relying on any information or representation in relation to the Company other than those contained in this document and accordingly you agree that no person responsible solely or jointly for this document, or any part thereof, shall have any liability for any such information or representation;
 - authorise Clydesdale Bank PLC or Greig Middleton or any person authorised by them, as your agent, to do all things necessary to effect registration of your Shares, including those contained within Units, subscribed by you into your name(s) and authorise any representative of Clydesdale Bank PLC or of Greig Middleton to execute any documents required therefor;
 - confirm that you have read and understood the Listing Particulars and that you have had notice of all information and representations concerning the Company and the Shares and Units contained therein;
 - confirm that you have reviewed the Listing Particulars in paragraph (b) below;
 - warrant that you are not under the age of 18;
 - agree that all documents and cheques sent by post, by or on behalf of the Company or Greig Middleton, will be sent at the risk of the person(s) named therein under the Offer;
 - confirm that you have read and understood the Listing Particulars and that you have had notice of all information and representations concerning the Company and the Shares and Units contained therein;
 - agree that your application for Shares and/or Units will remain valid even if you attempt to purchase for a PEP which is subsequently voided or set aside; and
 - agree that your Application Form(s) shall be subject to the Company and Greig Middleton.No person receiving a copy of this document or (an) Application Form(s) in any territory other than the United Kingdom may treat the same as constituting an invitation or offer to him, nor should he in any event

- one such Application Form(s) unless, in the relevant territory, such an invitation or offer could lawfully be used without contravention of any registration or other legal requirements. It is the responsibility of any person outside the United Kingdom wishing to make (an) application(s) to satisfy himself as to full observance of the laws of any relevant territory in connection therewith, including obtaining any required governmental or other consents, observing any other formalities requiring to be observed in such territory and paying any taxes, transfer or other taxes required to be paid in such territory.
- The Shares and Units have not been and will not be registered under the United States Securities Act of 1933 and, subject to certain exceptions, may not be offered or sold in the United States. In addition, the Company has not been and will not be registered under the United States Investment Company Act of 1940, as amended. This Manager will not be registered under the United States Investment Advisers Act of 1940, as amended. This Manager will not be registered under the United States Securities Act of 1933, as amended.
- The dates and times referred to in these Terms and Conditions of Application may be altered by the Company so as to be consistent with the Offer for Subscription Agreement (as the same may be altered from time to time in accordance with its terms).
- The basis of allocation will be determined by the Company. The right is reserved notwithstanding the basis as determined to reject in whole or in part, or to scale down or limit, any application (but on the basis that applications on Unit Application Forms will only be scaled down in the Offer ratio of 8 Preferred Shares: 10 Income Shares: 7 Capital Shares). The right is reserved to treat as invalid any application not in all respects completed in accordance with the instructions accompanying the Application Form(s).

Notes on how to Complete the Application Form(s)

- You must complete a SEPARATE APPLICATION FORM for each of the classes of Shares which you wish to apply for (filing any or all, as the case may be, of Forms A, B and/or C) and/or for Units (Form D) in accordance with the instructions set out below:
- Fill in Box 1 (in figures) of Form A, B and/or C the number of Shares for which you are applying and/or in Box 1 (in figures) of Form D the number of Units for which you are applying.
Applications on Application Forms for Shares of any class must be for a minimum of 500 Shares of the relevant class or in the case of the following multiples of Shares of that class:

from 500 to 1,000 Shares	in multiples of 100 Shares
from 1,000 to 10,000 Shares	in multiples of 1,000 Shares
from 10,000 to 50,000 Shares	in multiples of 5,000 Shares
above 50,000 Shares	in multiples of 10,000 Shares

Applications on Application Forms for Units must be for a minimum of 20 Units or in the case of the following multiples of Units:

from 20 to 40 Units	in multiples of 4 Units
from 40 to 400 Units	in multiples of 40 Units
from 400 to 2,000 Units	in multiples of 200 Units
above 2,000 Units	in multiples of 400 Units
 - Insert in Box 2 (in figures) the amount of your cheque or banker's draft.
The amount inserted in Box 2 should be equal to the number of Shares of the relevant class or Units which you are applying for multiplied by the Offer price of:

100p per Income Share, and 100p per Capital Share and 102.5p per Preferred Share; and
£25.20 per Unit.
 - Insert your full name and address in BLOCK CAPITALS in Box 3.
 - Sign and date the Application Form(s) in Box 4.
The Application Form(s) must be signed by another person on your behalf (whether on behalf of any joint applicant(s) if authorised to do so, but the power(s) of attorney for a copy must be enclosed daily certified by a solicitor) or for(s) of authority must be enclosed for inspection. A corporation should sign under the hand of a duly authorised official whose representative capacity must be stated.
 - You must sign a separate cheque or banker's draft to each completed Application Form in Box 5. Your cheque(s) or banker's draft(s) must be payable to "Clydesdale Bank PLC" (the "payable") payable on application shown in Box 2 on the relevant Application Form, should be crossed "Not Negotiable" and should be sent to Clydesdale Bank PLC, Corporate Investment Services, 30 Lombard Street, London EC3V 9BB.
No receipt will be issued for this payment.
Your cheque(s) or banker's draft(s) must be drawn in sterling on an account or a branch (which must be in the United Kingdom, the Channel Islands or the Isle of Man) of a bank which is either a member of the London or Scottish Clearing Houses or which has arranged for its cheques and banker's drafts to be presented for payment through the Clearing Houses and must bear the appropriate sort code number in the top right-hand corner. An Application Form may be accompanied by (a) cheque(s) drawn by a person other than the applicant(s) but any money to be returned will be sent by crossed cheque to the person named in Box 3.
A separate cheque or banker's draft must accompany each Application Form.
 - You may apply jointly with up to three other persons except in respect of applicants taking out a PEP. You must then arrange for the Application Form(s) to be completed by or on behalf of each joint applicant. Their full names and addresses should be inserted in BLOCK CAPITALS in Box 6.
 - Box 7 must be signed by or on behalf of each joint applicant (other than the first applicant who should complete Box 3 and sign Box 4).
You must send the completed Application Form(s) by post, or deliver it, to, Clydesdale Bank PLC, Corporate Investment Services, 30 Lombard Street, London EC3V 9BB, so as to arrive not later than 10.00 a.m. on 22nd July 1991.
If you post your Application Form(s) you are recommended to use first class post and to allow at least two business days for delivery.

FORM A
PREFERRED SHARES APPLICATION FORM
MURRAY SPLIT CAPITAL TRUST PLC

IMPORTANT: Before completing this form you should read the notes set out above.

All applicants must complete boxes 1-5

I/We offer to subscribe for Preferred Shares at 102.5p each See Note 1 **1**

In Murray Split Capital Trust PLC, on the terms and subject to the conditions of application set out above

and I/we attach a cheque or banker's draft for the total amount payable of: £ See Note 2 **2**

PLEASE USE BLOCK CAPITALS

Mr/Ms/Miss or Title Forename(s) (in full) See Note 3 **3**

Surname

Address (in full)

Postcode

Dated 1991 Signature See Note 4 **4**

☐ Pin your cheque or banker's draft for the amount shown in Box 2 made payable to "Clydesdale Bank PLC" and crossed "Not Negotiable", and send to Clydesdale Bank PLC, Corporate Investment Services, 30 Lombard Street, London EC3V 9BB. See Note 5 **5**

Boxes 6 and 7 must only be completed in the case of joint applicants.

Mr/Ms/Miss or Title	Mr/Ms/Miss or Title	Mr/Ms/Miss or Title	See Note 6 6
Forename(s) (in full)	Forename(s) (in full)	Forename(s) (in full)	
Surname	Surname	Surname	
Address (in full)	Address (in full)	Address (in full)	
Postcode	Postcode	Postcode	
Signature	Signature	Signature	See Note 7 7

For official use only

A. Acceptance Number	D. Amount Payable (p)
B. Shares Allotted	E. Amount Returned (p)
C. Amount Received (p)	F. Returned Cheque No.

FORM B
INCOME SHARES APPLICATION FORM
MURRAY SPLIT CAPITAL TRUST PLC

IMPORTANT: Before completing this form you should read the notes set out above.

All applicants must complete boxes 1-5

I/We offer to subscribe for Income Shares at 100p each See Note 1 **1**

In Murray Split Capital Trust PLC, on the terms and subject to the conditions of application set out above

and I/we attach a cheque or banker's draft for the total amount payable of: £ See Note 2 **2**

PLEASE USE BLOCK CAPITALS

Mr/Ms/Miss or Title Forename(s) (in full) See Note 3 **3**

Surname

Address (in full)

Postcode

Dated 1991 Signature See Note 4 **4**

☐ Pin your cheque or banker's draft for the amount shown in Box 2 made payable to "Clydesdale Bank PLC" and crossed "Not Negotiable", and send to Clydesdale Bank PLC, Corporate Investment Services, 30 Lombard Street, London EC3V 9BB. See Note 5 **5**

Boxes 6 and 7 must only be completed in the case of joint applicants.

Mr/Ms/Miss or Title	Mr/Ms/Miss or Title	Mr/Ms/Miss or Title	See Note 6 6
Forename(s) (in full)	Forename(s) (in full)	Forename(s) (in full)	
Surname	Surname	Surname	
Address (in full)	Address (in full)	Address (in full)	
Postcode	Postcode	Postcode	
Signature	Signature	Signature	See Note 7 7

For official use only

A. Acceptance Number	D. Amount Payable (p)
B. Shares Allotted	E. Amount Returned (p)
C. Amount Received (p)	F. Returned Cheque No.

FORM C
CAPITAL SHARES APPLICATION FORM
MURRAY SPLIT CAPITAL TRUST PLC

IMPORTANT: Before completing this form you should read the notes set out above.

All applicants must complete boxes 1-5

I/We offer to subscribe for Capital Shares at 100p each See Note 1 **1**

In Murray Split Capital Trust PLC, on the terms and subject to the terms and conditions of application set out above

and I/we attach a cheque or banker's draft for the total amount payable of: £ See Note 2 **2**

PLEASE USE BLOCK CAPITALS

Mr/Ms/Miss or Title Forename(s) (in full) See Note 3 **3**

Surname

Address (in full)

Postcode

Dated 1991 Signature See Note 4 **4**

☐ Pin your cheque or banker's draft for the amount shown in Box 2 made payable to "Clydesdale Bank PLC" and crossed "Not Negotiable", and send to Clydesdale Bank PLC, Corporate Investment Services, 30 Lombard Street, London EC3V 9BB. See Note 5 **5**

Boxes 6 and 7 must only be completed in the case of joint applicants.

Mr/Ms/Miss or Title	Mr/Ms/Miss or Title	Mr/Ms/Miss or Title	See Note 6 6
Forename(s) (in full)	Forename(s) (in full)	Forename(s) (in full)	
Surname	Surname	Surname	
Address (in full)	Address (in full)	Address (in full)	
Postcode	Postcode	Postcode	
Signature	Signature	Signature	See Note 7 7

For official use only

A. Acceptance Number	D. Amount Payable (p)
B. Shares Allotted	E. Amount Returned (p)
C. Amount Received (p)	F. Returned Cheque No.

FORM D
UNITS APPLICATION FORM
MURRAY SPLIT CAPITAL TRUST PLC

IMPORTANT: Before completing this form you should read the notes set out above.

All applicants must complete boxes 1-5

I/We offer to subscribe for Units at £25.20 each See Note 1 **1**

In Murray Split Capital Trust PLC, on the terms and subject to the conditions of application set out above

and I/we attach a cheque or banker's draft for the total amount payable of: £ See Note 2 **2**

PLEASE USE BLOCK CAPITALS

Mr/Ms/Miss or Title Forename(s) (in full) See Note 3 **3**

Surname

Address (in full)

Postcode

Dated 1991 Signature See Note 4 **4**

☐ Pin your cheque or banker's draft for the amount shown in Box 2 made payable to "Clydesdale Bank PLC" and crossed "Not Negotiable", and send to Clydesdale Bank PLC, Corporate Investment Services, 30 Lombard Street, London EC3V 9BB. See Note 5 **5**

Boxes 6 and 7 must only be completed in the case of joint applicants.

Mr/Ms/Miss or Title	Mr/Ms/Miss or Title	Mr/Ms/Miss or Title	See Note 6 6
Forename(s) (in full)	Forename(s) (in full)	Forename(s) (in full)	
Surname	Surname	Surname	
Address (in full)	Address (in full)	Address (in full)	
Postcode	Postcode	Postcode	
Signature	Signature	Signature	See Note 7 7

For official use only

A. Acceptance Number	D. Amount Payable (p)
B. Shares Allotted	E. Amount Returned (p)
C. - Completed:	F. Amount Returned (p)
Preferred Shares	G. Returned Cheque No.
Income Shares	
Capital Shares	

INTERNATIONAL COMPANIES AND FINANCE

Northwest Airlines plans to bid for stake in Qantas

By Kevin Brown in Sydney

NORTHWEST Airlines, the fourth largest US airline, today confirmed its intention to bid for a stake in Qantas, the government-owned Australian carrier which is partially privatised.

The announcement, Sydney by Mr Al Checchi, Northwest's co-chairman, followed the inauguration earlier this week of Northwest services from Los Angeles to Sydney via Honolulu.

Mr Checchi said Northwest would file a formal expression of interest with the Australian government next week. Informal talks have already been held with Mr Ralph Willis, the finance minister.

The government wants to sell 49 per cent of Qantas, subject to a ceiling of 35 per cent on total foreign ownership and 25 per cent on individual holdings.

Mr Willis expects to place an initial 35 per cent with two or more foreign airlines later this year, followed by a domestic flotation of the remaining 14 per cent stake next year.

The sale is part of a programme of federal government asset sales which also includes 100 per cent of Australian Air-



Ralph Willis: has held talks with Northwest.

lines, the largest domestic airline, and the government-owned Commonwealth Bank.

Mr Willis is one of several foreign airlines which have expressed an interest in Qantas, including Singapore Airlines, Japan Air Lines and United Airlines. The US, British Airways and Lufthansa of Germany were initially regarded as strong bidders, but their interest is thought to have cooled.

Northwest's extensive Pacific routes, and is keen to expand in the Pacific region.

Mr Checchi raised the possibility that Qantas might eventually take a cross-shareholding in Northwest, which is 20 per cent owned by KLM Royal Dutch Airlines of the Netherlands. He said such a cross-shareholding would create a global partnership spanning North America, Europe and the Pacific.

Mr Checchi said Northwest would not want to be a passive shareholder in Qantas, but stressed the airline would retain its independent management and Australian character.

Northwest had earlier suggested its bid for a stake in Qantas might be made jointly with the Brewster Group, formerly Elders IXL, which owns a 10 per cent stake in Northwest acquired by Mr John Elliott, Northwest's chairman.

However, Brewsters ruled out a joint bid and indicated that its Northwest stake was for sale as part of its strategy of disposing of non-core assets in order to refocus as a pure brewing group.

Molson to focus on expansion in US

By Bernard Simon in Toronto

MOLSON, the diversified Canadian brewer, will focus in the year ahead on cutting costs in its domestic operations and expanding its penetration of the US beer market, shareholders were told at the annual meeting yesterday.

Molson Breweries, a joint venture with Foster's Brewing of Australia, is Canada's largest brewer and the second biggest supplier of imported beers in the US with a 17 per cent market share.

But Molson's ambitions for a major overseas brewing acquisition were dented last year by the financial problems of Foster's parent, Harbin Holdings, and its subsequent link with the Japanese brewer Asahi.

Molson has subsequently written off its 6 per cent equity stake in Harbin and an indemnity it provided for C\$112m (US\$97.3m) of the Australian group's debt.

Mr Mickey Cohen, the company's chief executive, made no mention yesterday of international brewing acquisitions. Instead, the presentation to shareholders dealt at length with the recent purchase by Molson's cleaning services subsidiary, Diversy Corp, of Cincinnati-based DuBois Chemicals, the US's second biggest cleaning and sanitising company.

Mr Cohen said that, despite the recession, Molson expects to post its sixth successive year of improved operating profits in fiscal 1992. He said that retail businesses, which also include a chain of hardware stores, showed some signs of recovery in June.

The Harbin provisions pushed Molson to a C\$38.7m net loss in the year to March 31, but earnings excluding extraordinary items rose by 11 per cent to C\$118.5m.

Mr Cohen said after the meeting he expected earnings in the current year to be higher than fiscal 1991's C\$3.32 a share before charges, despite a "tough first quarter".

The Molson executive would not elaborate on the earnings outlook.

El Al wants to spread its wings

Efforts to privatise the airline have been revived, writes Paul Betts

PROFITABLE airlines have become a rare sight these days. Savaged by the collapse of air travel during the Gulf war, the economic recession and higher fuel prices, even some of the strongest international airlines have been swimming in a sea of red ink this year.

It is therefore all the more surprising to find one airline, based in the Middle East, confidently expecting to report higher profits this year, not only compared with last year but also to the boom year of 1989.

Mr Rafi Hariv, president of El Al Israel Airlines, said in a recent interview in London he expected the Israeli state-owned carrier to report a profit of more than \$20m this year. This would be a considerable improvement on last year's \$14m earnings, which were 40 per cent down on 1989 profits of \$24m.

Mr Hariv said he felt it was an achievement to have ended last year in the black and reflected the airline's fast response to changing political and economic circumstances in the Middle East.

Within three weeks of Iraq's invasion of Kuwait last August, El Al launched a restructuring programme to adapt the airline to the new crisis situation. This involved laying off 700 part-time employees and converting several of the airline's Boeing 747 jumbos from passenger to cargo aircraft. This new fleet structure helped the airline stay in the black last year, Mr Hariv said.

But the real crunch for the airline industry came during the first two months of this year when hostilities erupted in the Gulf. "During those two months, incoming traffic to



Rafi Hariv: a speedy restructuring programme helped the airline stay in the black last year.

Israel dropped by 95 per cent compared with normal levels, while outgoing traffic went down slightly. Overall, traffic to and from Israel went down by more than 50 per cent," Mr Hariv said.

However, the total traffic decline for El Al was contained at around 15 to 20 per cent compared with the same period the previous year. All other carriers, except one small US airline, Tower Air, interrupted their services to Israel. This gave El Al virtually 100 per cent of the Israeli commercial airline market instead of its traditional 50 per cent share.

At the same time, the decline in passenger traffic was partly offset by increased cargo traffic. "We came out of January

and February at about the same level as last year. We normally lose money during these months and although we lost money, we did not lose more than usual," the El Al president said.

The second quarter of this year has turned out to be better than last year's second quarter, with traffic recovering strongly during Easter and Passover. Mr Hariv expected the airline to break even in the first half of this year. "If we break even in the first half, we will have a good year because the second half is traditionally our strong earnings period," he said.

El Al's better-than-average performance has now revived efforts to privatise the airline.

The Israeli government decided two years ago to privatise El Al, but the plans were put on ice following the Middle East crisis last year.

Mr Hariv said privatisation would benefit the airline by improving management decision-making and by providing most of the \$1.5bn of capital the airline will require during the next 10 years to re-equip and modernise its fleet. The airline is currently considering the acquisition of new wide-body aircraft and is looking at the new Boeing 777 as well as its rivals, the McDonnell Douglas MD11 and the Airbus A350-300.

Privatisation is expected to involve a first phase in which the government would probably float a 49 per cent minority stake in the airline. Mr Hariv said El Al had also attempted to merge with some European carriers. But this had proved unsuccessful. He said that many European and other international carriers flying into or over Arab countries are clearly reluctant to get too close to El Al.

After expanding rapidly into eastern Europe during the last four years, El Al is now interested in entering the Asia-Pacific market.

Even though the airline would have to circumvent the Arabian peninsula and fly either over the Soviet Union or across the Indian Ocean, Mr Hariv believed there was market demand for direct services from Israel to the Far East.

Commenting on the difficulties of starting up services to the Far East, Mr Hariv remarked: "The airline industry has always been interesting and challenging, but always a little more so for Israel."

Receivers take control of main asset of Dallhold Investments

By Kevin Brown

DALLHOLD Investments, Mr Alan Bond's family company, appeared to be crumbling yesterday after receivers appointed by a syndicate of creditors took control of its main asset.

The creditors - Hongkong and Shanghai Banking Corporation, Bank of New Zealand and Tricountdown Australia - lent Dallhold US\$300m to finance its share of the development of a nickel mine at Greenvale, Queensland, and a refinery at Townsville.

Dallhold's 73 per cent stake in the project - the Queensland Nickel Joint Venture - was held through three subsidiaries of which Mr Bond and his son Craig were directors.

Mr David Crawford, the

KPMG Post Merger accountant appointed receiver/manager of the three companies, said Mr Bond and his son had been removed from the board, with another director.

Mr Crawford said the government's 26 per cent stake in the joint venture was not affected by the receivership. Local management of the mine and refinery will remain unchanged. But the receivership could complicate negotiations over nickel imports required to keep the Townsville refinery open after the Greenvale mine's reserves expire in 1993.

The state government has proposed an A\$50m (US\$37.1m) deal to provide port facilities for nickel imports at Town-

sville, under which Dallhold would be required to finance spending of A\$100m.

Mr J.N. Taylor Holdings, which claims it is owed more than A\$100m by Dallhold, said it would ask the federal court to appoint a provisional liquidator.

Dallhold's remaining assets include a number of art, property and investments, shareholdings in a number of companies, including a 66 per cent stake in Bond Corporation, once the quoted mining of the Bond group.

The Bond Corp stake will be diluted to around 5 per cent under a debt-for-equity swap being negotiated by the company with its creditors, mostly European bondholders.

Jabiluka sale hits Pancontinental shares

By Kevin Brown

SHARES in Pancontinental Mining, the Australian mining group, were pushed down by 11 per cent yesterday following the sale of its Jabiluka uranium and gold deposit.

Analysts said the market's main concern was that Pancontinental's leading shareholders would sell their stock, leading to instability in the company's share register.

Pancontinental sold Jabiluka to North Broken Hill (Peko) on Wednesday for A\$125m (US\$93.1m) after conceding defeat in an eight-year battle for government permission to develop the deposit.

North plans to develop Jabiluka jointly with its nearby Ranger uranium mine, but has

indicated it will not challenge the government's policy of uranium enrichment in Australia.

Mr Bill Hawke, the Labor prime minister, yesterday ruled out a special aid for the development of Pancontinental. However, the Liberal opposition has said it will allow a free market in uranium mining if it wins the 1993 election.

Pancontinental shares fell 18 cents to a record low of 58 cents in early trading on the Australian stock exchange, before staging a weak recovery to close at 66 cents.

The future of several large shareholdings remains unclear in the wake of the Jabiluka sale, including stakes held by North (35.6 per cent), Cogema,

the French state-owned uranium group (14.3 per cent), and Degussa, the German industrial group (14 per cent).

Analysts said there was also concern that the large shareholders would be unwilling to approve the sale of Jabiluka, which was Pancontinental's main asset.

Reserves of more than 300,000 tonnes of uranium oxide and 14 tonnes of gold, and has the potential to become one of the world's largest producers of low-cost uranium.

The orebody was discovered by Pancontinental in 1971, but its sale has appeared inevitable in recent weeks to reduce debts of around A\$500m built up as

the company diversified into magnesite and metal mining.

The company's hopes that Jabiluka might be developed in the short-term disappeared when Labor's biannual policy conference failed to debate moves to relax government policy, which limits uranium production to three named mines.

Pancontinental has been undergoing a reconstruction since February, when Mr Tony Grey, chairman and founder, stepped down as chief executive after a review by Rothchild Australia, the merchant bank, which recommended a restructuring of nearly A\$500m.

Uncertain outlook for CSR

CSR, the Australian sugar and building materials group, said profit from its aluminium and sugar businesses could be slashed by A\$50m less than last year. This year is therefore likely to be particularly difficult, he added.

CSR reported a net profit of A\$325.5m in the year to March 31 against A\$406.9m in 1989-90.

However, the outlook for building materials in Australia, which contributed A\$114.5m to 1990-91 profit, was a little brighter.

"It is reasonable to expect a modest improvement in the second half of 1991 if lower housing starts are followed by a recovery for building

and construction materials," Mr Burgess said.

He said that acquisitions of plants should lead to revenue and profit growth, but that the return to normal by 1993.

Mr Burgess said CSR had underestimated the severity and length of the recession, and had been a little slow to adjust to it, but the company was financially sound.

Net borrowings were cut by A\$125m to A\$1.25bn in March 31 from a year earlier and gearing fell to 33 per cent from 32.9 per cent. The company has planned for about A\$50m in capital expenditure this year, up from A\$452.7m last year.

Benelux Int'l to offer 25% of shares to public

BENELUX International, a magnetic data storage products maker, is making an initial offer of 25 per cent of its shares to the public to raise HK\$570m (US\$73m). AP-D reports from Hong Kong.

The issue of 58m new shares, underwritten by CEF Capital and Daiwa Securities, is priced at HK\$1.01.

Benelux is a projected profit of HK\$35m for last year ended March 31, the price represents a price/earnings ratio of 11 times.

The offer closes Friday and trading in the shares is expected to begin on July 25.

Notice to holders of International Depositary Receipts in respect of ordinary shares of US\$1.500 each in

THE MALAYSIA CAPITAL FUND LIMITED

Notice is hereby given that the first Annual General Meeting of the Shareholders of The Malaysia Capital Fund Limited (the "Company") will be held at Capella Hotel, Harbour Drive, George Town, Grand Cayman, Cayman Islands, British West Indies on 31st July 1991 at 10:00 a.m. when the ordinary business as set out in the Notice of the said meeting set out above will be transacted.

Holders of International Depositary Receipts ("IDRs") representing the ordinary shares of US\$1.500 each in the Company (the "Shares") should note the following:

- Holders of IDRs have no right in their capacity as such to attend, vote or speak at the Meeting referred to above.
- Holders of IDRs may instruct in writing Morgan Guaranty Trust Company of New York (the "Depositary") as to the exercise of the voting rights (if any) attributable to the Shares. The Depositary will endeavour, so far as is practicable and subject to any applicable provisions of law or of the Memorandum and Articles of Association of the Company, to exercise such voting rights in accordance with such instructions.
- Instructions given to the Depositary shall be in writing and shall not be valid unless there shall be delivered at the addresses specified below (through the office of the Depositary) a copy of the instructions for which such instruction is given (i) in accordance with an agent of the Depositary to the effect that such IDR has been deposited with it and is to be held in a blocked account until after the time at which the voting rights in respect of which the instructions have been given may be exercised.
- If, prior to 30th July 1991, no instructions are transmitted in accordance with (c) above to the Depositary with respect to the voting of any Shares at the Meeting referred to above, the Depositary shall use its best endeavours to give a discretionary proxy to a person nominated by the Company in respect of such voting rights.
- Copies of the Notice of the Annual General Meeting issued by the Company to shareholders, dated 12th June 1991 containing details of the Resolutions to be proposed at the annual General Meeting; (b) the Annual Report of the Company for the period ended 31st March, 1991; (c) the Memorandum and Articles of Association of the Company and (d) the Deposit Agreement dated 5th March, 1990 are available for inspection by holders of IDRs at the offices specified below, during normal business hours on any business day up to and including the day of the Meeting. Copies of the said Meeting and of forms of voting instruction to the Depositary may be obtained by holders of IDRs from the offices specified below.

Depositary: Morgan Guaranty Trust Company of New York
One Wall Street
New York, New York 10038
B-1040 Brussels

Agents: Morgan Guaranty Trust Company of New York
1, Angel Court, London EC2R 7AE
30, Stock Exchange, Zurich 8002
46, Meistrasse, D-6000 Frankfurt-am-Main

Date: 12 June 1991

JP Morgan

Notice of Annual General Meeting of the Shareholders of

THE MALAYSIA CAPITAL FUND LIMITED

Notice is hereby given that the first Annual General Meeting of the Shareholders of The Malaysia Capital Fund Limited (the "Company") will be held at Capella Hotel, Harbour Drive, George Town, Grand Cayman, Cayman Islands, British West Indies on 31st July 1991 at 10:00 a.m. when the following ordinary business will be transacted:

- To receive and consider the Financial statements of the Company and the report of the Directors and the Auditors for the period from 31st March 1990 to the date of the Company's incorporation to 31st March 1991.
- To declare a final dividend.
- To appoint Directors.
- To appoint Auditors for the coming year and to authorize the Directors to fix their remuneration.
- To transact any other business which may be properly transacted at an annual general meeting.

By Order of the Board
Preston, Holding & Preston (Cayman) Ltd
Secretary

Date: 12th June 1991

Registered office: Capella Hotel
Harbour Drive
George Town, Grand Cayman
Cayman Islands, British West Indies

Notes:

- Proxy forms may be deposited at Preston, Holding & Preston N.V., Rokin 55, 1012 KK Amsterdam, The Netherlands, Attn: Mr F. H. B. van der Meulen, Merchant Banking Department, no later than the time specified above for the holding of the meeting.
- Proxies need to be members of the Company.
- No Director of the Company has a contract of service with the Company.

JP Morgan

FT FINANCIAL TIMES CONFERENCES

WORLD MOTOR

Frankfurt
11 & 12 September 1991

Speakers taking part include:

Mr Robert C Stempel
General Motors Corporation

Mr L Lindsey Halstead
Ford of Europe Incorporated

Dr Carl H Hahn
Volkswagen AG

Mr Yutaka Kume
Nissan Motor Co. Ltd

Mr Jürgen Hubbert
Mercedes-Benz AG

Mr Martin Bangemann
Commission of the European Communities

Mr Junji Numata
Toyota Motor Europe Marketing & Engineering/Toyota Motor Manufacturing (UK) Limited

Ing Paolo Cantarella
Fiat Auto SpA

Mr Alfred Moustacchi
Régie Nationale des Usines Renault

Mr Bernd Pischetsrieder
BMW AG

Mr Robert A Lutz
Chrysler Corporation

Mr Chung, Se Yung
Hyundai Business Group

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HB

Blair decides to retire as Nova chairman

By Robert Gibbens in Montreal

Mr ROBERT BLAIR, who built up a small Alberta pipeline company into a large gas transmission, oil and gas and petrochemical group, has decided to retire as chairman of Nova.

The move would provide for "timely succession," he said.

Mr Blair, aged 61, the son of a famous engineer who headed Bechtel Canada for many years, wants to split Nova into a separate regulated gas transmission company and a petrochemical company.

Each company would have its own chief executive. The restructuring is aimed at helping to finance of pipeline expansion and deal with a period of low petrochemical prices.

Mr Blair's impending retirement was announced in the prospectus for Nova's C\$205m (US\$178.2m) equity issue.

Nova's 1988 acquisition of Polysar for nearly C\$20m was Mr Blair's most controversial move.

Later, Polysar's synthetic rubber business was sold to Bayer of Germany to reduce Nova's heavy debt.

Nova still has a total debt of C\$3.5bn, and it has put its 43 per cent interest in Husky Oil, a western integrated company, up for sale.

The Husky interest is carried at C\$614m.

Continental Airlines gains \$120m finance

CONTINENTAL Airlines said it had secured approval to assume \$120m in debt-in-possession financing, Reuter reports.

The airline, which is operating under Chapter 11 bankruptcy protection, said the money will be used as a line of credit as it restructures.

The airline, which has operated under Chapter 11 protection since December, arranged the financing from Chase Manhattan Bank, Mellon Bank and NBS Postbank Group in Amsterdam.

About \$20m will go to refinancing short-term debt. In other papers filed last week, Continental said the financing was divided into three tranches.

The first groups of \$40m and \$50m are immediately available to Continental.

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The Husky interest is carried at C\$614m.

IMI Bank (International)

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Due 1993
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Notice is hereby given that the period from 1st July 1991 to 4th January, 1992 will be an interest-free period of 7.15% per annum.

Interest payable on 6th January, 1992 will amount to ¥360,438 per ¥10,000,000 Note.

Agent Bank
The Long-Term Credit Bank of Japan, Limited
Tokyo

Interest payable on 6th January, 1992 will amount to ¥360,438 per ¥10,000,000 Note.

Agent Bank
The Long-Term Credit Bank of Japan, Limited
Tokyo

City of Copenhagen

Y7,000,000,000
Floating Notes
Due 1996

is hereby given that the Rate for the period from 1st July 1991 to 31st January, 1992 is 6.35% per annum.

Interest payable on 6th January, 1992 will amount to ¥3,455,151 per ¥10,000,000 principal of the Notes.

Agent Bank
The Long-Term Credit Bank of Japan, Limited
Tokyo

Interest payable on 6th January, 1992 will amount to ¥3,455,151 per ¥10,000,000 principal of the Notes.

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Agent Bank
The Long-Term Credit Bank of Japan, Limited
Tokyo

BERGEN BANK A/S

YEN 5,000,000,000
Floating Notes due 1992

NOTICE IS HEREBY GIVEN that pursuant to Condition 6(c) of the terms and conditions of the above-mentioned Notes, that Dan norske Bank A/S, formerly known as Bergen Bank A/S, (the "Bank") has elected to redeem the Notes on 22nd August, 1991 (the "Redemption Date") all of its outstanding YEN 5,000,000,000 4% per cent Notes due 1992 at 100 per cent of their principal amount.

The Notes should be presented and surrendered to the paying agents (as shown on the reverse of the Notes) on the Redemption Date.

5 July 1991
By: Citibank, N.A. (CSD) Dept
London Principal Paying Agent

CITIBANK

U.S. \$100,000,000 Security Pacific Corporation

Subordinated Floating Rate
Notes due 1992

Notice is hereby given that for the interest period from July 8, 1991 to October 3, 1991 the Notes will carry an interest rate of 8.5% per annum. The coupon amount due on October 3, 1991 will be U.S. \$1,081.11 and U.S. \$1,081.11 respectively for Notes in denominations of U.S. \$100,000 and U.S. \$10,000.

By The Chase Manhattan Bank, N.A.
London Agent Bank
July 5, 1991

Warm reception for AMP 10-year sterling issue

NEW IN

Both issues are rated **AA** by the main US rating agencies on the basis of a keep-well agreement with the Australian parent company. Under the agreement the parent guarantees to maintain the positive net worth of the issuing company.

The performance of yesterday's deal, and the favourable reception for the African Development Bank's 10-year issue launched via Baring Securities on Tuesday, suggest demand for sterling-denominated securities is buoyant.

However, there are few opportunities for borrowers to swap the proceeds of sterling issues for dollars. Hence sterling issuance is only attractive for borrowers with a natural requirement for sterling funding.

Source	Amount m.	Coupon %	Price	Maturity	Yield	Book runner
CANADIAN DOLLARS						
Burolime(a)†	225	10½	101.675	2001	1½/1.675	CSFB
STERLING						
AMP (UK)(a)†	100	11½	98.22	2001	0.6/98.22	CSFB
SWISS FRANCES						
Paral Consulting(b)†+¶	60	4	100	1995	-	SBC
AFS						
AFS Exportfinance(a)†	150	12½	101.575	1996	1½/1.125	Sal.Nazet/Lavoro
SWEDISH KRONOR						
Dreschner Finance SV(a)†	400	7½	107½	1995	1½/7½	Dreschner Bank

†+¶+P=Price payable. S=Convertible. ¶Final terms. a) Non-callable. b) Put option on 9/30/94 at 105½% to yield if € coupon payable semi-annually. d) Amount increased from \$600,000. Non-callable.

has seven branches and four sub-branches in Papua New Guinea, a former Australia colony which won independence in 1975.

A merger with Westpac, Australia's largest bank, would significantly reduce competition in the country.

The Kling-Bailey deal is also set to be the first ipo where shares will be listed directly on the official market, rather than being traded initially on the unregulated third market before gaining their official quotation.

From his office, occupied up to last spring by Mr Horst Kaminsky, the shadowy former head of the Staatsbank, Mr Krüger has presided over the launching of more than 100 billion worth of capital market borrowing since German monetary union in July 1990.

The funding, most of it in the form of relatively short-term floating-rate notes of up to five years maturity, has been eagerly absorbed by German and foreign banks.

The complexity of the overall balance sheet structure of the east German banking system results partly from the Byzantine complications inherited from *communism*. But it also reflects the desire of the Bonn Finance Ministry to maintain a buffer for banks from the threat of large losses from non-performing loans to moribund east German industry.

Mr Krüger 65, moved into the Staatsbank job after he retired last autumn from his long-standing post as chief executive of the Industriekreditbank of Düsseldorf, specialised in medium- and long-range lending to industrial companies. His job does not carry a salary. Mr Krüger says without unnecessary


One asset is bound to increase in value. The Staatsbank sits in the former headquarters of the Berliner Handels-Gesellschaft, built up before the Second World War by the Fürstberg banking family into one of Germany's top five commercial banks. The property is now owned by the German state. As Berlin resumes its role as the German capital the building on the Französische Strasse will be one of east Germany's prime pieces of real estate — long after the creaking Stalinist banking system it once pumped together has ceased to exist.

The US government has been applying pressure on Japan to allow ownership of NTT shares, but until now the Japanese government has resisted such a move on the

PARIBAS has launched an issue of call warrants on the **Flex-35** index of Spanish stocks, the first to be approved by the Spanish authorities. The warrants, totalling \$20m equivalent, are split into two tranches. The Series A warrants are at-the-money and the B warrants are out-of-the-money. The warrants are

Leaders (2234)	34 24 13 12 8 10 2 4 13 12 19 19	Options	200 34 11 14 7 20	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Lead Score (477)	20 37 45 2 7 13 2 13 24 22 2 30	Options	200 34 11 14 7 20	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec

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FINSTAT, the Financial Times Statistics Service, offers a unique range of electronic information relating to the FT-Actuaries Share Indices. Your PC can now access all of the actuarial and financial data available.


 this important series, bringing new accuracy to your analysis.
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 For further information contact **FIN TAT** ■ 071-925 2323

Electricity prospectuses yardstick only north of the border Northern beats forecast with £89m

By Clare Pearson

NORTHERN ELECTRIC, the regional electricity company (reco) for the north-east of England, yesterday reported pre-tax profits for the year to end-March of £89.2m, 22 per cent higher than it forecast in its flotation prospectus last autumn.

Mr David Morris, chairman, said there had been "an encouraging growth in the number of units distributed", which he said had been maintained in the current year.

Units distributed in the lower voltage, higher margin domestic and commercial markets grew 10 per cent overall with the commercial sector registering growth of more than 6 per cent.

That offset a decline in demand from industrial customers and particularly the chemicals sector.

On a pro forma basis, assuming the company had been private for a full year, earnings per share were 41.4p. The recommended dividend of 11.38p is as forecast.

Compared with the previous year, turnover was £776.4m (£813.7m).

Unlike most other Northern's supply business completely covered by at privatisation. So these results were not boosted by a lower than anticipated in the forecast.

Beyond provisions anticipated in the forecast, Northern put aside £2m in these figures for cuts in the workforce. It recently announced it planned to reduce manpower by at least 10 per cent over the next five years.

Many of the redundancies are to be in the contracting business, which traded at a loss last year. Mr Morris said it was being scaled down as it had no future in large-scale contracts.

As part of a new marketing drive in the domestic and commercial sectors, Northern recently recruited Ms Cilla Black, the television personality, to a new type of

pricing system called Super Tariff, where the heating bill is separated.

Mr Morris said the rate of heating had trebled in the region since the scheme was introduced five months ago.

Capital expenditure, mainly on the distribution system, was about in line with the prospectus forecast of £11.1m. Gearing was 27 per cent, against 35 to 40 per cent anticipated at privatisation.

COMMENT

It is the whipping boy of the recs. In the north-east, they have failed to achieve a better rating since, reflecting a view in the City that its management are the worst of the bunch. The question is to what extent that is a problem of perception rather than reality.

Although not credited with possessing a strategy, they do seem to be pursuing a line of building on the higher margin areas and de-emphasising the less profitable and less reliable industrial element. Meanwhile the business seems to be performing perfectly well.

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David Morris: encouraging growth in units distributed

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Trinity Intl may bid for Southern Newspapers

By Maggie Urry

TRINITY INTERNATIONAL Holdings, publisher of Liverpool's Daily Post and Echo newspapers, is planning to make an offer for Southern Newspapers, which operates in the south-west of England.

Before Trinity makes an offer, the Secretary of State for Trade and Industry has to consent to the proposed transfer of ownership under UK laws governing newspaper ownership.

Mr David Suedden, managing director, said he was confident that consent would be given after the Monopolies and Mergers Commission has considered the case.

This could take two months or so, he said, and it would not announce terms until then. It reserves the right not to bid.

Mr Colin Rowley, finance director of Southern, said it was difficult to comment until terms had been set.

However, Trinity has written to Southern shareholders, whose shares are traded on a matched bargain basis under Rule 535 (2), offering to buy their shares. Yesterday it was paying about 200p, which values Southern at £46.7m. Any offer would have to be at least equal to the highest price paid.

Trinity has expanded through acquisition in recent years, and has titles in North America as well as the UK, and interests in paper and packaging.

Southern has diversified into property, and holds 750,000 shares in the information group, which is valued at 25.7m.

Southern has been hit by the receivership of Leading Leisure, a developer of leisure properties, in which it has a 25.6 per cent stake. Mr Suedden said this and other "ill-considered investments" had led to shareholder dissatisfaction in Southern.

Southern made a pre-tax profit in the year to June 30 1990 of £15.1m, which included a £5.6m gain on the sale of 650,000 Reuters shares.

Its interim results showed a fall in pre-tax profits from £6.4m to £1.9m. Trinity's pre-tax profits were £18.2m in 1990.

Directors' salaries were to be reviewed by a remuneration committee which had not yet met, he said.

Post-privatisation salary increases were recommended in the prospectus.

Markheath £4m in red after heavy loss on Frogmore stake

By Jane Fuller

MARKHEATH Securities, the property company which had an 11-month involvement with the components, lost £4.1m pre-tax in the year to March 31 1991.

The final dividend is 2p, reducing the year's total from 5p to 4p. Earnings per share were 3.21p (earnings 12.74p).

Markheath, which made a profit of £11.8m in the previous year, is 100 per cent owned by the Australian Adelaide Steamship group, which is in negotiations with the company's shareholders.

Mr John Spalvin, former head of Adsteam, has replaced as non-executive chairman of Markheath by Mr Michael Rendle.

The company's involvement in the components of the Adelaide Steamship group was taken over in May 1990 and is April 1991.

Markheath's trading figures were not disclosed. Nearly £12m was lost, however, on an investment in Frogmore, which recently fought off a hostile all-paper bid from Southend Property.

Markheath recently reduced the value of the remaining 13 per cent. Excluding Frogmore, Markheath's earnings were 6.53p per share in the year.

Interest costs rose to £6.9m (£4.73m). Mr Paul Bobroff, managing director, said year-end debt stood at £95m on shareholders' £178.3m (£105.1m), reduced partly by write-downs on the property portfolio.

The Camford sale cut borrowings to less than £50m, giving gearing of 60 per cent.

The slump in the property market was reflected in a 31 per cent fall in turnover to £34.1m (£49.8m). Gross profit plummeted to £1.63m (£11.36m).

Rental income from investment properties increased to £2.47m (£1.72m) and was expected to rise by at least 20 per cent this year.

SA bidder attacks Etam's capital spending record

By Jane Fuller

ETAM, the fashion retailer, has failed to justify more than £75m of capital spending in the last three years, the African-controlled company is bidding to claim yesterday.

Oceana is a subsidiary of the family that runs the French retail chain in South Africa, criticised for its performance in the last financial year.

It made a pre-tax profit of £1.1m (£17.5m) on sales of £206.5m in the year to January 28.

Domestic offer is being made via Campbell Lutyens brokers.

The price was set in a recent tender offer and will be raised. The closing date is July 28.

Etam has claimed that Oceana is attempting to grab it on the cheap at the bottom of the retail cycle. Its investment to build up 250 shops put it in a strong position to benefit from economic recovery.

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development property fell to £430,000 (£776,000). Dividends received totalled £1.48m (£1.38m).

Mr Bobroff acknowledged that the company would have difficulty covering £6m of interest payments this year. But debt might be reduced by action on a site in Ste-

It would be moved off Markheath's balance sheet once development - costing more than £100m over three to five years - got under way. Partners were being sought.

The 200,000 sq ft Fountains Office Park in west London, developed with Adsteam, had been mostly let. The joint venture debt - off Markheath's balance sheet - was £37m and rent would be £3.7m a year. Money would not start to come in until next March.

The share price closed up 2p to 125p, compared with assets per share of 64.5p.

Securiguard down 28% as recession bites

By Richard Gourlay

Securiguard, the security and industrial cleaning company, yesterday reported a 28 per cent drop to 121p in pre-tax profits for the 28 weeks to May 19 as margins hit margins and interest charges rose.

Sales were 11.1m higher at £11.1m, with growth up strongly in the security division and in the cleaning and maintenance division.

Earnings per share fell from 12.2p to 7.2p but the company maintained the interim dividend at 3.2p.

Interest charges jumped from £802,000 to £1.1m on debt almost unchanged at £17m after starting the period £2m higher, giving the group interest cover of over three times earnings.

There was also an exceptional provision of £287,000 relating to compensation paid to a former director.

Securiguard said that the personnel services division was not expected to make a positive contribution this year.

This announcement appears as a matter of record only

Scottish Hydro-Electric plc Scottish Power plc

Offers by the Secretary of State for Scotland
of all the ordinary share capital of Scottish
Hydro-Electric and ScottishPower.
Value £2.9 billion.

Barclays de Zoete Wedd and the British Linen Bank advised the
Office Industry Department on the flotations of Scottish
Hydro-Electric and ScottishPower.

de Zoete & Bevan and Bell Lawrie White acted as brokers in the
flotations.

Barclays de Zoete Wedd Limited
The British Linen Bank Limited
de Zoete and Bevan Limited
Bell Lawrie White & Co. Limited

June 1991

Hydro-Electric 1991 Preliminary Results

For the year ended 31 March 1991

"Hydro-Electric has had a successful year."

Sir Michael Joughin, CBE
Chairman

- TOTAL SALES **£556.1m** - UP **26%**
FOLLOWING MAJOR THRUST SOUTH INTO NEW
OPEN MARKETS.
- PROFIT AFTER TAX **£60.3m** - UP **20%**,
BEFORE EXTRAORDINARY FLOTATION COSTS.
- CAPITAL EXPENDITURE **£110m** - HIGHEST LEVEL
FOR MANY YEARS.
- NORTH AND SCOTLAND OPERATION REMAINS FIRST
PRIORITY, BUT DEVELOPMENT CONTINUES
INTO A COMPANY WORKING THROUGHOUT BRITAIN.

Scottish Hydro-Electric plc. Registered in Scotland, 16 Rothsay Terrace, Edinburgh, EH3 7SE

UK COMPANY NEWS

15

Brown & Tawse incurs £1.2m loss

By Andrew Bolger

BROWN & TAWSE Group, a distributor of steel and pipeline products, blamed a protracted downturn in all its markets for a turnaround from pre-tax profits of £6.6m to losses of £1.2m in the year to March 31.

Mr Gilbert Black, chairman, said: "There is no doubt that the longevity and depth of the recession has been much greater than governmental prognostications on the general economy have indicated. The group has been particularly badly hit by the collapse of the commercial construction and mechanical engineering sectors."

The final dividend is £1.5p, leaving a total cut from 5.5p to 5.7p. Losses per share were 6.7p (earnings 13p).

Turnover dropped 11 per cent to £166m (£187.6m). Sales volumes were 10 per cent down in the first half, and 20 per cent in the second. Margins had been eroded, but the group said there was no sign of loss of market share.

Exceptional charges were £2.5m and included the costs of cutting staff by 394 to 1,423, and reducing the number of distribution and administration facilities from 71 to 46. They were somewhat offset by £2.0m (£1.2m) from the sale of surplus property.

Working capital was cut and borrowings lowered to £19.5m (£29.8m), reducing gearing from 56 per cent to 42 per cent.

operating profits fell from £8.8m to £4.5m. However, the special products division, which includes fasteners, industrial and agricultural equipment, went deeper into recession, with operating profits down from £1.1m to £1.1m.

Mr Black said current trading activity remained sluggish, with little or no hint of an upturn in any market. Although the most optimistic industry forecasts held out hope for some improvement in the first quarter of 1992, the current year would be difficult.

COMMENT
Steel stockholding is a tough business during the depths of a recession, as these results

show. The shares initially dropped from 75p to 70p, but moved to close at 70p. The market reacted on steps taken by management to reduce the backlog. They are underpinned by a prospective yield of just over 10 per cent. Lower interest charges might help produce pre-tax profits of about £1m next year, but the shares on a prospective multiple of 17.5, which gives ample scope for recovery. However, there is absolutely no relief in sight yet. Even when the economy does start moving again, the group's main commercial construction clients are likely to be well down the backlog queue. Strictly for the long haul, even as a recovery play.

Mills & Allen buy referred to MMC

By Clay Harris

THE outdoor poster industry, which accounts for 4 per cent of UK advertising spending, is to undergo its third investigation by the Monopolies and Mergers Commission in 10 years. A fourth inquiry may also be on the cards.

Mr Peter Lilley, trade and industry secretary, yesterday referred to the MMC the acquisition by Mills & Allen, Britain's largest poster contractor, of Brunton Curtis, a smaller rival.

The deal gave Mills & Allen, which is owned by Avenir Havas Media of France, selling rights over more than 39 per cent of the UK market for 48-sheet (20ft by 10ft) posters. The total includes boardings owned by KMS for which Mills & Allen sold as sales agent.

The Office of Fair Trading is also considering launching a separate MMC probe of the poster industry as a whole.

In 1987, after Mills & Allen's then-owner, MAI, bought London & Continental Advertising, the MMC required it to reduce its market share to less than 33 per cent by divesting 2,000 sites and promising not to re-acquire them within three years. The undertaking, however, applied only to MAI, and not to the new owner.

In buying Brunton Curtis, Mills & Allen has regained ownership over most of the sites it divested in 1987.

Mr Philippe Santini, Mills & Allen's chief executive, welcomed the referral and said: "We think the market has changed and needs new definitions." It was also welcomed by competitors, including Mr Peter Brown of Multimark, a small poster contractor which has been campaigning for a wide-ranging MMC probe.

The MMC last investigated the poster industry as a whole in 1981, when it required the back of a buying consortium, British Posters.

By the year end funds under management rose 11.1 per cent to £1.1m. Since then L&S has over Argosy Asset Management, the fund management group, and pushed its assets under management to £3.1m.

Mr Munro said full benefit of holding down the increase in costs, plus the acquisition of Argosy, made the prospects for the current year "particularly encouraging."

24 per cent of L&S belongs to Ensign Trust and 14 per cent to Sunhomo Life in Japan.



Plans for incoming management team - Tony Hales (left) and Michael Jackson

No repeat of dealing loss Allied-Lyons tells holders

INSTITUTIONAL shareholders in Allied-Lyons had best not be lulled by the company's recovery over the group's treasury operations, Mr Derrick Holden-Brown, its retiring chairman, said in the annual meeting yesterday.

The group was cautioned that there would be no repetition of the 1989 loss on foreign currency dealings that occurred in the year, he said, as he dealt with criticisms from five or six shareholders about the loss - including one add for the resignation of Mr Derrick.

Burtonwood buoyed by property profits

Boosted by property profits, Burtonwood Brewery lifted its pre-tax result from £4.2m to £5.6m in the year to March 31.

Property profits of £3.5m related mostly to the new joint venture with C&F Inns.

Turnover moved up from £40.3m to £44.5m. Beer volumes increased by 4 per cent.

Earnings came to 23.8p (15.5p) per share. The final dividend is 3.54p, for a total of 4.28p (3.98p).

Fleming Intl High asset value down

At May 31 Fleming International High Income Investment Trust assets fell by 11 per cent.

The ordinary shares fell 11 per cent, from 54.2p to 48.2p, but the prior entitlement of £1.00 per share remained at 54.2p.

Gross income totalled £6.5m (£5.06m) and earnings per share came to 3.58p (2.57p). The final dividend is 1.705p for a total of 3.575p (2.36p).

Downturn to £5m at Gold Greenlees

By Alice Rawsthorn

GOLD GREENLEES Trot, the marketing services group responsible for the Red Rock cider and Toshiba consumer electronics advertising campaigns, saw pre-tax profits fall from £7.8m to £5.02m in the year to April 30.

Despite the reduction in profits, GGT, which suffered from the downturn in the US and UK advertising markets, proposes holding its final dividend at 5p leaving the total unchanged at 8.3p.

Mr Mike Greenlees, joint chairman, said GGT had emerged from a difficult year with a "sound, strongly based business" and the board had decided to hold the dividend as a signal of confidence in its long term prospects.

Turnover rose to £286.6m (£199.4m), although operating profits dipped to £5.58m (£6.58m). Earnings per share fell to 19.16p (30.88p). Investment income amounted to £1.73m (£1.42m) but interest payable rose sharply to £2.29m (£242,000) because of the impact of the first full year's interest cost on the acquisition of the GSD&M advertising agency in Texas.

The group's 12 shares slipped by 10p to 140p on the announcement yesterday.

GGT managed to muster a slight recovery in UK profits, despite a downturn in the Manchester businesses. However, profits rose at the main London agency and Option One Group, GGT's non-advertising interests, performed strongly.

Mr Greenlees said there was no sign of an upturn in the UK market but that GGT's businesses were stable and should benefit from last year's 22m net new business gains.

The group's US agencies suffered from the downturn in the North American advertising market which, said Mr Greenlees, had been "much tougher than expected".

EDS pays £30m for BAe holding in SD-Scicon

By Alan Cane

ELECTRONIC Data Systems, General Motors' information technology subsidiary, yesterday paid about £30m to buy out British Aerospace's stake in SD-Scicon, the UK-owned computing services company.

SD-Scicon has been fighting off competing hostile bids from the US company and from Cray Electronics of the UK.

EDS paid 45p per ordinary share, 102p per convertible preference share and 6p per convertible deferred share, in line with its bid.

BAe, which paid about 100p per ordinary share when it bought into SD-Scicon four years ago, has made no secret of its desire to sell its stake for cash.

There was, however, some puzzlement in the computer industry yesterday about the timing of its sale. The first

deadline for acceptance of the EDS offer does not close until next Wednesday.

Samuel Montagu, SD-Scicon's merchant bank, said yesterday that EDS had made "an unbelievably good purchase".

SD-Scicon had been a potentially hostile shareholder for four years and the change made no inherent difference to the value of the company.

SD-Scicon has repeatedly argued that the EDS offer, valuing the company at about £12m, is ridiculously low.

EDS has insisted that its bid represents fair value for the company which lost £30m last year in provisions for poorly managed fixed price contracts.

SD-Scicon's share price, which has been close to 60p during the past few days, closed at 47p yesterday, down 4p on the day.

Ivory & Sime approaches £3m after 14% growth

By James Buxton, Scottish Correspondent

IVORY & SIME, the Edinburgh-based fund management company where the management was replaced last year, managed a 14 per cent expansion in taxable profits for the year to April 30.

Special profits accounted for 11.1 per cent of turnover which increased 1 per cent to £11.6m (£11.6m). However, mainly because of a reduced tax charge, earnings rose 35 per cent to £6.8p (£4.9p). The final dividend is again 4.5p making an unchanged 5.76p.

Mr Allan Munro, who took over last year as chairman of the management committee while Mr Alex Hammond-Chambers, chairman, gave up his executive role, is to leave managing director.

Mr Munro said the full benefit of a cost cutting programme had been obscured by two bad quarters for income last year.

Administrative expenses were contained at £2.5m, but staff had been reduced by nearly 20 per cent over the year and offices closed at reduced cost.

By the year end funds under management rose 11.1 per cent to £1.1m. Since then L&S has over Argosy Asset Management, the fund management group, and pushed its assets under management to £3.1m.

Mr Munro said full benefit of holding down the increase in costs, plus the acquisition of Argosy, made the prospects for the current year "particularly encouraging."

24 per cent of L&S belongs to Ensign Trust and 14 per cent to Sunhomo Life in Japan.

The Irish government yesterday fixed the price for the sale of Irish Life, the life assurance company, at £1.60 per share. This places a value of £148.15m on the company.

On the basis of current expectations directors of Irish Life intend to recommend a final dividend of 3.44p for the year ending December 31. On this basis the annualised dividend for 1991 would be 3.16p, which would result in an annualised gross yield of about 6.4 per cent at the offer price.

Of 128m shares being offered 98m will be underwritten in Ireland.

Dealings are expected to commence on July 23.

DIVIDENDS ANNOUNCED

	Current	Date of payment	Corresponding dividend	Total
Brown & Tawse	2.85	Aug 6	5.7	8.55
Burtonwood	3.54	Oct 1	0.8	4.34
Devlins	0.2	Oct 1	0.8	1.0
Druck	3.97	Sept 16	5.6	9.57
Gold Greenlees	5	Oct 31	1	6
Ivory & Sime	4.5	Sept 2	5.75	10.25
Manchester Securities	2	Oct 1	4	6
SD-Scicon	2	Sept 9	2.5	4.5
Stirling	11.38	Sept 27	11.38	22.76
Union	0.616	Sept 27	0.616	1.232
Warrington	5	Aug 19	3.2	8.2
Security Service	1.591	Sept 27	1.591	3.182
Sidon	1	Sept 27	1.5	2.5
UMECO	2.24	Aug 14	2.24	4.48

Dividends shown pence per share net except where otherwise stated. *Excludes after allowance for scrip issue, 100 capital increased by rights and/or acquisition issues. £1984 stock. *For nine months.

despite

unskilled. It was

The defendants set out on his unreasonably duct in two ways.

First, they submitted Rule VII of the Rules should be read as to an implicit requirement that the damage should be caused in the way as there was an requirement in Rule A number of other rules.

That submission was accepted.

Rule VII was a question, under the Rules Interpretation, over whether the damage should be caused in the way as there was an requirement in Rule A number of other rules.

In contrast to the and reasonable in Rule VII used to be caused in the way as there was an requirement in Rule A number of other rules.

Second, the damage should be caused in the way as there was an requirement in Rule A number of other rules.

The general principle was the damage should be caused in the way as there was an requirement in Rule A number of other rules.

Damage to the actual and immediate sequence of that as a intervention of such cause.

There was no conduct raising a question as to the damage should be caused in the way as there was an requirement in Rule A number of other rules.

Once the general principle was established, the damage should be caused in the way as there was an requirement in Rule A number of other rules.

For the purpose of the present case, the damage should be caused in the way as there was an requirement in Rule A number of other rules.

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NEW ISSUES July 3, 1991

FannieMae

\$300,000,000
7.45% Debentures

Dated July 10, 1991 Due July 11, 1992
Interest payable on January 11, 1992 and semiannually thereafter.
Series SM-1991-N Cusip No. 313586 Y52
Non-Callable

Price 99.9375%

\$700,000,000
8.20% Debentures

Dated July 10, 1991 Due August 12, 1992
Interest payable on February 12, 1992 and semiannually thereafter.
Series SM-1991-O Cusip No. 313586 Y60
Callable on or after August 12, 1992

Price 100%

\$600,000,000
8.875% Debentures

Dated July 10, 1991 Due July 10, 2001
Interest payable on January 10, 1992 and semiannually thereafter.
Series SM-2001-E Cusip No. 313586 Y78
Callable on or after July 10, 1996

Price 100%

The debentures of August 12, 1996 are redeemable on or after August 12, 1994 and the debentures of July 10, 2001 are redeemable on or after July 10, 1992. The debentures are redeemable in whole or in part at the option of the Corporation at any time (and from time to time) at 100% of the principal amount redeemed plus accrued interest thereon to the date of redemption.

The debentures are the obligations of the Fannie Mae Mortgage Corporation, a corporation organized and existing under the laws of the United States, and are issued under the authority contained in Section 304(b) of the Federal National Mortgage Association Charter Act (12 U.S.C. 1716 et seq.).

The debentures, together with any interest thereon, are not guaranteed by the United States and do not constitute a debt or obligation of the United States or of any agency or instrumentality thereof other than Fannie Mae.

This offering is made by the Federal National Mortgage Association through its Senior Vice President-Finance and Treasurer with the assistance of a nationwide Selling Group of recognized dealers in securities.

Debentures will be available in Book-Entry form only. There will be no definitive securities offered.

Gary L. Perlman Senior Vice President-Finance and Treasurer
Linda K. Knight Vice President and Assistant Treasurer

3900 Wisconsin Avenue, N.W., Washington, D.C. 20018

This announcement appears as a matter of record only. This announcement is neither an offer to sell nor a solicitation of an offer to buy any of the Debentures.

NORTHERN ELECTRIC

PRELIMINARY RESULTS FOR THE YEAR ENDED 31 MARCH 1991

	Historical Cost	Current Cost
TURNOVER	£776.4m	£776.4m
PROFIT BEFORE TAX	£89.2m	£60.5m
PROFIT AFTER TAX	£64.1m	£35.4m
EARNINGS PER SHARE	52.1p	28.8p
PRO FORMA EARNINGS PER SHARE	41.4p	20.5p
DIVIDEND PER SHARE	11.38p	11.38p

"I am pleased to announce a strong trading performance for the year. Historical cost profit before tax was 22% above the forecast in the prospectus, with pro forma earnings per share up 21% on the forecast at flotation. The Board is recommending a net dividend of 11.38p per share in line with the prospectus."

There has been encouraging growth in the number of units distributed through the Company's electrical system, particularly in the higher margin categories. We have a strong balance sheet and against a background of positive cashflows we expect to reduce gearing. We shall continue our drive to improve operational efficiency and quality of service for the benefit of shareholders and customers."



David Morris,
Chairman

The report and accounts for 1990/91 will be posted to shareholders in August.

COMMODITIES AND AGRICULTURE

Diamond sales
down 16 per cent

By David Blackwell

DIAMOND SALES by De Beers Central Selling Organisation fell by 16 per cent in the first half of this year from the record \$2.48bn in the 1990 first half.

However, this year's first-half figure of \$2.08bn was above the 1989 figure of around \$1.85bn. Sales were "a satisfactory level when judged against generally subdued economic conditions", said De Beers, which controls about 90 per cent of the trade in rough (uncut) diamonds.

The international picture is "flat rather than poor", the company said yesterday that while sales in the first half of last year reflected strong demand, the Gulf war and its aftermath had hit sales both in the second half last year and this year's first half.

In addition, CSO clients had problems obtaining foreign exchange for sales in India, which takes about 10 per cent of the world's rough diamonds. The latest figures do not include \$10m from sales to Indian clients which had been blocked by lack of foreign

exchange.

Mr Vincent Tattersall, analyst with Williams de Broe, stockbrokers, said the decline in sales reflected a combination of factors, including high interest rates; the Gulf war which had led the CSO to restrict sales to Israel; and the problems in India, which had in any case bought too many stones in last year.

In addition, he said it looked as though the Japanese demand for finished diamonds was beginning to slow.

Mr Michael Spriggs of Warburg Securities, the financial services group, said the latest figures were still within the high range of the past four years, which have seen first half sales of well over \$2bn and full-year sales of more than \$4bn. He believed the this year's total sales would not fall far short of \$4bn.

Mr Tattersall, however, expects full-year sales to retreat to \$3.75bn.

In the 1990 second half sales were 31 per cent below first-half sales, and in 1989 24 per cent lower.

CAP reform may
hit feed market

By Our Commodities Staff

REFORM OF the European Community's common agricultural policy, together with the completion of the single market, is likely to bring profound structural change to the European animal feed market, a new report suggests.

The 940m European compound feed industry today accounts for just over 90 per cent of all raw materials marketed for use as animal feed in the European Community.

However, demand for livestock products shows signs of reaching saturation in many EC member states, the report, edited by agricultural economist Mr Robert Bojduk, notes.

The trend towards declining consumption is likely to be exacerbated by reforms of the CAP designed to curb livestock

and cereal production. This, in turn, will mean further rationalisation in the feed industry.

The compound feed industry at present operates within national boundaries of member states - today, only one group, owned by the oil giant BP, can be described as transnational.

However, as smaller nationally-based companies go to the wall in increasing numbers, those remaining are likely to establish a more strategic marketing alliance and the pooling of research and development resources, rather than significant cross-border acquisitions.

Europe's 51: The New Order. Lakehouse, 219C-103-109 Lander Hill, London SW11 6QL.

WWF's fish stocks warning

DRASTIC MEASURES will have to be taken by fishermen, according to a report by the World Wildlife Fund for Nature (WWF) believes, writes our commodities staff.

In a report aiming both to inform and to signal WWF's greater involvement in lobby-

ing for change, the conservation organisation suggests action including proper controls on fishing in the north-east Atlantic; stricter enforcement of quotas by the EC; and a multi-species approach to management.

A General Overview of European and UK Fisheries, 22: WWF, Panda House, Cottesloe Lane, Godalming, Surrey

BP makes
130m-barrel
North Sea
oil find

By Deborah Hargreaves

BRITISH PETROLEUM yesterday announced a 130m-barrel oil find off the North Sea coast near previous finds, some 30 km south-east of the Balmuccia field, which brings the estimated reserves for the area to 600m barrels.

"Confirmation that Mungo is a significant find brings reserves in these fields to a level where we can now look seriously at an integrated development scheme," said Mr John Brown, chief executive of BP Exploration.

While the oil discovery is not on the level of major accumulations such as the giant Forties field, which is estimated to contain 2bn barrels, it is a sizeable find as the North Sea is reaching maturity.

The company has reported 6 oil finds in the same area as well as the Mungo discovery. The Mungo and Median fields contain 60m barrels between them, along with 1 earlier discoveries: Marnock, Skirring and Marnock.

The company said that a phased sequence of development was likely and that discussions with partners would begin shortly to determine development options and timing. The development of the field could begin in 1994.

BP would have a claim on some 40m barrels of the estimated reserves and partners include Hamilton Oil and Gas, Ultramar, Fina, Phillips and Agip.

The field is called a diapir province because it is associated with sub-surface salt domes, which are diapirs. Though widely found in other oil provinces, but these structures are unique to this area in the North Sea.

Jamaica fears
banana squeeze

JAMAICA WAS concerned about its banana and sugar exports to the European Community, primarily the UK, after the introduction of a single market in 1992, Jamaican Agriculture Minister Seymour Manning said yesterday, reports Reuters.

He noted that the European Commission had not yet presented any proposals to protect market access for Jamaica and other African, Caribbean and Pacific members of the Lomé Convention, a trade and aid pact.

"The future is very uncertain," Mr Manning told a press briefing in London. Jamaica fears the EC market will be flooded with cheaper bananas from Latin America, with which small-scale Jamaican banana growers are unable to compete.

Soviet sales 'have depressed metal prices'

By Kenneth Gooding, Mining Correspondent

METAL SALES from the Soviet Union and former eastern bloc countries to the west - or in some cases cuts in imports - had a profound impact on market balances in 1990 and have weighed heavily on prices in the first half of this year.

Making these points in its latest report, the Metals & Minerals Research Services consultancy group suggests that "the trade flow" have been more bearish than many commentators had expected.

For example, copper imports to the west from the eastern bloc jumped from 140,000 to 250,000 tonnes last year and "it was principally the share increase in eastern bloc sales (occasioned by falling domestic demand and the need for foreign exchange) that pre-

vented another big metal shortfall (in the western markets in 1990)". The report says. MMRS forecasts that eastern bloc net exports of copper will rise again to 250,000 tonnes this year.

Soviet aluminium shipments to the west recently have been at 30,000 tonnes a month, MMRS points out. Eastern bloc aluminium imports rose from 310,000 tonnes in 1989 to 450,000 tonnes last year and could well continue at that level in 1991.

It says the lead market moved into surplus in 1990 because of a "flood of Soviet material". In 1989 the eastern bloc imported 5,000 tonnes of lead. Last year it exported 4,000 tonnes and MMRS forecasts it will export another 4,000 tonnes in 1991.

The Soviet Union, in particular, has

for years been an important player in the western metal markets. Net exports from the eastern bloc were maintained at 81,000 tonnes last year and MMRS suggests: "The net influence of east-west trade in 1991 will probably be bearish, especially if Cuban shipments return to more normal levels."

MMRS says that the continued absence of Soviet buying of refined tin "has delayed the point at which the market approaches some form of equilibrium". Eastern imports of western tin, 8,000 tonnes in 1989, dropped to zero last year and MMRS forecasts the eastern European countries will export up to 5,000 tonnes in both 1991 and 1992.

There was also a complete reversal of

trade in zinc. Eastern bloc imports of 4,000 tonnes in 1989 turned into exports of 4,000 tonnes last year and exports are expected to total 3,000 tonnes in 1991.

MMRS suggests that the unexpected flow of base metals from the eastern bloc are likely to send prices down by an average of 20 per cent in real terms this year, taking them close to their all-time lows of 1988. An implicit revival of the world economy should see real prices recover by a relatively modest 10 to 11 per cent in 1992, although copper and zinc could take longer to move off their structural supply surpluses.

"Metals Analysis & Outlook", quarterly, \$400 a year from MMRS, 2 Henry Street, Bath, Avon, BA1 1LT.

Problems pile up at Russian nickel plants

Overmanning and lack of finance are hampering progress, writes Bruce McMichael

BORIS YELTSIN's election as president of the Russian Federation has enabled the managers of the Kola Peninsula's nickel smelters and communities in north-west Russia to breathe more easily.

Mr Yeltsin recently signed a decree giving all enterprises in the peninsula, including the nickel smelters of Severonikel and Pechenganikel a larger share in their own profits.

However, this decree is in contrast to Soviet President Mikhail Gorbachev's recent statement that the Soviet Union would not be turned into a "Klondike", to be stripped of valuable resources by foreign investors.

The Yeltsin decree allows local industrial and manufacturing concerns to sell 15 per cent of annual production with profits going directly to the plant and 5 per cent given to the local authority to spend on social projects for the local community.

Previously just 1 per cent of output was sold for the benefit of the nickel plants, with the remaining 99 per cent going to the central government, including the Ministry of Metallurgy.

Speaking in Monchegorsk recently Mr Yuri Ivanovich Igolkin, deputy head of technology and development at Severonikel, said: "We desperately need the extra revenue to pay for environmental protection and new plant. Finance from the Ministry of Metallurgy has not been received this year."

Meanwhile, environmental problems at both Severonikel and Pechenganikel are causing both the company and local communities serious worries.

Local community groups on Kola are also voicing concern and will increasingly be able to affect policy decisions. At a state level Outokumpu, the Finnish metals group, is holding talks with Norilsk, the Soviet state combine that oper-

ates the two nickel smelters, on the replacement of a smelter at Pechengan.

Annual production at Severonikel averages 140,000 tonnes of refined nickel, 110,000 tonnes of copper in concentrate, and 3,000 tonnes of cobalt. Operating costs, not including capital replacement are estimated at \$1m.

This is a very approximate figure, however, as power costs are unquantified and other costs, from wages to stock holding, are both unquantified and well below world prices.

The International Monetary Fund assumes Soviet oil prices to be 20 per cent below the world average, and its gas prices 31 per cent below.

Meanwhile, operations at both Kola Peninsula smelters were affected during the recent strikes at the Norilsk mines and Baltic ports. Mr Ivanovich Igolkin, the senior Severonikel engineer, commented: "We have sufficient nickel ore stockpiles to last 12 months, but any disruption is unwelcome."

Referring to the recent civil disruption in the Baltic States, in particular at Riga and Tallinn, the capitals respectively of Latvia and Estonia, a senior official in the Ministry of Metallurgy said: "We have plans in hand to deal with the problem, but the finance, Mr Yeltsin said, 'We need to reinvest 3 per cent of production revenue to keep control of emissions. Some \$2m is needed immediately for pollution-controlling plant. We are waiting finance from Moscow.'"

Local environmental groups in Monchegorsk are putting pressure upon the refinery to reduce emissions. Their campaign was aided on June 3 by two Norwegian protesters who chained themselves to the copper smelter workshop. Both Norway and Finland suffer badly from acid rain pollution.

The plant is heavily overmanned, employing 12,000, including 1,500 engineers. And it has a burdensome social responsibility for the town of Monchegorsk (population 60,000) which could deter would-be investors. "The town belongs to the plant," was how Mr Yeltsin put it.

Severonikel is assessing the possibility of setting up manufacturing operations for downstream products at the smelter site. Mr Vasil Rudkov, general director of Severonikel and other senior officials have recently visited Finland, Belgium, Germany, and France to discuss the possibility of organising a joint venture for manufacturing nickel-cadmium batteries.

"We have the raw materials, but no detailed technical knowledge. We need the revenue from value-added products," said Mr Vasil Rudkov, Severonikel's general director.

Joint venture operations are the favoured method of setting up businesses in the Soviet Union. The Soviet government offers tax incentives, manpower, resources, limited finance and "payment in kind" such as favourable rates for using local infrastructure, according to an official at VZG, the state geological institute.

The institute is actively marketing itself and has developed investment plans such as the \$22m Vostok Programme to encourage investors to develop resources in east Siberia.

Although the Soviet Union is competing with its former associates, it has a vast untapped and underdeveloped mineral wealth that will push it to the limit when mining dollars are being

disputed.

Geographically, countries bordering the Soviet Union are clearly best placed to take advantage of developing mining ventures. European countries such as Finland and Sweden and in the Far East Japan and South Korea are already active. Former Comecon countries including Bulgaria and Czechoslovakia are not keen to develop mining joint ventures, neither are they financially or politically capable of doing so.

Land ownership problems are complicated by the past system of the All-Union Federation owning all land and underground resources. At present it is unclear who is responsible for signing over ownership, although the increasing number of autonomous republics have a strong case.

Various All-Union ministries, including those for metallurgy and geology, are discussing these problems. However, further confusion exists between the Russian Federation and All-Union officials. Both sides are standing ground, and as one senior official from Rosnizhmet, the Russian Federation mineral resources committee, said: "Confrontation is a factor of most mining policy decisions."

However, confrontation is an added complication that foreign investors wish to avoid.

Soviet nickel shipments to the West have been normal, recently, according to an official of Rammport, the agency that handles much of the Soviet Union's non-ferrous metal exports, reports Reuters.

"There are no delays in Soviet shipments," he said. "We have a natural gap in the market."

Traders have attributed recent falls in London Metal Exchange warehouse stocks to delays of Soviet deliveries into Rotterdam. But physical shipments from Northern Soviet ports always stalled at this time of the year, resuming in late August/early September, the Rammport official said.

WORLD COMMODITIES PRICES

MARKET REPORT

Nickel prices eased during late week trading on the LME as profit taking emerged. However, high premiums were maintained. August delivery metal. Dealers said the LME's decision late Wednesday to call in traders' contracts to monitor members' positions may lead to an easing in August tightness. Other base metals were quiet because of the Independence Day holiday in the US, which some markets are continuing today. LME aluminium traders said that as the market's main focus has been mainly due to good buying interest out of the US it would be unlikely to see much activity before Monday.

Compiled from Reuters

London Markets

SPOT MARKETS	
Crude oil (per barrel FOB)	+0.01
Brent Blend (dated)	14.50
West Texas (Aug)	14.65-14.70
WTI (1st pay)	N/A
Oil products	
Heating oil (per gallon FOB)	+0.01
Gas oil (per gallon FOB)	+0.01
Heavy Fuel Oil	-0.01
Naphtha	0.00
Petroleum Argus Estimates	-0.01
Other	
Gold (per troy oz)	380.55
Silver (per troy oz)	440.00
Platinum (per troy oz)	1,250.00
Palladium (per troy oz)	280.00
Aluminium (free market)	1,300.00
Copper (free market)	1,000.00
Nickel (free market)	1,000.00
Zinc (free market)	1,000.00
Lead (free market)	1,000.00
Steel (free market)	1,000.00
Wheat (free market)	1,000.00
Barley (free market)	1,000.00
Maize (free market)	1,000.00
Soybeans (free market)	1,000.00
Wool (free market)	1,000.00
Rubber (free market)	1,000.00
Latex (free market)	1,000.00
Coconut oil (free market)	1,000.00
Palm oil (free market)	1,000.00
Cocoa (free market)	1,000.00
Soybeans (free market)	1,000.00
Wheat (free market)	1,000.00
Barley (free market)	1,000.00
Maize (free market)	1,000.00
Soybeans (free market)	1,000.00
Wool (free market)	1,000.00
Rubber (free market)	1,000.00
Latex (free market)	1,000.00
Coconut oil (free market)	1,000.00
Palm oil (free market)	1,000.00
Cocoa (free market)	1,000.00

COCOA - London POZ

Close	Previous	High/Low
Jul 71	710	710-710
Jul 72	710	710-710
Jul 73	710	710-710
Jul 74	710	710-710
Jul 75	710	710-710
Jul 76	710	710-710
Jul 77	710	710-710
Jul 78	710	710-710
Jul 79	710	710-710
Jul 80	710	710-710
Jul 81	710	710-710
Jul 82	710	710-710
Jul 83	710	710-710
Jul 84	710	710-710
Jul 85	710	710-710
Jul 86	710	710-710
Jul 87	710	710-710
Jul 88	710	710-710
Jul 89	710	710-710
Jul 90	710	710-710
Jul 91	710	710-710

COFFEE - London POZ

Close	Previous	High/Low
Jul 71	710	710-710
Jul 72	710	710-710
Jul 73	710	710-710
Jul 74	710	710-710
Jul 75	710	710-710
Jul 76	710	710-710
Jul 77	710	710-710
Jul 78	710	710-710
Jul 79	710	710-710
Jul 80	710	710-710
Jul 81	710	710-710
Jul 82	710	710-710
Jul 83	710	710-710
Jul 84	710	710-710
Jul 85	710	710-710
Jul 86	710	710-710
Jul 87	710	710-710
Jul 88	710	710-710
Jul 89	710	710-710
Jul 90	710	710-710
Jul 91	710	710-710

SUGAR - London POZ

Close	Previous	High/Low
Jul 71	710	710-710
Jul 72	710	710-710
Jul 73	710	710-710
Jul 74	710	710-710
Jul 75	710	710-710
Jul 76	710	710-710
Jul 77	710	710-710
Jul 78	710	710-710
Jul 79	710	710-710
Jul 80	710	710-710
Jul 81	710	710-710
Jul 82	710	710-710
Jul 83	710	710-710
Jul 84	710	710-710
Jul 85	710	710-710
Jul 86	710	710-710
Jul 87	710	710-710
Jul 88	710	710-710
Jul 89	710	710-710
Jul 90	710	710-710
Jul 91	710	710-710

LONDON METAL EXCHANGE

Close	Previous	High/Low
Jul 71	710	710-710
Jul 72	710	710-710
Jul 73	710	710-710
Jul 74	710	710-710
Jul 75	710	710-710
Jul 76	710	710-710
Jul 77	710	710-710
Jul 78	710	710-710
Jul 79	710	710-710
Jul 80	710	710-710
Jul 81	710	710-710
Jul 82	710	710-710
Jul 83	710	710-710
Jul 84	710	710-710
Jul 85	710	710-710
Jul 86	710	710-710
Jul 87	710	710-710
Jul 88	710	710-710
Jul 89	710	710-710
Jul 90	710	710-710
Jul 91	710	710-710

LONDON BULLION MARKET

Close	Previous	High/Low
Jul 71	710	710-710
Jul 72	710	710-710
Jul 73	710	710-710
Jul 74	710	710-710
Jul 75	710	710-710
Jul 76	710	710-710
Jul 77	710	710-710
Jul 78	710	710-710
Jul 79	710	710-710
Jul 80	710	710-710
Jul 81	710	710-710
Jul 82	710	710-710
Jul 83	710	710-710
Jul 84	710	710-710
Jul 85	710	710-710
Jul 86	710	710-710
Jul 87	710	710-710
Jul 88	710	710-710
Jul 89	710	710-710
Jul 90	710	710-710
Jul 91	710	710-710

LONDON OIL MARKET

Close	Previous	High/Low
Jul 71	710	710-710
Jul 72	710	710-710
Jul 73	710	710-710
Jul 74	710	710-710
Jul 75	710	710-710
Jul 76	710	710-710
Jul 77	710	710-710
Jul 78	710	710-710
Jul 79	710	710-710
Jul 80	710	710-710
Jul 81	710	710-710
Jul 82	710	710-710
Jul 83	710	710-710
Jul 84	710	710-710
Jul 85	710	710-710
Jul 86	710	710-710
Jul 87	710	710-710
Jul 88	710	710-710
Jul 89	710	710-710
Jul 90	710	710-710
Jul 91	710	710-710

LONDON METAL EXCHANGE

Close	Previous	High/Low
Jul 71	710	710-710
Jul 72	710	710-710
Jul 73	710	710-710
Jul 74	710	710-710
Jul 75	710	710-710
Jul 76	710	710-710
Jul 77	710	710-710
Jul 78	710	710-710
Jul 79	710	710-710
Jul 80	710	710-710
Jul 81	710	710-710
Jul 82	710	710-710
Jul 83	710	710-710
Jul 84	710	710-71

[illegible][illegible]

EQUITY FUTURES AND OPTIONS TRADING

the value of shares of the stock market forced securities dealers to sell off their own shares. The FTSE 100 market yesterday, in traded securities, Pilkington and BP dominated dealing.

The September FT-SE 100 futures contract opened higher than the previous session, but proceeded to advance throughout the session as one of the UK securities house was reported to have bought 500 futures to cover a £20m share repurchase programme.

By 10.30, speculation that there could be a half-point cut in UK interest rates today had been fuelled by reports with Wall Street closed, the market easily moved ahead as many of the larger players remained on the sidelines.

Reopening of the London market of the previous session had disappointed. One sign of this was the September FT-SE contract trading for most of the session below the 33-point fair value level.

September closed up 11 points on the day, while in after-hours dealing it rose a further 10 points to a 33.50 closing premium was points, against 22 previously.

In the options market, overall dwelling levels remained unchanged, but there was a small amount of activity in the stock market. Pilkington August 100 and 200 calls were sought for a 100 trade.

July 300 puts were sought for a 100 trade, while a North Sea oil discovery

LONDON SHARE SERVICE

[illegible]

<p>OF THE 1000000 CASH SOCIETE GENERALE ACCEPTANCE N.V. ACQUIRE FRENCH FOOD SHARES BSN, BEGHIN-SAY, AND SOURCE FRENCH</p> <p>Condition 8 of the Terms and following adjustments are made, as a result of a capital increase agreed by Beghin-Say.</p> <p>According to Condition 1 of the Terms as adjusted as follows: Basket of five components being: - V.M.H., 3 shares of PERNO - FERRIER (unchanged) and (in lieu of 5 shares)</p>	<p>WARRANTS SGA SOCIETE GENERALE ACCEPTANCE N.V. ISSUED ON AUGUST 6, 1990 TO ACQUIRE FRENCH COMPUTER SERVICE COMPANIES BASKET OF SHARES CAP GEMINI SOGETI, CGI INFORMATIQUE, CONCEPT AND SILIGOS</p> <p>Notice is hereby given pursuant to Condition 9 of the Terms and Conditions of the Warrants that the following adjustments are made, effective as of 29th may 1991, as a result of a 2 for 1 split of the common stock of Siligos.</p> <p>The new definition of the basket, according to Condition 1 of the Terms and Conditions of the Warrants is adjusted as follows: Basket means a set of securities consisting of four components being: 3 shares of Cap Gemini Sogeti, 11 shares of CGI Informatique, 4 shares of Concept (unchanged) and 2 shares of Siligos (in lieu of 1 share)</p>
<p>of a warrantholder to purchase the new basket of shares described upon payment of the Denominated Amount of FRF 21,538,- (unchanged)</p> <p>AGENT LACSIEUNE DE BANQUE BRANCH</p>	<p>The exercise of ten warrants will entitle a warrantholder to purchase the new basket of shares heretobore described upon payment of the Denominated Amount of FRF 4,628,- (unchanged)</p> <p>THE WARRANT AGENT SOCIETE GENERALE LACSIEUNE DE BANQUE LUXEMBOURG BRANCH</p>

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[illegible]

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[illegible]

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and sterling mixed

CURRENCIES ENDED a very quiet day in Europe with the dollar and sterling showing small mixed changes. The closure of US markets for Independence Day led to subdued trading in other major centres. Dealers are now waiting for today's data on US employment trends, after recent signs that the economy is recovering from recession. The market expects a rise in the June unemployment rate to 7.0 from 6.9 per cent, but is not looking for much change in the number of non-farm payrolls. In May non-farm payrolls rose 59,000.

At the London close the dollar had climbed to DM1.8380 from DM1.8315 and to FF9.2225 from FF9.2075, but fell to SF1.5830 from SF1.5835 and to Y139.10 from Y139.50. On Bank of England figures the dollar's index rose to 87.7 from 86.5.

The Japanese yen remained under the shadow of alleged scandals involving some of the big brokerage houses in Tokyo, but improved slightly against the dollar and most European currencies. The D-Mark had declined to Y76.15 at the close of trading in London.

There was little movement among the members of the European exchange rate mechanism, but the Spanish peseta

lost a little ground at the top of the system. Figures from the European Commission showed the peseta only 4.96 per cent above the bottom placed Danish krone, compared with 5.02 per cent on Wednesday.

This followed an easing of short-dated interbank rates in Madrid after a relatively low allocation at yesterday's tender of one-year Spanish Treasury bills.

The low allocation left an overhang of liquidity in the banking system, but an unchanged yield of 11.726 per cent at the tender suggested interbank rates in Madrid are tending to stabilise.

The D-Mark held steady around the middle of the ERM. Dealers said that negative factors, including the crisis in Yugoslavia, rising German inflation and fears about the possible reintroduction of withholding tax on investment income, are already reflected

in the D-Mark's value and that its future performance is more likely to depend on overseas events, such as trends in the US and Japanese economies.

Sterling was again the third weakest member of the ERM, trading quietly and lacking fresh factors. It finished unchanged against the dollar in London at \$1.6080, but improved slightly to DM2.9450 from DM2.9400. The pound also rose to FF9.9875 from FF9.9625, while easing to SF2.5400 from SF2.5425 and to Y233.25 from Y234.00. Sterling's index was unchanged at 82.5.

In Paris nervousness about the stability of the French government led to some selling of the franc. It remained above the Danish krone within the ERM however. The D-Mark rose to FF9.3895 from FF9.3885 at the fixing, while the peseta eased to FF8.4075 per 100 pesetas from FF8.4045.

Table with 4 columns: Currency, Unit, Rate, and % Change. Includes data for US Dollar, Japanese Yen, Swiss Franc, etc.

Source: Reuters. All rates are for 100 units of foreign currency against 1 unit of sterling. Percentages show daily percentage change from previous day's closing rate.

POUND SPOT - FORWARD AGAINST THE POUND

Table with 4 columns: Term, Rate, and % Change. Includes data for 1 month, 3 months, 6 months, 12 months.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table with 4 columns: Term, Rate, and % Change. Includes data for 1 month, 3 months, 6 months, 12 months.

EURO CURRENCY INTEREST RATES

Table with 4 columns: Currency, Term, Rate, and % Change. Includes data for Sterling, US Dollar, etc.

EXCHANGE CROSS RATES

Table with 4 columns: Currency, Rate, and % Change. Includes data for US Dollar, Japanese Yen, etc.

POUND - DOLLAR

Table with 4 columns: Term, Rate, and % Change. Includes data for 1 month, 3 months, 6 months, 12 months.

FINANCIAL FUTURES AND OPTIONS

Table with 4 columns: Contract, Price, and % Change. Includes data for US Treasury, etc.

Table with 4 columns: Contract, Price, and % Change. Includes data for US Treasury, etc.

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MONEY MARKET FUNDS

Money Market Trust Funds

Table with 4 columns: Fund Name, Assets, and % Change. Includes data for various money market funds.

Money Market Bank Accounts

Table with 4 columns: Bank Name, Rate, and % Change. Includes data for various banks.

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MONEY MARKETS

Rates hold steady

THERE WAS virtually no change in London wholesale interest rates yesterday. The important three-month interbank rate was unchanged at 11.1-11.2 per cent, indicating that there is little expectation of a change in bank base rates before the German Bundesbank council meeting, and June UK retail prices index, next week. One-year money was steady at 10.0-10.1 per cent.

Prices of short sterling futures were also steady on

11 1/2 per cent. In the afternoon £421m bills were bought, via £21m Treasury bills in band 1 at 11 1/2 per cent; £315m bank bills in band 1 at 11 1/2 per cent; £50m Treasury bills in band 2 at 11 1/2 per cent; and £35m bank bills in band 3 at 11 1/2 per cent. Late assistance of around £885m was also provided.

Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £835m, with exchange transactions absorbing £16m, a rise in the note circulation £36m and bank balances below target £106m.

In Frankfurt call money eased to 8.85 from 8.90 per cent, reflecting the relatively high reserve holdings of commercial banks at the Bundesbank.

These stood at DM74.6bn on Tuesday to average DM74.6bn for the first two days of the month. The injection of a net DM2.5bn by the central bank at this week's securities repurchase tender has been absorbed in payments for a Federal Railways bond, launched on Monday. This leaves conditions relatively tight, partly because the Bundesbank has lowered the rediscount quota for east German banks by DM6bn to DM19bn and has also changed refinancing regulations, bringing banks in the east closer into line with their western German counterparts.

FT LONDON INTERBANK FIXING

Table with 4 columns: Term, Rate, and % Change. Includes data for 1 month, 3 months, 6 months, 12 months.

MONEY RATES

Table with 4 columns: Term, Rate, and % Change. Includes data for 1 month, 3 months, 6 months, 12 months.

LONDON MONEY RATES

Table with 4 columns: Term, Rate, and % Change. Includes data for 1 month, 3 months, 6 months, 12 months.

Table with 4 columns: Term, Rate, and % Change. Includes data for 1 month, 3 months, 6 months, 12 months.

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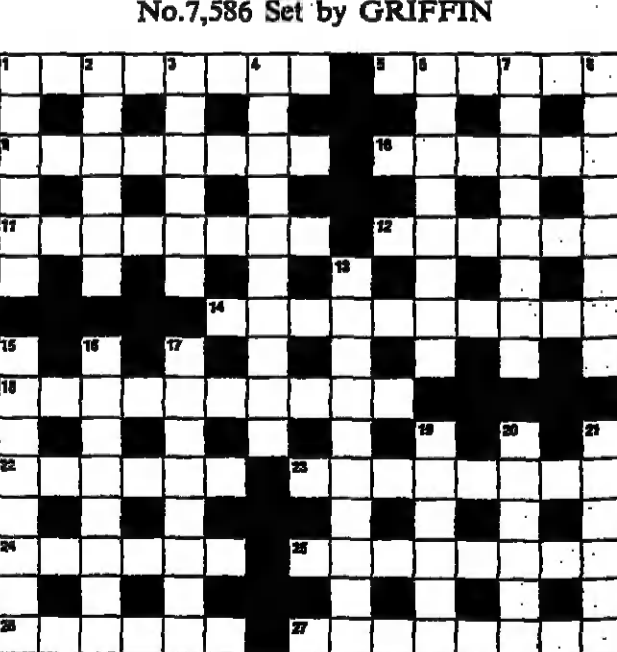
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CROSSWORD

No.7,586 Set by GRIFFIN



ACROSS
1 Dead relaxed after last month (6)
5 Father's embracing a fairy, I fear! (6)
9 When abroad escape epidemic (6)
10 Plant occurs indiscriminately (6)
11 Show price one omitted but include E number (8)
12 Member accepted surveyor's scales (6)
14 Look for a fruit among pears (10)
18 Rhymesters' ridiculous prose admits discrimination (10)
22 Duty not on diamonds (6)
23 Fruit beds after almost 30 days (5)
24 Crooked it, returns to band
25 Crooked dealer left gold in here (6)
26 Leave the "s" out of "sweet" (6)
27 Being excited the journalist agreed (6)
DOWN
1 First officer inside unloads (6)
2 Canteen supplier? (6)
3 Pilots remain wary (6)
4 Free 101-page issue is brought round (10)
6 They can take a running jump! (6)
7 Sound buzzer, as appropriate (6)
8 The fool I'd set free helped (6)
13 Capital underground parking on rough soil (10)
15 Rabbits rushed outside and began to grow (6)
16 Salesman raising paperwork does (6)
17 One trains flies in far-flung scales (6)
19 Pillar an engineer needed to penetrate (6)
20 Topless Anne appears in bottom half of hat (6)
21 Doesn't order part (6)
Solution to Puzzle No.7,585
SUPPLY HALFBREED
A O U I R A A
D I P L O M A T O O U I A
O O I I I I I I I I I I I
W O R K C H O C C L E T
A C C E O U V
Y E L L O W P O T H O L E
O O I I I I I I I I I I I
I M P U R E S S E U E E
O O I I I I I I I I I I I
O O I I I I I I I I I I I
S O F T E N E R C I C L E T

EUROPE

Frankfurt shows signs of life in post-bourse

ATTEMPTS TO recover Wednesday's losses were mostly thwarted yesterday, although several bourses closed slightly higher, writes Our Markets Staff.

FRANKFURT, resilient on Wednesday, waited until the post-bourse to show signs of life yesterday. In London after hours, the German stocks in the FTSE Eurotrack 100 index were up by a little more than 1 per cent against a rise of only 1.70 to 1,616.11 in the DAX at the official close. Bayer was up DM6 at DM276.50 over the extended day, and Siemens by DM13 at DM651.

There were reports that Dresdner Bank had taken the view that German equities had hit bottom, and that it was looking for a recovery in the second half, especially in

TORONTO was flat at midday. The composite index rose 2.5 to 3,481.4. Advances led declines by 191 to 182 on turnover of 4.6m shares. Petro-Canada fell 6 1/2 to 38 1/2 as investors abandoned positions. They had expected the shares to surge above the initial public offering price of C\$13. WALL STREET was closed for Independence Day.

export-related and infrastructure stocks. However, the bank said that it was reckoning on a DAX consolidation in the 1,500 to 1,600 area and that it would be on the buying side at the bottom of the range.

Volume rose from DM6.5bn to DM6.9bn. Construction stocks were weak following the 89 per cent drop in group net profits reported on Wednesday by Philipp Holzmann. Holzmann dropped another DM96 to DM1,338, a three-day loss of more than 8 per cent. Hoechst lost DM37 to DM137.3 in sympathy.

Mr Harry Jaarsma of Dresdner said the bank liked Hoechst and Bilfinger & Berger; the latter fell only DM1 to DM243 yesterday. He noted that Hoechst has just reported a rise of a third in its order book, and is very optimistic about East German prospects. He said Bilfinger

FT-SE Eurotrack 100 - Jul 4								
Hourly changes								
Open	10 am	11 am	12 noon	1 pm	2 pm	3 pm	Close	
1100.46	1100.51	1100.74	1099.24	1098.58	1098.43	1098.57	1099.95	
Day's High 1101.28				Day's Low 1097.94				
Jul 3		Jul 2		Jul 1		Jun 28		Jun 27
1095.84		1108.96		1112.78		1106.47		1118.92
Data taken 1000 GMT/1000H								

ger had potential in east Germany and southern Europe, attractive prospects in ground engineering and conservative accounting policies.

Viag rose for the second day, gaining DM6.50 to DM385 for a two-day gain of DM20.50. Mr Jaarsma sees Viag as a utility with added sex appeal in its Schmalbach-Lubeca and Gerresheimer Glas subsidiaries, the first looking at nearly trebled earnings per share over the two years to end-1993, and the other at a rise of 45 per cent over the same period.

MADRID witnessed domestic buying, mainly of banks and Telefonos, and foreign selling, particularly of utilities. This left the general index 1.76 higher at 274.26. Turnover improved to about Ptas1.4bn from Ptas1.74bn.

More than 1m shares were traded in Hidroelé and its merger partner, Iberdrola, which were unchanged at Ptas555 and down Ptas3 at Ptas650, respectively; in Tubacera, which eased Ptas30 to Ptas4825 as a fund adjusted its portfolio; and in Telefonos, which gained Ptas10 to Ptas82. The telecommunications group, which is usually influenced by Wall Street, recovered from the previous day's weakness in the absence of the US market.

Urbis gained Ptas55 to Ptas1,740 on 531,704 shares. Benzoni raised its stake by 8.5 per cent to about 34.5 per cent, causing some confusion among foreign investors over whether this would trigger a full bid.

Among banks, BBV gained Ptas100 or 3.1 per cent to Ptas3,330 on 245,672 shares. PARIS lost its early gains and followed the bond market down, closing at another four-month low as investors continued to sell blue chips. The CAC

40 index fell 9.97 to finish just above the 1,700 support level at 1,705.65, compared with a day's high of 1,734.56.

Among the blue-chip losers, Elf Aquitaine shed FFrs5.50 to FFrs342.50 on volume of 368,800 shares. Alcatel Alsthom fell FFrs to FFrs539 on 281,760 shares and UAP gave up FFrs12 to FFrs593. Peugeot dropped FFrs15 to FFrs547 as it went ex-dividend.

MILAN's feeble attempt to recover any of Wednesday's loss was undermined by Fiat's inability to reach the previous day's after-hours level when it was officially fixed early on in the session. The Comit index fell 0.81 to 567.85 in volume estimated at less than Wednesday's relatively heavy 1.62bn.

Fiat closed at L.6,001, up L.14, but below Wednesday's late L.6,000.

Ferruzzi Finanziaria dropped L.22 or 1.2 per cent to L.2149 following news that Mr Raul Gardini, the ousted chairman, was negotiating with the Ferruzzi family to liquidate his stake in Serafini Ferruzzi, the family company.

ZURICH closed slightly higher, with the Credit Suisse index climbing 1.6 to 335.5, incorporating gains in industrials, chemicals and banks, and a decline in the insurance sector. SMH registered rose SFrs18 to SFrs22 after the watchmaker said that it would co-operate with Volkswagen to produce a new, environment-friendly small car.

AMSTERDAM ended barely changed from the opening in the absence of Wall Street. The CBS Tendency index closed 0.2 firmer at 92.6.

VIENNA was encouraged by the news of a ceasefire in Yugoslavia and the withdrawal of tanks from Slovenia. The bourse index rose 7.25 to 534.57.

European airlines form upward pattern

Share prices have risen on hopes of a recovery in earnings, writes Paul Abrahams

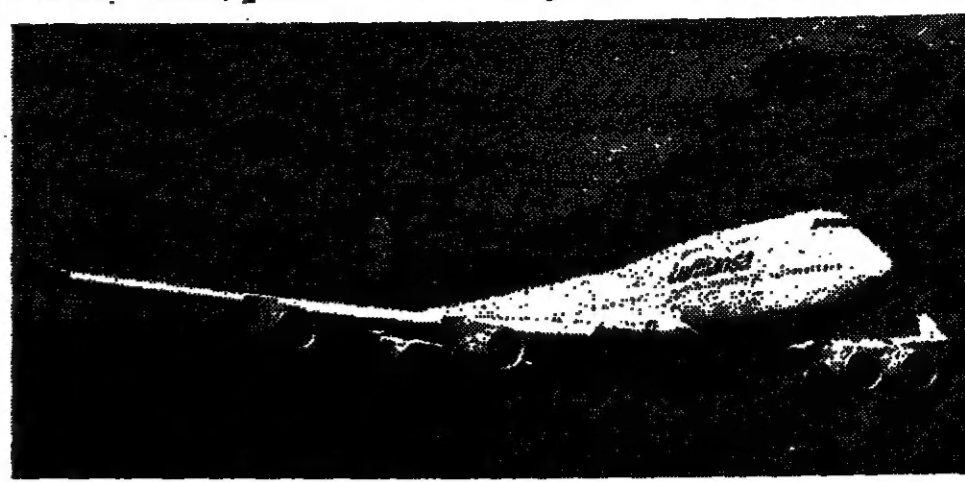
AS European airlines' results nose-dived into losses this year, share prices in the sector have levelled out, or improved.

The last six months have been bloody for carriers; the Gulf war and the recession have squeezed customer demand. In spite of large discounts, international passenger volumes fell by 14 per cent during the first quarter of the year.

At the same time, this fuel, capital and labour-intensive industry saw its costs balloon. Fuel prices soared during the Gulf crisis; the cost of aircraft ownership was inflated by high interest rates; and labour costs remained intractable for many airlines. War, recession and higher costs meant that over the last 18 months the industry worldwide lost as much as \$5.2bn.

However, the share prices took their punishment last year, and the year before. Between July 1989 and November 1990, KLM's shares fell by more than 50 per cent relative to the Amsterdam market.

Similarly, Lufthansa fell by a third since the Frankfurt market over the same period. In spite of the slow recovery in passenger volumes, Swissair, Lufthansa and KLM have



European airline stocks could have a bumpy ride when the skies are deregulated after 1992

all outperformed their respective markets since January.

Mr Mark Simpson, European transport analyst at UBS Phillips & Drew, explains: "The airlines were caught by the recession and war while at full stretch in their fleet expansion programmes. That is being reflected in their present results. But the markets have fully discounted both factors. They are now anticipating the recovery."

Passenger volumes are now only slightly below last year's

levels, before the Gulf war prompted the collapse in demand, says Mr Simpson.

This should mean that, when compared year-on-year, some airlines could enjoy increases in passenger volume as high as 50 per cent early in 1992.

In addition, the airlines are starting to benefit from a lower cost structure. Fuel, insurance and capital costs have all fallen since the beginning of the year. And most of the airlines have been able to use the war as an

excuse to cut labour costs.

Lufthansa remains one of the most favoured recovery stocks, claims Mr Simpson, because the economy of its domestic base appears to be the most healthy. KLM is well placed to benefit from its long-haul operations to the Far East. Swissair, with its links with SIA, based in Singapore, and Delta of the US, should also recover well. The carriers could start generating cash to fund their expansion programmes by 1992, he argues.

However, the airlines' stocks are not suitable for pension funds, warns Mr Simpson. "These are highly cyclical shares which need to be looked at on a six months basis."

In the longer term, the most worrying, and potentially very dark, cloud on the horizon is the deregulation of the skies promised by the European Commission after 1992.

Mr Kevin Murphy, an airline analyst at Morgan Stanley, warns: "I have heard the plans of the European airlines for deregulation and they sound frighteningly similar to those of the American airlines before deregulation in the US. Some of the airlines are being naive. Once the deregulation genie is out of the bottle it cannot be plugged."

Some airlines, with a heavy emphasis on intra-European business, such as Alitalia, will be vulnerable to deregulation. Meanwhile, SAS could well find itself sidelined on the periphery of Europe in its Scandinavian base.

With such a potentially volatile long-term future, those investors who are risk-averse should justifiably fear flying. For those willing to take a gamble, the rewards, at least in the short term, could be worth the risk.

ASIA PACIFIC

Nikkei briefly drops through 23,000 support level

Tokyo

FURTHER reports of a leading brokerage house compensating clients for their trading losses depressed share prices yesterday, and the Nikkei average briefly fell below the 23,000 support level, writes Erika Teramoto in Tokyo.

The index closed 237.36 down at 23,135.61, after a low of 23,091.50 in the first 30 minutes of trading. In addition to news that a leading securities house had compensated an electrical concern and a railway company for stock investment losses, there were unconfirmed reports that the Ministry of Finance would suspend corporate rate cuts.

Television reports on Wednesday indicated the possibility of trust banks having compensated favoured clients added to the nervousness. But traders said investors who were ready to buy at cheaper levels supported the Nikkei.

Bargain hunting by investment trusts and financial institutions helped to erase some of the early losses, and the Nikkei rallied to 23,315.04 at one stage. Volume remained low, coming to 270m shares (250m previously), while falls led rises by 308 to 155, with 128 issues unchanged. The Tokyo index lost 23.67 to 1,736.26, but in London the ISE/Nikkei 50 index gained 2.09 to 1,369.82.

Trust banks fell on the television reports, Mitsubishi Trust & Banking shedding Y120 to Y1,560 and Sumitomo Trust & Banking Y40 to Y1,330.

Bargain hunting by foreign and investment trusts lifted international blue chips. Telecommunication issues were strong on reports that the government was considering easing its restriction on foreign ownership of stocks. Nippon Telegraph and Telephone

SOUTH AFRICA

JOHANNESBURG was sustained by resilient gold prices, and prospects that more sanctions may be lifted. The all-gold index lost 2 to 1,443 but industrials were up 4 at 3,864. The all-share index was 1 higher at 3,378.

added Y84,000 at Y878,000 and KDD Y1,000 at Y12,500.

Trading group Marubeni fell Y12 to the year's low of Y540. It has faltered since the arrest of a former official involved in fraudulent transactions, but rumours that the company itself had been involved triggered a further sell-off.

Synthetic fibre manufacturer Kuraray fell Y110 to Y1,380 on announcing a 15 per cent capital increase for late September.

Its plan to finance its outstanding warrant bond redemption discouraged investors.

Akai Electric, the medium-sized audio maker, rose Y40 to Y1,190 on its restructuring plan. Akai has been weak of late on the Tokyo Stock Exchange's monitoring of its volatile price movements.

In Osaka, the OSE average declined 276.56 to 25,988.57 on turnover of 17.5m shares. Investors remained cautious, selling chemicals, machinery and food issues.

Roundup

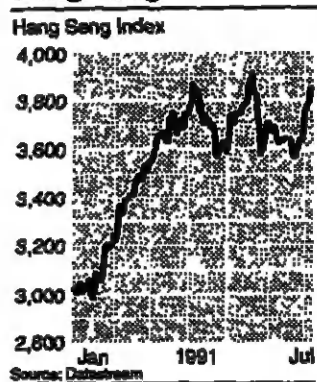
HONG KONG brightened the Pacific Rim, which was generally depressed by Wall Street's overnight decline.

There was heavy trading in HONG KONG, which jumped on reports, confirmed after the close, that an agreement had been reached between Britain and China on the Colony's new airport. The Hang Seng index rose 54.14 or 1.4 per cent to 3,850.71. Volume surged to HK\$3.53bn, the highest since last August, from HK\$1.63bn.

MANILA rose on optimism that institutional support will keep Ayala Land from dropping below its offer price of 35 pesos when it is listed today.

Speculation that Ayala Corp will declare a 30 to 40 per cent stock dividend also attracted buying. The composite index

Hong Kong



Source: Datastream

put on 24.01 or 1.8 per cent to 1,094.17 in volume of 106.8m shares, against 130.6m.

SINGAPORE continued to fall. The Straits Times Industrial index closed at the day's low of 1,470.14, down 16.88. Volume rose to S\$125.5m from S\$108.4m. Talk that IGB Corp could try to take over Malaysian United Industries pushed MUI up 20 cents to S\$1.71 in hectic trading of 25.2m shares, 37.2 per cent of the day's turnover.

AUSTRALIA was pulled off the day's low by a strong gold sector. The All Ordinaries index fell to 1,512 but ended at 1,523.9, off 4.8, in volume of A\$143m (A\$188m). The gold index advanced 20.5 to 1,106.6 on firmer bullion prices.

BOMBAY fell after the Reserve Bank of India raised lending rates. The BSE index dropped 14.21 to 1,288.66.

FT-ACTUARIES WORLD INDICES QUARTERLY VALUATION

The market capitalisation of the national and regional markets of the FT-Actuaries World indices as at JUNE 28, 1991 are expressed below in millions of US dollars and as a percentage of the World Index. Similar figures are provided for the preceding quarter. The percentage change for each Dollar Index value since the end of the calendar year is also provided.

NATIONAL AND REGIONAL MARKETS Figures in parentheses show number of lines of stock	Market capitalisation as at JUNE 28, 1991 (\$Bn)	% of World index	Market capitalisation as at MARCH 28, 1991 (\$Bn)	% of World index	% change in index since DECEMBER 31, 1990
Australia (70)	9776.7	1.42	91768.7	1.35	+19.08
Austria (20)	11999.6	0.17	10633.0	0.16	-10.72
Belgium (49)	45999.1	0.67	49374.8	0.73	-5.13
Canada (115)	149167.6	2.16	144072.3	2.12	+3.48
Denmark (37)	2751.6	0.40	2421.1	0.32	+2.12
Finland (16)	1870.1	0.09	2492.2	0.04	-6.64
France (114)	197680.6	2.88	213452.5	3.13	-5.63
Germany (85)	23580.6	3.35	245305.3	3.82	-7.08
Hong Kong (59)	7599.5	1.10	5953.5	1.01	+25.37
Ireland (18)	8376.8	0.12	9128.2	0.13	-3.71
Italy (77)	97788.2	1.45	97832.8	1.44	-0.39
Japan (474)	223589.6	32.77	221876.7	32.61	+0.81
Malaysia (39)	3254.9	0.46	2167.2	0.12	+10.01
Mexico (15)	1931.0	0.29	1544.1	0.22	+38.81
Netherlands (31)	98917.8	1.41	104996.2	1.53	-1.80
New Zealand (18)	707.6	0.11	693.3	0.11	+1.85
Norway (32)	7755.4	0.11	7755.4	0.11	-0.50
Singapore (38)	20733.3	0.30	18874.5	0.24	+20.64
South Africa (67)	87307.5	1.27	87707.5	1.27	+0.45
Spain (52)	19734.6	0.28	7319.4	0.10	+13.59
Sweden (26)	26725.6	0.39	27158.2	0.40	-1.71
Switzerland (58)	100942.8	1.47	93227.0	1.37	+8.73
United Kingdom (229)	981534.0	14.54	741893.2	10.30	+5.64
USA (525)	2539540.7	36.59	2453943.9	36.46	+1.25
Europe (837)	1599314.9	23.30	1701738.0	24.99	-4.66
Nordic (111)	3390.9	0.05	3252.8	0.05	+3.98
Pacific Basin (718)	2470532.0	36.99	2405835.8	35.34	+4.26
Euro-Pacific (1555)	4069946.9	60.29	4107873.6	60.33	-0.45
North America (64)	2887408.3	38.15	2629918.2	38.80	+12.26
Europe Ex. UK (238)	827780.9	12.38	827780.9	12.38	-0.00
Pacific Ex. Japan (244)	234892.1	3.42	192148.9	2.82	+20.02
World Ex. US (1748)	4324953.0	63.01	4324953.0	63.02	+0.02
World Ex. UK (685)	820269.7	12.38	820269.7	12.38	-0.00
World Ex. So. Af. (2210)	677688.2	9.73	677688.2	9.73	-0.00
World Ex. Japan (1797)	4628353.9	67.43	4585051.7	67.48	+0.29
The World Index (2271)	6864193.7	100.00	6808338.3	100.00	+0.79

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY JULY 3 1991								TUESDAY JULY 2 1991								DOLLAR INDEX		
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change	Pound Sterling	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Yield	US Dollar Index	Day's Change	Pound Sterling	Yen Index	DM Index	Local Currency Index	1991 High	1991 Low	Year ago (approx)		
Australia (70)	141.74	-1.1	130.93	124.96	134.96	123.40	-1.0	5.21	143.33	132.65	125.71	136.71	124.69	147.30	112.74	147.78			
Austria (20)	170.12	-1.8	157.15	150.02	151.36	151.36	-2.3	1.89	173.17	160.28	151.89	165.17	165.08	223.37	167.00	281.80			
Belgium (49)	124.98	+0.1	115.08	109.93	118.00	115.65	-0.2	5.10	124.48	115.20	109.17	118.72	115.89	151.20	121.73	151.84			
Canada (115)	128.28	-0.5	127.74	121.93	131.56	114.40	-0.8	3.40	130.03	128.67	121.93	129.59	115.12	142.77	125.49	137.85			
Denmark (37)	227.44	+0.5	219.33	205.38	228.16	228.16	+0.2	1.55	226.35	216.74	207.31	225.43	227.85	270.59	217.74	262.82			
Finland (16)	90.00	-0.1	83.13	79.35	85.89	81.90	-0.2	2.94	90.10	83.59	78.03	85.94	82.10	125.15	90.00	134.97			
France (114)	142.13	-1.4	112.20	107.10	115.05	118.28	-1.5	1.74	142.20	114.02	108.05	117.50	120.11	182.26	121.47	183.38			
Germany (85)	102.61	+0.8	94.78	90.49	97.70	97.70	+0.4	2.29	102.03	94.42	89.50	97.31	87.31	125.35	102.03	136.57			
Hong Kong (59)	157.99	+0.9	145.94	139.31	150.44	150.44	+0.8	4.92	166.03	144.55	137.37	148.98	158.29	161.77	119.82	138.18			
Ireland (18)	140.88	-0.6	130.11	124.21	134.12	135.86	-0.7	3.70	141.69	131.73	124.27	135.73	138.79	162.46	132.88	180.95			
Italy (77)	103.82	-1.9	92.45	87.43	92.00	92.00	-2.0	0.78	103.78	88.78	86.78	91.28	84.43	103.78	91.28	108.58			
Japan (474)	127.17	-3.0	117.01			114.14	-1.6	0.73	131.07	114.14				127.17	114.14	182.26			
Malaysia (56)	226.43	-1.2	211.01	201.43	217.55	245.85	-1.2	2.34	230.23	214.00	202.80	220.59	248.74	247.78	192.83	233.89			
Mexico (16)	122.85	+2.3	842.71	800.67	972.79	3368.30	+2.3	1.50	999.55	924.12	875.79	932.37	3292.22	1079.72	534.45	493.83			
Netherlands (31)	129.98	-1.0	120.07	114.82	122.77	122.36	-1.2	4.38	131.54	121.55	115.19	125.27	123.84	145.73	125.70	141.44			
Norway (32)	184.71	-0.2	170.82	162.88	175.78	175.82	-0.4	1.84	185.16	171.38	162.40	176.50	172.97	223.24	182.24	228.10			
Singapore (58)	180.32	-1.7	175.99	168.00	181.41	159.48	-1.6	2.18	183.94	179.40	170.01	184.58	168.02	208.25	151.81	202.44			
South Africa (61)	232.82	+0.5	214.84	205.18	221.58	260.70	+0.5	2.34	230.01	212.67	201.73	219.57	246.48	270.00	182.26	182.26			
Spain (56)	142.13	-1.1	129.29	123.33	133.53	123.56	-1.1	4.38	143.74	123.02	120.07	137.09	124.90	171.12	151.71	175.16			
Sweden (26)	184.76	-0.3	170.67	162.93	175.29	180.79	-0.6	2.45	183.97	171.57	162.60	176.82	181.88	204.12	146.80	232.19			
Switzerland (58)	87.00	-0.6	80.96	78.72	82.65	85.41	-0.4	2.26	87.90	80.98	78.76	83.45	85.71	100.67	82.17	107.18			
Taiwan (20)	136.94	-0.1	144.97	138.35	145.45	144.97	-0.5	1.57	141.49	138.04	134.01	145.97	167.44	167.44	136.94	167.44			
USA (258)	151.05	-1.1	139.53	133.20	143.63	115.05	-1.1	3.20	152.85	141.31	133.93	145.64	152.89	155.24	126.95	143.86			
U.K. (688)	127.14	-0.5	117.44	112.11	121.08	115.09	-0.8	3.98	127.77	111.26	112.06	121.87	109.59	151.82	105.00	150.22			
Nordic (11)	177.00	+2.0	168.50	158.06	168.54	184.93	-0.2	1.98	178.96	163.77	155.20	168.77	165.29	200.81	155.55	214.93			
Europe (718)	127.14	-0.5	117.44	112.11	121.08	115.09	-0.8	3.98	127.77	111.26	112.06	121.87	109.59	151.82	105.00	150.22			
U.S. - Pacific (155)	128.23	-1.9	119.15	113.05	122.00	119.98	-1.8	2.98	130.23	120.67	115.07	125.90	118.99	147.86	121.29	150.85			
Europe Area (841)	150.17	-1.0	138.72	132.43	143.02	148.56	-1.1	3.21	151.78	140.45	133.12	144.77	150.16	157.04	126.91	143.85			
North America (841)	109.04	-0.6	100.72	96.17	103.85	104.79	-0.7	3.20	106.74	101.56	96.27	104.09	105.88	129.80	100.85	141.08			
World Ex. UK (298)	136.94	-0.1	144.97	138.35	145.45	144.97	-0.5	1.57	141.49	138.04	134.01	145.97	167.44	167.44	136.94	167.44			
World Ex. US (174)	130.17	-1.7	120.24	114.79	123.96	118.15	-1.5	2.30	132.46	122.59	116.19	126.34	119.94	148.76	122.32	150.85			
World Ex. UK (2034)	134.23	-1.6	123.88	118.37	127.82	126.73	-1.4	2.38	136.43	126.26	118.60	130.31	128.58	145.77	120.06	145.24			
World Ex. So. Am. (221)	135.60	-0.1	125.26	119.58	123.15	128.14	-1.4	2.63	137.70	127.43	120.78	131.44	129.94	145.88	122.92	142.08			
World Ex. Japan (100)	142.35	-0.9	129.58	125.52	135.65	137.26	-0.9	3.54	144.44	127.73	125.82	135.63	135.63	159.50	125.82	147.42			